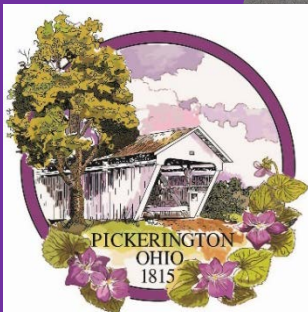


# COMPREHENSIVE ANNUAL FINANCIAL REPORT

For the Year Ended December 31, 2020



# 2020

## City of Pickerington, Ohio



# City of Pickerington, Ohio

*Issued by  
Department of Finance  
Christopher P. Schornack, Director*

**Comprehensive Annual  
Financial Report  
For The Year Ended December 31, 2020**



## Introductory Section

**City of Pickerington, Ohio**  
Comprehensive Annual Financial Report  
For the Year Ended December 31, 2020  
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# CITY OF PICKERINGTON

June 25, 2021

To the Honorable Mayor Gray and Members of City Council,  
And Citizens of the City of Pickerington:

The Comprehensive Annual Financial Report (Annual Report) of the City of Pickerington, Ohio (the City), for the year ended December 31, 2020 is submitted herewith. State law requires that each general-purpose local government publish within 150 days of the close of each year a complete set of financial statements. This report is published to fulfill that requirement for the year ended December 31, 2020. This report is prepared in conformity with generally accepted accounting principles (GAAP) in the United States of America and audited in accordance with generally accepted auditing standards.

The City's Finance Department is responsible for management's representations concerning the finances of the City. Consequently, management assumes full responsibility for the completeness and reliability of the information contained in this report, based upon a comprehensive framework of internal control that it has established for this purpose. Because the cost of internal control should not exceed anticipated benefits, the objective is to provide reasonable, rather than absolute, assurance that the financial statements are free of any material misstatements.

In developing and revising the City's accounting and reporting control systems, consideration is given to the adequacy of internal controls to provide reasonable but not absolute assurance regarding the safeguarding of assets from loss, theft or misuse, and reliability of financial records for preparing the City's financial statements in conformity with GAAP and maintaining accountability for assets. The concept of reasonable assurance recognizes that the cost of a control should not exceed the benefits likely to be derived, and the evaluation of costs and benefits requires estimates and judgments by management.

As management, we believe the data presented is accurate in all material aspects and that all disclosures necessary to enable the reader to acquire the maximum understanding of the City's financial activity have been included.

In compliance with State statute, the basic financial statements have been audited by Wilson, Shannon, & Snow Inc. The independent auditor concluded that the City's financial statements for the year ended December 31, 2020, are fairly presented in conformity with generally accepted accounting principles. The independent auditor's report is presented as the first component of the financial section of this report. In addition, the City coordinates the audit requirements for the "Single Audit" of all of its federal funds through Wilson, Shannon, & Snow Inc.

Management's discussion and analysis (MD&A) immediately follows the independent auditor's report and provides a narrative introduction, overview, and analysis of the basic financial statements and complements this letter of transmittal and should be read in conjunction with it.

Finance Department • City of Pickerington • 100 Lockville Road • Pickerington, Ohio 43147  
(614) 837-3974 • Fax (614) 833-2201 • [www.pickerington.net](http://www.pickerington.net)



## **Profile of the City**

The first settlers in the attractive, growing community that is now Pickerington, arrived in the area in 1808. In 1815, Abraham Pickering laid out the original plat of old Pickerington. One hundred fifty years later relatively few people lived in the area and Pickerington slumbered as an agricultural and dairy community, seemingly distant from the County seat, Lancaster, and the state capital, Columbus.

The growth and prosperity since 1965 forever changed Pickerington from an old country village to a major city in northwest Fairfield County. Equidistant between Lancaster and Columbus, today Pickerington is both a Columbus suburban community and a transition zone leading to agricultural and open spaces to the east and southeast.

The City's 2019 population (latest available) as estimated by the United States Census Bureau was 22,158. The unincorporated Violet Township estimated population (excluding Pickerington) was 18,959. As a result of reaching an official population of over 5,000 persons, Pickerington was certified as a city by the Ohio Secretary of State in 1991. Pickerington was the second city incorporated in Fairfield County and is second in size only to Lancaster.

The Municipal Charter, which was enacted in 1980, became effective January 1, 1981, and was amended in 1990, 2000, 2003, 2005, 2007, and again in 2010. The Charter Review Board was appointed in 2020 and no charter amendments were proposed based on their meetings and discussions. This Charter provides for the Mayor-Council-Manager form of government whereby the legislative powers of the City are vested in a seven member City Council. Three members are elected at large for a four-year term each biennium and the remaining four are elected at large for a four-year term the following biennium. Council appoints the Law Director, Finance Director, City Engineer, City Clerk, and concurs on the Mayor's appointment of the City Manager. Council also makes citizen appointments to several boards and commissions. There are four standing Council Committees that Council appoints: Finance, Rules, Safety, and Service. Council sets the compensation guidelines for City officials and employees, and enacts ordinances and resolutions relating to City services, tax levies, appropriations, indebtedness, building permits and licenses, and other municipal purposes.

The City provides the following services: public safety, operation of water, sewer, and stormwater utilities, operation of an aquatic recreation center, parks and recreation, and a State Certified Building Department. Fire Department services are provided by Violet Township, of which the City is a part. Sanitation is awarded on a contract basis every five years. In the fall of 2009, the City entered into an agreement with the Franklin County District Board of Health to provide health services to City residents and this contract is renewed annually.

The annual budget serves as the foundation for the City's financial planning and control. The City complies with the requirements of the Ohio Revised Code in the adoption of the budget. Appropriations for the operation of various City departments are established through the passage of an ordinance by City Council. Budgetary control is facilitated through the maintenance of an encumbrance system for requisitions and purchase orders, and through the use of the City's automated financial system. All departments of the City were required to submit requests for appropriations to the Finance Director before September 30th. The Finance Director uses these requests as the starting point for developing a proposed budget. The City adopts a 5-year Capital Improvement Budget that aids in the preparation of the budget. The City also completes a 5-year financial forecast annually, as a tool to assist Council and management in the budgetary decision making process.

The Finance Director presents the proposed budget for the City Manager's review and approval. The City Manager and the Finance Director then present the proposed budget to the City Council for review, 35 days before the end of the current year. Council is required to hold a public hearing on the proposed budget and to adopt the budget by no later than December 31, the close of the City's fiscal year. Failure to do so allows the budget, as presented by the Manager, to become effective.

The legal level of budgetary control is the level passed by Council which is at the object level for all funds. Any budgetary modifications at this level may only be made by ordinance of the City Council. The Finance Director is given the authority to further allocate fund appropriations within all funds. The City Council may pass supplemental appropriations at any time by ordinance. Budget-to-actual comparisons are provided in this report for each individual fund for which an appropriated annual budget has been adopted. The General Fund, the Police and Street Major Special Revenue Funds budget-to-actual comparisons are presented as part of the basic financial statements beginning on page 32. For other funds, this comparison is presented in the supplementary section of this report, which starts on page 122.

### **Local Economy**

The City of Pickerington is a residential suburban community with only a small portion utilized for commercial and retail activity. The City is not reliant on its own commercial base but on the larger, more diversified regional base in the Columbus metropolitan area, which includes Fairfield and Franklin counties, for its residents' workplaces. Due to the COVID-19 pandemic in 2020, unemployment increased dramatically. Unemployment rates as of April 30, 2020, for Fairfield and Franklin counties rose to 14.0 percent and 13.8 percent respectively. Statewide unemployment increased to 16.8 percent. Since this date, Fairfield County and Franklin County unemployment rates have fallen to 4.1 percent and 4.9 percent respectively. Fairfield County is lower than the State's average unemployment rate of 4.7 percent, however, Franklin County is slightly higher than the state average as of April 30, 2021 (latest figures available).

New commercial development over the last year was affected and slowed by the COVID-19 pandemic as compared to years past. Over the past few years, many projects have been completed, new projects have begun and a number of existing facilities are renovating their buildings.

- The City of Pickerington embarked on an update to its Comprehensive Plan (Plan) in 2020. The purpose of the plan update is to develop a cohesive community vision to guide future public decision-making relative to land-use and housing, transportation and infrastructure, economic development, public facilities, and community identity, while also providing an accompanying implementation strategy to achieve that vision. The Plan was developed using a four-step process:
  - Identify Community Vision
  - Assess Existing and Future Conditions
  - Recommendations
  - Implementation

A Steering Committee comprised of local representatives helped to facilitate the four-step planning process. The Steering Committee identified the following three themes:

- Economic Development
- Infrastructure
- Bicycle and Pedestrian Connectivity

A working group for each of the three plan themes was formed comprised of staff, stakeholder, and citizen volunteers and one or more liaisons to the Steering Committee. Each working group met twice during the planning process to help guide the visioning process. The Steering Committee convened twice after the last working group meetings before the plan was finalized and approved by Planning Commission

- The City took a role in regional infrastructure development by supporting efforts for a new interchange at US 33 and Pickerington Road, a connector road between US 33 and I-70, and upgrades at I-70 interchanges. The City spearheaded these efforts by working with County officials to present to the State of Ohio Department of Transportation's Transportation Review Advisory Council – especially for the improvements needed at I-70. The most impressive facts conveyed by the City: the Pickerington area has doubled in population since 1990, and it pumps over \$31 million annually into the City of Columbus income taxes.
- New Businesses: Jay's Crab Boil, Vitacare Pharmacy, Lien's Nail, Visual Care, Captain Boil, Fat Baby's Popcorn, Hibachi Express, Valmer Land Title, Capriotti's Sandwich Shop.
- The Ohio State University Wexner Medical Center committed to a long-term lease of space in the Ohio Gastroenterology Group facility at 1025 Refugee Road. OSU Wexner invested approximately \$2.2 million into buildout of the space, and first year payroll is estimated at \$1.1 million.
- A new commercial center that includes office and retail uses known as the Ashton Crossing was constructed in 2020. Investment is over \$708,000.

Residential homebuilding construction activity occurred in the following subdivisions. Overall rates were higher than past years, and were not slowed by the COVID-19 pandemic:

- Reserve at Pickerington Ponds, a residential neighborhood of single-family homes, remains under construction. There have been 21 homes constructed with 292 vacant lots remaining.
- Willow Pond, a residential neighborhood of single-family homes, remains under construction. There have been 25 homes constructed with 2 vacant lots remaining.
- Wellington Park, a residential neighborhood of single-family homes, remains under construction. There have been 48 homes constructed with 146 vacant lots remaining.
- Lake Forest, a residential neighborhood of single-family homes, remains under construction. There have been 64 homes constructed with 13 vacant lots remaining.
- Spring Grove, a new residential neighborhood of single-family homes, is now under construction. 33 homes have been constructed with 59 vacant lots remaining.

Median household incomes within the City of Pickerington are significantly higher than for the State as a whole. According to the 2019 U.S. Census estimates, the City's median family income was \$97,192, the County's was \$67,609, while the State's was \$56,602.

During 2020, the Building Department issued a total of 1003 permits, which included 250 single family homes. Building Department permits and municipal impact fees totaled over \$1.66 million in 2020 with a total value of construction at over \$88 million.

### **Major Initiatives**

In 2014, the City received confirmation of \$3.5 million in grant funding from the Ohio Department of Transportation Safety Program for improvements to the intersection of State Route 256 and Refugee Road. The City also applied for an additional \$5.75 million in grant funding from the Mid- Ohio Regional Planning Commission (MORPC) for corridor improvements to Refugee Road. The City was awarded the \$5.75 million in grant funding in May 2015. In the summer of 2016, the City provided an updated grant request to MORPC for additional project funding and received an additional \$1.3 million in grant funding for the project. In July 2018, the City received additional funding in the amounts of \$250,000 from the Ohio Department of Commerce and \$404,523 from the Ohio Public Works Commission. The \$250,000 grant was in collaboration with the Fairfield County Transportation Improvement District (TID). The total grant funding in the amount of \$11.1 million along with \$4.4 million in anticipated tax increment financing revenues and \$101,123 in anticipated OPWC loan proceeds will allow the City to widen the intersection at State Route 256 and Refugee Road, widen Refugee Road in front of the Ohio Health property, and widen Refugee Road west of Ohio Health. Design work began in 2015, utility relocation was completed during 2018, and right-of-way property acquisition was completed during 2019. Construction began in late 2018, continued throughout 2019 and was essentially completed by the end of 2020, with minor punch-list items left to be completed. The project has since moved to the closeout phase performed by Ohio Department of Transportation.

In December 2018, the City purchased several parcels of land located on the City's southern periphery as part of a proactive growth effort to expand the City's boundaries via annexation, and attain direct control of developable sites. The newly acquired land located at 8185 Pickerington Road, will have a mix of land uses. The site will have roughly 80 acres devoted to new commercial and industrial businesses as proposed. This 210.268 acre property was annexed into the corporation limits in October 2020.

In April 2021, the City completed the annexation of 38.73 acres from the Foltz family. The property extended the norther boundary of the City just north of Refugee Road. The property has been zoned for single-family residential homes and will follow the City's current residential design standard guidelines.

In 2020, the City completed several park improvement projects. The projects included the expansion of the Sycamore Park lower parking lot and the repaving of various bike paths throughout the City. During 2020, capital investments in the parks and recreation department totaled nearly \$400,000.

The 2021 the parks and recreation capital improvement plan includes the demolition of the old restrooms at Victory Park. The 2021 street repaving program will include repaving of various streets and repairs to curbs and gutters located throughout the City. The combined estimated project costs will be in excess of \$1.5 million.

### **Long-Term Financial Planning and Relevant Financial Policies**

Providing first-class municipal services to a community such as Pickerington, which has a small commercial and office tax base, creates numerous challenges, which is the reason the Mayor, City Council, and staff work consistently on the long-term financial health of the City. The City has sought various alternative means to assist in the City funding mechanisms including the use of Tax Increment Financing (TIF) areas. On February 15, 2014, the City entered into a Tax Increment Financing Agreement with Ohio Health Corporation for the purpose of constructing a two-story, approximately 47,300 square foot medical

office building with an ambulatory surgical center and adjacent parking with approximately 189 parking spaces. The TIF revenues associated with this agreement will be used to help absorb the costs incurred with the ongoing Refugee Road widening project.

On April 15, 2014, the City passed several ordinances establishing three Tax Increment Financing areas along State Route 256 (Hill Road). The TIF revenues derived from these parcels will be used for future infrastructure improvements along State Route 256 (Hill Road) and Diley Road (an arterial of SR 256).

On October 18, 2016, the City passed several ordinances establishing three Tax Increment Financing areas along State Route 256 (Hill Road), Diley/Windmill/Refugee Roads, and Yarmouth/Winderly Lane/Hill Road areas. The TIF revenues derived from these parcels will be used for future infrastructure improvements within these areas.

On November 1, 2016, the City passed an ordinance establishing a Tax Increment Financing area along Courtright Drive. The TIF revenues derived from these parcels will be used for future infrastructure improvements including the extension of Courtright Drive.

On December 6, 2016, the City passed two separate ordinances establishing two Tax Increment Financing areas along Commerce Drive/State Route 256 (Hill Road) and along Refugee Road. The TIF revenues derived from these parcels will be used for the future infrastructure improvements within these areas including the widening of Refugee Road.

On June 2, 2020, the City passed an ordinance establishing a Tax Increment Financing area along Refugee Road. The TIF revenues derived from these parcels will be used for future infrastructure improvements on Refugee Road between Milnor Road and Pickerington Road including Springcreek Drive intersection improvements.

The City of Pickerington continues to grow and outpace activity in other area cities, but the rising cost of providing critical City services to our citizens remains a concern. The cost of fuel, road salt, vehicles, police protection, and other supplies and materials is increasing faster than revenues. These increases, coupled with State-mandated collective bargaining which adds to the labor and health care costs, has led City Council to undertake a comprehensive review of all aspects of the General Fund budget. As a result, consideration is being given to contracting for some City services to reduce cost, overall reducing expenses.

In an effort to provide more cost efficient services to its residents, the City has been promoting regionalism with the local Township, County, and surrounding communities. The City has initiated discussions with several communities for cooperative road salt bidding, street paving projects, land use plans, and the sharing of specialized employees. The City's goal to remain competitive in the future is to continue to focus on the development process and to complete all projects in a timely manner.

To ensure that debt capacity is available during unforeseen and extraordinary events that may require an immediate infusion of capital into the City's infrastructure, facilities, equipment and appurtenances, the City shall make every effort to preserve unvoted general obligation debt capacity of at least \$300 per capita. Annually, the fee schedule for the City is evaluated to make certain current costs that should be recovered for various activities are being covered by the fees being charged. The City also periodically surveys other similar cities to ensure those fees and costs are comparable.

The City has adopted several policies that are reviewed and updated on an as needed basis. These policies include an investment policy, debt policy, fund balance reserve policy, and purchasing policy.

The fund balance reserve policy designates the minimum unrestricted General fund balance be twenty-five percent (three months) of the annual operating expenditures and other financing uses (transfers) otherwise known as the annual operating budget. Replenishment should take place in a prompt manner and the government should develop a strategy and timeline for replenishing fund balance.

The Finance Department once again completed a five-year financial forecast in 2020. This forecast was reviewed by Council and Mayor as a tool for assisting with future decisions regarding the finances of the City. The forecast has been instrumental for successfully renewing the annual street resurfacing program.

Once the COVID-19 pandemic began in 2020, City officials immediately recognized the need to review and reduce budgeted expenditures. Capital projects were evaluated and determined to be either crucial and would continue for the current budget, or whether they could be delayed until further data and funds were available. The City immediately recognized over \$1.5 million in projects that could be delayed without affecting services to the residents. By late summer, administration evaluated and determined it was unnecessary to delay any projects as revenues were on target with budgeted amounts. The City management met on a regular basis and Council was updated monthly as to the financial well-being of the City. Fortunately, COVID-19 had little impact on income tax revenues as well as property tax revenues. During 2020, the City received nearly \$1.2 million dollars in Coronavirus Aid, Relief, and Economic Security Act Funds (CARES). The City primarily used these funds to support our Police Department (first responders) combat the spread of the virus.

### **Awards and Recognitions**

The Finance Director received the Auditor of State's "Award with Distinction" for outstanding commitment to the highest standards of financial reporting for the years 2005, 2006, and 2008 through 2019 due to the filing of the Annual Report and having no audit citations.

The Government Finance Officers Association of the United States and Canada (GFOA) awarded a Certificate of Achievement for Excellence in Financial Reporting to the City of Pickerington for its Annual Report for the year ended December 31, 2019. This was the sixteenth year the City had filed an Annual Report and received this reward. In order to be awarded a Certificate of Achievement, a government must publish an easily readable and efficiently organized Annual Report. This report must satisfy both generally accepted accounting principles and applicable legal requirements.

A Certificate of Achievement is valid for a period of one year only. We believe that our current Annual Report continues to meet the Certificate of Achievement Program's requirements and we are submitting it to the GFOA to determine its eligibility for another certificate.

Additionally, the City received the Award for Outstanding Achievement in Popular Annual Financial Reporting from GFOA for the City's 2019 Citizen's Report, a condensed, more user-friendly financial report intended to provide highlights of the City's financial condition. 2019 was the ninth year the City completed the Popular Annual Financial Report and received this prestigious award.

The City received its 28<sup>th</sup> Tree City USA Award for the year ended December 31, 2020. This prestigious award recognized the City for its annual program of planting new trees and maintaining and removing old trees.

I would like to thank the Mayor, Members of Council, and the City Manager for their support in striving for excellence in financial reporting and disclosure. I would also like to thank Wilson, Shannon & Snow, Inc. for their timely audit.

The preparation of this Annual Report was made possible by the dedicated service of the executive staff and department heads of the City Manager. I would like to express my appreciation to all staff members who have contributed or assisted in its preparation.

In closing, I would like to thank the residents and taxpayers of the City of Pickerington for entrusting us with the fiscal accountability of the community.

Respectfully submitted,



Christopher P. Schornack  
Finance Director

**City of Pickerington, Ohio  
List of City Officials  
December 31, 2020**

**City Council**

Mayor	Lee Gray
President Pro Tempore	Tricia Sanders
Vice President Pro Tempore	vacant
Council Member	Tony Barletta
Council Member	vacant
Council Member	Crystal Hicks
Council Member	Tom Romine
Council Member	Jaclyn Rohaly

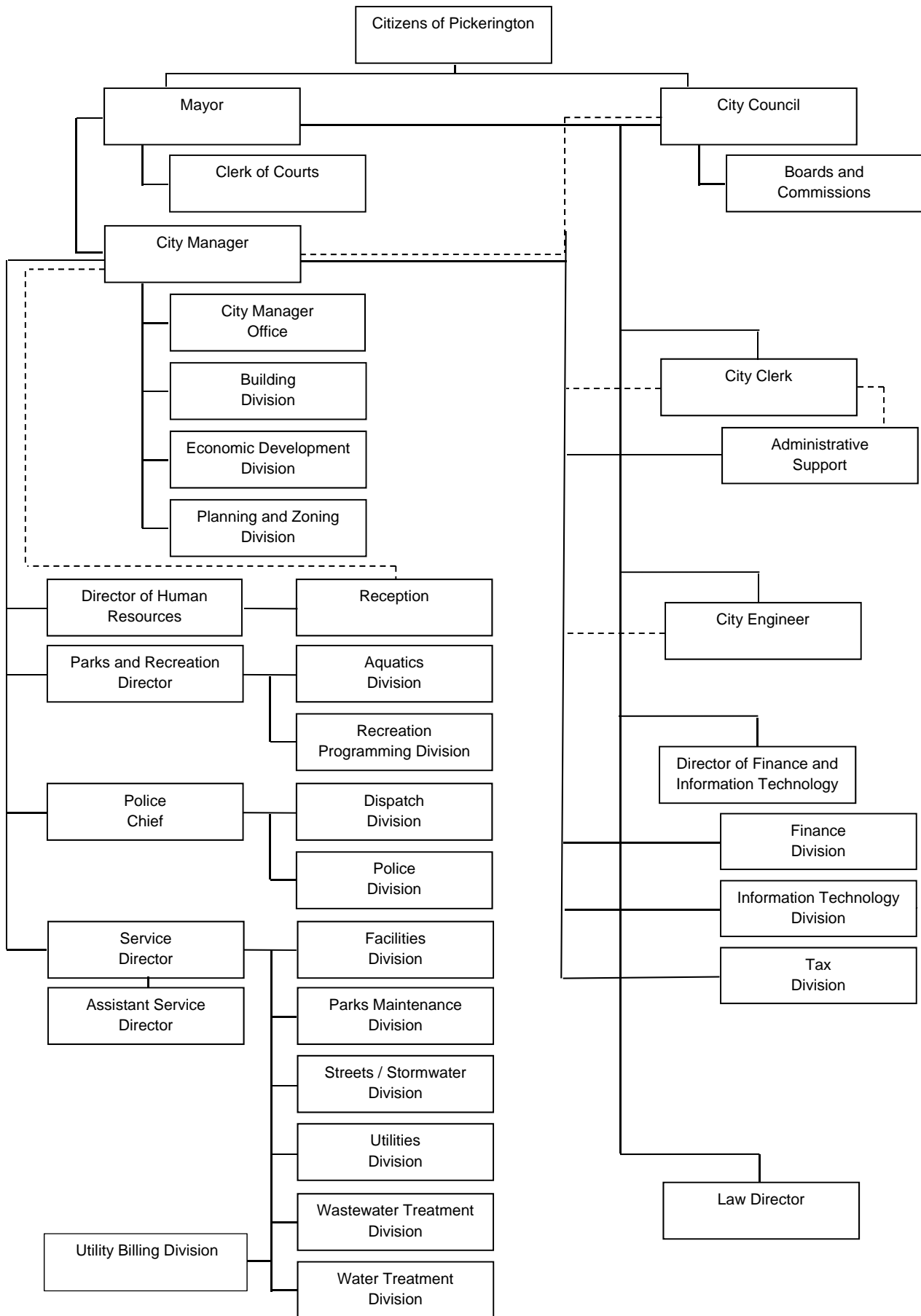
**Appointed Officials**

City Manager	Gregory Butcher
Law Director	Frost Brown Todd LLC
Municipal Clerk	Heather Moore
City Engineer	American Structurepoint Inc.
Finance Director	Christopher Schornack

**Executive Staff**

Deputy Finance Director	Clarence Bishop
Income Tax Administrator	Jenni Fausnaugh
Clerk of Court	Molly Schwartz
Parks and Recreation Director	Rebecca Medinger
Human Resource Director	Stephanie Albanese
Economic Development Director	David Gulden
Chief of Police	Tod Cheney
Service Director	Edward Drobina







Government Finance Officers Association

**Certificate of  
Achievement  
for Excellence  
in Financial  
Reporting**

Presented to

**City of Pickerington  
Ohio**

For its Comprehensive Annual  
Financial Report  
For the Fiscal Year Ended

December 31, 2019

*Christopher P. Morill*

Executive Director/CEO



## Financial Section

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City of Pickerington  
Fairfield County  
100 Lockville Road  
Pickerington, Ohio 43147

## INDEPENDENT AUDITOR'S REPORT

To the City Council and Management:

### ***Report on the Financial Statements***

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City of Pickerington, Fairfield County, Ohio (the City), as of and for the year ended December 31, 2020, and the related notes to the financial statements, which collectively comprise the City's basic financial statements as listed in the table of contents.

### ***Management's Responsibility for the Financial Statements***

Management is responsible for preparing and fairly presenting these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes designing, implementing, and maintaining internal control relevant to preparing and fairly presenting financial statements that are free from material misstatement, whether due to fraud or error.

### ***Auditor's Responsibility***

Our responsibility is to opine on these financial statements based on our audit. We audited in accordance with auditing standards generally accepted in the United States of America and the financial audit standards in the Comptroller General of the United States' *Government Auditing Standards*. Those standards require us to plan and perform the audit to reasonably assure the financial statements are free from material misstatement.

An audit requires obtaining evidence about financial statement amounts and disclosures. The procedures selected depend on our judgment, including assessing the risks of material financial statement misstatement, whether due to fraud or error. In assessing those risks, we consider internal control relevant to the City's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not to the extent needed to opine on the effectiveness of the City's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of management's accounting policies and the reasonableness of their significant accounting estimates, as well as our evaluation of the overall financial statement presentation.

We believe the audit evidence we obtained is sufficient and appropriate to support our audit opinions.

### ***Opinion***

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the aggregate remaining fund information of the City of Pickerington, Fairfield County, Ohio, as of December 31, 2020, and the respective changes in financial position and, where applicable, cash flows thereof and the respective budgetary comparisons for the General, Police and Street funds thereof for the year then ended in accordance with the accounting principles generally accepted in the United States of America.

### ***Emphasis of Matter***

As discussed in Note 27 to the financial statements, during 2020, the financial impact of COVID-19 and the ensuing emergency measures will impact subsequent periods of the City. We did not modify our opinion regarding this matter.

### ***Other Matters***

#### ***Required Supplementary Information***

Accounting principles generally accepted in the United States of America require this presentation to include *management's discussion and analysis*, and schedules of net pension and other post-employment benefit liabilities/assets and pension and other post-employment benefit contributions listed in the table of contents, to supplement the basic financial statements. Although this information is not part of the basic financial statements, the Governmental Accounting Standards Board considers it essential for placing the basic financial statements in an appropriate operational, economic, or historical context. We applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, consisting of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, to the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not opine or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to opine or provide any other assurance.

#### ***Supplementary and Other Information***

Our audit was conducted to opine on the City's basic financial statements taken as a whole.

The introductory section, the financial section's combining statements, individual fund statements and schedules and the statistical section information present additional analysis and are not a required part of the basic financial statements.

The statements and schedules are management's responsibility, and derive from and relate directly to the underlying accounting and other records used to prepare the basic financial statements. We subjected this information to the auditing procedures we applied to the basic financial statements. We also applied certain additional procedures, including comparing and reconciling this information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves in accordance with auditing standards generally accepted in the United States of America. In our opinion, this information is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

City of Pickerington  
Fairfield County  
Independent Auditor's Report

We did not subject the introductory section and statistical section information to the auditing procedures applied in the audit of the basic financial statements and, accordingly, we express no opinion or any other assurance on them.

***Other Reporting Required by Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated June 25, 2021, on our consideration of the City's internal control over financial reporting and our tests of its compliance with certain provisions of laws, regulations, contracts and grant agreements and other matters. That report describes the scope of our internal control testing over financial reporting and compliance, and the results of that testing, and does not opine on internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the City's internal control over financial reporting and compliance.

*Wilson, Shannon & Son, Inc.*

Newark, Ohio  
June 25, 2021

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**City of Pickerington, Ohio**  
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The discussion and analysis of the City of Pickerington's (the City) financial performance provides an overall review of the City's financial activities for the year ended December 31, 2020. The intent of this discussion and analysis is to look at the City's financial performance as a whole; readers should also review the transmittal letter, the basic financial statements, and the notes to the basic financial statements to enhance their understanding of the City's financial performance.

### **Financial Highlights**

Key financial highlights for 2020 are as follows:

- The City's total net position increased by \$15,320,279, from the total net position at the beginning of the year 2020.
- At the end of the current year, the City's governmental activities reported total net position of \$76,468,163, an increase of \$8,114,897 from the prior year.
- At the end of the current year, unassigned fund balance for the General Fund was \$13,154,194 which represents a thirty-nine percent increase from the prior year.

### **Using this Annual Financial Report**

This annual report consists of a series of financial statements and notes to those statements. These statements are organized so the reader can understand the City as a financial whole or as an entire operating entity. The statements then proceed to provide an increasingly detailed look at specific financial activities and conditions.

The Statement of Net Position and Statement of Activities provide information about the activities of the whole City, presenting both an aggregate view of the City's finances and a longer-term view of those finances. Fund financial statements provide the next level of detail. For governmental funds, these statements tell how services were financed in the short-term as well as what remains for future spending. The fund financial statements look at the City's most significant funds with all other nonmajor funds presented in total in one column.

### ***Reporting the City as a Whole***

#### **Statement of Net Position and Statement of Activities**

While this document contains information about the funds used by the City to provide services to our citizens, the view of the City as a whole looks at all financial transactions and asks the question, "How did we do financially during fiscal year 2020?" The Statement of Net Position and the Statement of Activities answer this question. These statements include all assets, deferred outflows of resources, liabilities, and deferred inflows of resources using the accrual basis of accounting similar to the accounting used by most private sector companies. This basis of accounting takes into account all of the current year's revenues and expenses regardless of when cash is received or paid.

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These two statements report the City's net position and changes in the position. This change in net position is important because it tells the reader whether, for the City as a whole, the financial position of the City has improved or diminished. However, in evaluating the overall position of the City, nonfinancial information such as the condition of City capital assets will also need to be evaluated.

In the Statement of Net Position and the Statement of Activities, the City is divided into three kinds of activities:

Governmental Activities – Most of the City's services are reported here including police, administration, and all departments with the exception of our Water, Sewer, Stormwater, and Aquatic Recreation Center Funds.

Business-Type Activities – Water and sewer services have charges based upon the amount of usage. The City charges fees to recoup the cost of the entire operations of our Water and Sewer Treatment Plants as well as all capital assets associated with the services. The City charges fees for stormwater services based upon set rates. The City also charges fees for pool passes for our Aquatic Recreation Center.

Discretely Presented Component Unit – The City includes financial data of the Pickerington Community Improvement Corporation (CIC). This component unit is described in Note 1 of the Notes to the Basic Financial Statements. A component unit is a legally separate entity and may buy, sell, lease, and mortgage property in its own name. It can also sue or be sued in its own name. There was no presentation of the CIC in the Statement of Net Position because there was no activity.

***Reporting the City's Most Significant Funds***

***Fund Financial Statements***

The fund financial statements provide more detailed information about the City's most significant funds – not the City as a whole. A fund is a grouping of related accounts that is used to maintain control over resources that have been segregated for specific activities or objectives. The City, like other state and local governments, uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements. All of the funds of the City can be divided into three categories: governmental funds, proprietary funds, and fiduciary funds. Fund financial reports provide detailed information about the City's major funds. Based on the restriction on the use of monies, the City has established many funds that account for the multitude of services provided to its residents. However, these fund financial statements focus on the City's most significant funds. The City's major governmental funds are the General Fund, Police and Street Special Revenue Funds, Debt Service Fund, the Street Construction Capital Projects Fund, and the Community Economic Development Improvements Capital Projects Fund.

***Governmental Funds*** Governmental Funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements, governmental fund financial statements focus on current sources and uses of spendable resources, as well as balances of spendable resources available at the end of the year. Such information may be useful in evaluating the City's near-term financing requirements.

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Because the focus of governmental funds is narrower than the government-wide financial statements, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, the reader may better understand the long-term impact of the City's near-term financial decisions. Both the governmental fund balance sheet and the governmental fund statement of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

The City maintains a number of individual governmental funds. Information for the major funds, identified earlier, is presented separately in the governmental fund balance sheet and in the governmental statement of revenues, expenditures, and changes in fund balances. Data from the other governmental funds are combined into a single aggregated presentation. Individual fund data for each of these nonmajor governmental funds is provided in the form of combining statements elsewhere in this report. The governmental fund financial statements can be found on pages 24 through 34 of this report.

***Proprietary Funds*** The City uses enterprise funds to account for its water, sewer, stormwater, and aquatic recreation center operations. For water and sewer operations, the City charges a fee to customers, based upon the amount of usage, to recover the costs of the services provided, and to cover the capital assets associated with the services. For stormwater operations, the City charges a flat monthly fee. For the aquatic recreation center the City charges a fee for pool passes. The proprietary fund financial statements can be found on pages 36 through 43 of this report.

***Fiduciary Fund*** The City accounts for resources held for the benefit of parties outside the government as a fiduciary fund. This fund is not reflected in the government-wide financial statements because the resources of this fund are not available to support the City's own programs. The City uses accrual accounting for fiduciary funds, much like that of the proprietary funds. The fiduciary fund financial statements can be found on pages 44 and 45.

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**The City as a Whole**

Recall that the Statement of Net Position looks at the City as a whole. Table 1 provides a summary of the City's net position for 2020 compared to 2019.

**Table 1**  
**Net Position**

	Governmental Activities		Business-Type Activities		Total	
	2020	2019	2020	2019	2020	2019
<b>Assets</b>						
Current and Other Assets	\$26,628,054	\$22,727,207	\$18,057,033	\$15,495,546	\$44,685,087	\$38,222,753
Capital Assets, Net	81,930,203	77,792,942	70,063,308	66,117,179	151,993,511	143,910,121
<i>Total Assets</i>	<u>108,558,257</u>	<u>100,520,149</u>	<u>88,120,341</u>	<u>81,612,725</u>	<u>196,678,598</u>	<u>182,132,874</u>
<b>Deferred Outflows of Resources</b>						
Deferred Charge on Refunding	35,035	43,793	6,564	8,752	41,599	52,545
Pension	1,437,461	3,637,297	354,507	833,838	1,791,536	4,470,703
OPEB	896,398	976,297	260,257	125,607	1,156,655	1,101,904
<i>Total Deferred Outflows of Resources</i>	<u>2,368,894</u>	<u>4,657,387</u>	<u>621,328</u>	<u>968,197</u>	<u>2,989,790</u>	<u>5,625,152</u>
<b>Liabilities</b>						
Current and Other Liabilities	4,766,377	5,194,845	465,849	371,050	5,232,226	5,565,895
Long-term Liabilities:						
Due Within One Year	1,332,559	1,253,492	1,220,544	1,141,843	2,553,103	2,395,335
Due Within More than One Year:						
Net Pension Liability	9,721,820	12,683,574	2,139,259	2,694,467	11,861,079	15,378,041
Net OPEB Liability	3,003,030	2,948,358	1,503,742	1,280,932	4,506,772	4,229,290
Other Amounts	9,839,243	10,814,019	7,928,141	8,846,570	17,767,384	19,660,589
<i>Total Liabilities</i>	<u>28,663,029</u>	<u>32,894,288</u>	<u>13,257,535</u>	<u>14,334,862</u>	<u>41,920,564</u>	<u>47,229,150</u>
<b>Deferred Inflows of Resources</b>						
Property Taxes	3,020,000	2,893,000	0	0	3,020,000	2,893,000
Payment in Lieu of Taxes	421,760	437,686	0	0	421,760	437,686
Pension	1,540,376	231,891	221,298	164,921	1,761,242	396,380
OPEB	813,823	367,405	54,299	77,984	868,122	445,389
<i>Total Deferred Inflows of Resources</i>	<u>5,795,959</u>	<u>3,929,982</u>	<u>275,597</u>	<u>242,905</u>	<u>6,071,124</u>	<u>4,172,455</u>
<b>Net Position</b>						
Net Investment in Capital Assets	67,577,703	64,569,465	60,957,298	56,348,616	128,535,001	120,918,081
Restricted	8,027,089	2,339,811	0	0	8,027,089	2,339,811
Unrestricted (Deficit)	863,371	1,443,990	14,251,239	11,654,539	15,114,610	13,098,529
<i>Total Net Position</i>	<u>\$76,468,163</u>	<u>\$68,353,266</u>	<u>\$75,208,537</u>	<u>\$68,003,155</u>	<u>\$151,676,700</u>	<u>\$136,356,421</u>

The net pension liability (NPL) is one of the largest liabilities reported by the City at December 31, 2020. GASB notes that pension and OPEB obligations, whether funded or unfunded, are part of the "employment exchange" – that is, the employee is trading his or her labor in exchange for wages, benefits, and the promise of a future pension and other postemployment benefits. GASB noted that the unfunded portion of this promise is a present obligation of the government, part of a bargained-for benefit to the employee, and should accordingly be reported by the government as a liability since they received the benefit of the exchange. However, the City is not responsible for certain key factors affecting the balance of these liabilities. In Ohio, the employee shares the obligation of funding pension benefits with the employer. Both employer and employee contribution rates are capped by State statute.

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A change in these caps requires action of both Houses of the General Assembly and approval of the Governor. Benefit provisions are also determined by State statute. The Ohio revised Code permits, but does not require the retirement systems to provide healthcare to eligible benefit recipients. The retirement systems may allocate a portion of the employer contributions to provide for these OPEB benefits.

Most long-term liabilities have set repayment schedules or, in the case of compensated absences (i.e. sick and vacation leave), are satisfied through paid time-off or termination payments. There is no repayment schedule for the net pension liability or the net OPEB liability. As explained above, changes in benefits, contribution rates, and return on investments affect the balance of these liabilities, but are outside the control of the local government. In the event that contributions, investment returns, and other changes are insufficient to keep up with required payments, State statute does not assign/identify the responsible party for the unfunded portion. Due to the unique nature of how the net pension liability and the net OPEB liability are satisfied, these liabilities are separately identified within the long-term liability section of the statement of net position.

Total governmental activities assets increased \$8,038,108. This increase is primarily due to an increase in cash and cash equivalents in the amount of \$4,137,409 and capital assets in the amount of \$4,137,261. The increase in cash and cash equivalents is due to the City managing expenditures identifying a decrease in total modified accrual expenditures of \$7,410,135. The increase in capital assets is a direct result of the City accepting \$2,119,378 in capital contributions from developers and capitalizing \$3,565,755 in federal monies for the right of way acquisition, utility relocation, and construction phases of the Refugee Road Widening Project.

On June 3, 2014, the City was awarded \$3.5 million in grant funding from the Ohio Department of Transportation for improvements to the intersection of State Route 256 and Refugee Road. In May 2015, the City was awarded an additional \$7.3 million in grant funding from the Mid-Ohio Regional Planning Commission for corridor improvements to Refugee Road. The City bore the entire preliminary and final design costs of the project while the right-of-way acquisition, utility relocation, and construction phases will be split between federal and local funding.

Total governmental activities long-term liabilities decreased \$3,802,791. This decrease is primarily due the decrease in net pension liability in the amount of \$2,961,754. The net pension liability decrease represents the City's proportionate share of the OPERS plan's and OP&F's unfunded pension liability. The City made scheduled general obligation bonds principal payments during the year in the amount of \$945,000.

Total business-type activities assets increased \$6,507,616. This increase is primarily due to a net increase in cash and cash equivalents and investments in the amount of \$2,435,297 and capital assets in the amount of \$3,946,129. The increase in cash and cash equivalents is directly related to residential capacity fees in the amount of \$1,856,894.

The increase in business-type activities capital assets is primarily due to capital contributions from developers in the amount \$4,111,290. The increase in capital assets is offset by current year depreciation.

Total business-type activities liabilities decreased \$1,077,327. This decrease is primarily due to a decrease in other long-term liabilities in the amount of \$918,429. During 2020, the City made principal payments in the amount of \$270,000 on outstanding general obligation bonds and general obligation refunding bonds for the water and sewer treatment systems. In addition, principal payments were made in the amount of \$767,663 on the outstanding Ohio Water Development Authority loans.

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The decrease in business-type activities liabilities is offset by an increase in net OPEB liability in the amounts of \$222,810. The net OPEB liability represents the City's proportionate share of the OPERS plan's unfunded postemployment benefits. Changes in postemployment benefits, contribution rates, and return on investments affect the balance of the net OPEB liability. In addition, the City entered into a new capital lease for equipment within the Stormwater Fund in the amount of \$265,354.

Total governmental and business-type activities restricted net position was \$8,027,089 and unrestricted net position was \$15,114,610. Net position is restricted when constraints on the use are externally imposed by creditors, grantors, contributors, or laws or regulations of other governments. Unrestricted net position consists of net position that does not meet the definition of "restricted" or "net investment in capital assets".

The City's net position, when viewed over time, may provide the reader with a useful indicator of the City's economic condition.

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Table 2 shows the changes in net position for 2020, compared to the changes in net position for 2019.

**Table 2**  
**Changes in Net Position**

	Governmental Activities		Business-Type Activities		Total	
	2020	2019	2020	2019	2020	2019
<b>Revenues</b>						
Program Revenues						
Charges for Services	\$2,081,879	\$2,242,123	\$7,587,447	\$7,147,022	\$9,669,326	\$9,389,145
Operating Grants and Contributions	2,538,778	1,166,417	0	0	2,538,778	1,166,417
Capital Grants and Contributions	5,685,133	7,880,514	5,968,184	3,210,803	11,653,317	11,091,317
<i>Total Program Revenues</i>	<u>10,305,790</u>	<u>11,289,054</u>	<u>13,555,631</u>	<u>10,357,825</u>	<u>23,861,421</u>	<u>21,646,879</u>
General Revenues						
Property and Other Taxes	3,214,464	2,915,025	0	0	3,214,464	2,915,025
Income Taxes	7,887,473	8,204,007	0	0	7,887,473	8,204,007
Franchise Taxes	222,652	227,437	0	0	222,652	227,437
Grants and Entitlements	658,370	610,741	0	0	658,370	610,741
Interest	562,808	882,785	8,596	31,344	571,404	914,129
Payment in Lieu of Taxes	437,685	398,709	0	0	437,685	398,709
Impact Fees	1,043,452	718,409	0	0	1,043,452	718,409
Gain on Sale of Capital Assets	0	28,849	35,000	22,833	35,000	51,682
Miscellaneous	681,252	232,687	147,227	45,771	828,479	278,458
<i>Total General Revenues</i>	<u>14,708,156</u>	<u>14,218,649</u>	<u>190,823</u>	<u>99,948</u>	<u>14,898,979</u>	<u>14,318,597</u>
<i>Total Revenues</i>	<u>25,013,946</u>	<u>25,507,703</u>	<u>13,746,454</u>	<u>10,457,773</u>	<u>38,760,400</u>	<u>35,965,476</u>
<b>Program Expenses</b>						
General Government	2,852,442	3,204,706	0	0	2,852,442	3,204,706
Security of Persons and Property	7,562,299	2,247,487	0	0	7,562,299	2,247,487
Transportation	3,621,227	3,490,565	0	0	3,621,227	3,490,565
Leisure Time Activities	1,050,758	968,183	0	0	1,050,758	968,183
Public Health Services	217,034	200,946	0	0	217,034	200,946
Community Environment	1,066,348	964,274	0	0	1,066,348	964,274
Utilities	66,725	0	0	0	66,725	0
Interest and Fiscal Charges	409,216	477,984	0	0	409,216	477,984
Water	0	0	2,539,177	2,643,386	2,539,177	2,643,386
Sewer	0	0	2,791,131	2,870,403	2,791,131	2,870,403
Stormwater	0	0	1,070,855	935,117	1,070,855	935,117
Aquatic Recreation	0	0	192,909	266,202	192,909	266,202
<i>Total Program Expenses</i>	<u>16,846,049</u>	<u>11,554,145</u>	<u>6,594,072</u>	<u>6,715,108</u>	<u>23,440,121</u>	<u>18,269,253</u>
Increase before transfers	8,167,897	13,953,558	7,152,382	3,742,665	15,320,279	17,696,223
Transfers	(53,000)	(80,000)	53,000	80,000	0	0
<i>Change in Net Position</i>	<u>8,114,897</u>	<u>13,873,558</u>	<u>7,205,382</u>	<u>3,822,665</u>	<u>15,320,279</u>	<u>17,696,223</u>
Net Position						
Beginning of Year	68,353,266	54,479,708	68,003,155	64,180,490	136,356,421	118,660,198
<i>Net Position End of Year</i>	<u>\$76,468,163</u>	<u>\$68,353,266</u>	<u>\$75,208,537</u>	<u>\$68,003,155</u>	<u>\$151,676,700</u>	<u>\$136,356,421</u>

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***Governmental Activities***

Charges for services accounted for 8 percent of total governmental revenues while operating and capital grants and contributions accounted for 33 percent of total governmental revenues. During 2020, capital grants and contributions decreased in the amount of \$2,195,381. This decrease is primarily due to the City spending down State and federal funding from the Mid-Ohio Regional Planning Commission and the Ohio Department of Transportation for the Refugee Road widening project.

Charges for services consist of direct charges to citizens which include recreation fees, court fines and forfeitures, police security services, and licenses and permits.

Property and income tax revenue provided 44 percent of total governmental revenues. Of the 44 percent, 32 percent of total governmental revenues were generated from income taxes and 12 percent was generated from property and other local taxes. These revenue sources comprise the largest components of City revenues. Income taxes, property and other taxes, and grants and contributions combined together, provided 80 percent of the City's total governmental revenues.

Miscellaneous revenues primarily consists of worker's compensation refunds, Volunteer Energy gas aggregate funds, and developer as-built plan escrow deposits.

The City's security of persons and property activities accounted for \$7,562,299, or 45 percent, of total program expenses. Transportation services expenses were \$3,621,227, or 21 percent, of total program expenses.

The following table presents the total expenses and net cost of each of the City's governmental program activities. The net cost (total program activity expenses less revenues generated by the program) represents the financial burden that was placed on the City's taxpayers by each of these program activities. Costs not covered by program revenues are essentially funded with the City's general revenues, which are primarily composed of income taxes, property taxes, payment in lieu of taxes, intergovernmental revenues, and unrestricted interest earnings.

**Table 3**  
**Governmental Activities**

	Total Cost of Services	Net Cost of Services	Total Cost of Services	Net Cost of Services
	2020	2020	2019	2019
General Government	\$2,852,442	\$2,657,076	\$3,204,706	\$2,847,150
Security of Persons and Property	7,562,299	6,295,114	2,247,487	1,790,371
Transportation	3,621,227	(3,704,827)	3,490,565	(5,574,428)
Leisure Time Activities	1,050,758	766,152	968,183	681,679
Public Health Services	217,034	217,034	200,946	200,946
Community Environment	1,066,348	(99,506)	964,274	(158,611)
Utilities	66,725	0		
Interest and Fiscal Charges	409,216	409,216	477,984	477,984
<b>Totals</b>	<u>\$16,846,049</u>	<u>\$6,540,259</u>	<u>\$11,554,145</u>	<u>\$265,091</u>



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***Business-Type Activities***

The City's business-type activities are for water, sewer, stormwater, and aquatic recreation services. During 2020, program revenues exceeded expenses by \$6,961,559.

The minimum water rate is \$4.16 per each thousand gallons of water used up to a maximum of 12,000 gallons plus a \$4.50 per month service charge. A water fee of \$6.39 is assessed for each thousand gallons used in excess of 12,000 gallons per month. Sewer fees are calculated on the amount of water used. The minimum sewer rate is \$27.38 per month up to 3,000 gallons of water. A sewer fee of \$9.13 is assessed for each thousand gallons of water used in excess of 3,000 per month. Stormwater fees are assessed at a flat rate of a \$4.50 per month.

**The City's Funds**

As noted earlier, the City uses fund accounting to ensure and demonstrate compliance with finance-related legal requirements.

***Governmental Funds*** – The focus of the City's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in accessing the City's financing requirements. In particular, unassigned fund balance may serve as a useful measure of the City's net resources available for spending at the end of the year.

***General Fund***

The General Fund is the primary operating fund of the City. At the end of 2020, unassigned fund balance was \$13,154,194, while total fund balance was \$14,427,434. As a measure of the General Fund's liquidity, it may be useful to compare both unassigned fund balance and total fund balance, to total expenditures and other financing uses. Unassigned fund balance represents 155 percent of total General Fund expenditures and other financing uses, while total fund balance represents 171 percent of General Fund expenditures and other financing uses.

The fund balance of the City's General Fund increased by \$3,946,020 during the current year. The key factors for the increase in fund balance were primarily due to a decrease in total expenditures and other financing uses of \$1,253,143 noting a decrease in transfers out of \$732,521. The City received \$1,206,431 in federal local coronavirus relief funding which was used to off-set costs in departments that routinely receive transfers from the General Fund. Total General Fund revenues increased \$194,558 with the largest increase within Property Taxes of \$355,124.

***Other Major Governmental Funds***

***Police Fund***

The fund balance of the Police Fund at December 31, 2020, is \$637,879, an increase of \$149,166 from the prior year. The increase in fund balance is primarily due to a decrease in expenditures in the amount of \$770,720. The decrease in expenditures is entirely due to security of persons and property costs assigned to federal local coronavirus relief funding.

**City of Pickerington, Ohio**  
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***Street Fund***

The fund balance of the Street Fund at December 31, 2020, is \$1,222,106, an increase of \$37,341 from the prior year. The increase in fund balance is primarily due to an increase in intergovernmental revenues of \$147,784 and lease proceeds of \$132,254 off-set by an increase in expenditures of \$71,009.

***Debt Service Fund***

The fund balance of the Debt Service Fund at December 31, 2020, is \$189,862, an increase of \$21,338 from the prior year. The increase is primarily due to lower interest and fiscal charges of \$241,598.

***Street Construction Fund***

The fund balance of the Street Construction Fund at December 31, 2020, is \$61,505, no change from the prior year.

***Community Economic Development Improvements Fund***

The fund balance of the Community Economic Development Improvements Fund at December 31, 2020, is (\$3,982,421). The negative fund balance is a direct result of the City issuing \$4 million in special obligation nontax revenue bond anticipation notes on December 4, 2020. The bond anticipation notes were issued for the purpose of acquiring approximately 214 acres of real property in support of housing development, economic development, and job creation within the City.

***Proprietary Funds***

The City's proprietary funds provide the same type of information found in the government-wide financial statements, but in more detail.

The City's major proprietary funds are the Water Fund, the Sewer Fund, and the Stormwater Fund. The Water Fund's net position increased \$1,881,796, the Sewer Fund's net position increased \$3,653,788, and the Stormwater Fund's net position increased \$1,690,797.

The increase in the Water Fund's net position is primarily due to a net increase in cash and cash equivalents and investments in the amount of \$771,732 and capital assets in the amount of \$801,702. The increase in capital assets is primarily due to capital contributions from developers in the amount of \$918,950. During 2020, the City accepted capital contributions from developers for water lines within Longview Highlands, Spring Grove 2 and Reserve at Pick Ponds subdivisions.

The increase in the Sewer Fund's net position is primarily due to an increase in cash and cash equivalents in the amount of \$1,447,649 and an increase in capital assets in the amount of \$1,468,219. During 2020, the City collected \$792,739 in residential capacity fees.. The increase in capital assets is primarily due to capital contributions from developers in the amount of \$1,557,590. During 2020, the City accepted capital contributions from developers for water lines within Longview Highlands, Spring Grove 2 and Reserve at Pick Ponds subdivisions.

The increase in the Stormwater Fund's net position is primarily due to capital contributions from customers in the amount of \$339,387 and developers in the amount of \$1,634,750. During 2020, the City accepted capital contributions from developers for water lines within Longview Highlands, Spring Grove 2 and Reserve at Pick Ponds subdivisions.

**City of Pickerington, Ohio**  
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**Budgetary Highlights**

***General Fund***

The City made numerous revisions to the original appropriations approved by City Council. Overall, these changes resulted in an increase in appropriations for expenditures and other financing uses from the original budget in the amount of \$856,973. The majority of this increase was due to an increase in general government operating expenditures in the amount of \$363,473, community environment expenditures in the amount of \$101,500, and advances out in the amount of \$392,000. The increase in general government operating expenditures is primarily due to the purchasing of personal protective equipment, mobile computing, mobile workstations and supplies to combat the spread of COVID-19. The increase in community environment expenditures is due to the hiring of two additional seasonal employees in addition to conservative residential and commercial plan review and construction inspection estimates. The increase in advances out was obligated for a traffic signal installation in the Diley/Refugee Road Municipal Public Improvement TIF Fund.

Actual expenditures and other financing uses were less than the final budgeted expenditures and other financing uses by \$3,959,573; general government actual expenditures were \$986,346 less than budgeted, community environment expenditures were \$311,663 less than budgeted, and transfers out were \$2,319,735 less than budgeted. General government actual expenditures differences are based upon the following factors: a decrease in the annexation agreement contributions and pre-annexation agreements in the amounts of \$80,200 and \$41,150, respectively; a decrease in supplies and computer purchases in the amount of \$193,477 which was budgeted to replace all desktops to laptops for mobile computing related to COVID-19; a decrease in the legal department in the amount of \$61,099, due to conservative legal counsel and annexation/economic development estimates; a decrease in council's department in the amount of \$34,874 due to council members not electing benefits; a decrease in the finance department in the amounts of \$77,050 and \$12,179, respectively, due to the transition period related to the hiring of a replacement income tax clerk and conservative income tax refund estimates; and a decrease in the city engineer's department in the amount of \$88,739 due to conservative engineering consulting and inspection services.

Community environment actual expenditures were \$311,663 less than budgeted primarily due to the transition period related to the hiring of a replacement building department permit specialist in the amount of \$40,982, an Economic Development Strategic Plan budgeted greater than actual cost to complete in the amount of \$25,601, conservative residential and commercial plan review and construction inspection estimates in the building department in the amount of \$21,509, and conservative developer deposit refund estimates in the amount of \$68,000.

Transfers out were \$2,319,735 less than budgeted due to conservative parks, police, and street fund operating estimates.

The City's actual revenues and other financing sources were greater than the final budgeted revenues and other financing sources by \$672,929. This positive variance is primarily due to an increase in property and other taxes of \$214,253 and municipal income taxes of \$204,675 due to conservative estimates.

At December 31, 2020, the fund balance on a budgetary basis is \$4,632,502 better than initially projected in the original budget.

**City of Pickerington, Ohio**  
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**For the Year Ended December 31, 2020**  
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**Capital Assets and Debt Administration**

***Capital Assets***

As of December 31, 2020, the City had \$151,993,511 invested in capital assets, net of accumulated depreciation. Table 4 shows 2020 balances compared to 2019.

**Table 4**  
**Capital Assets at December 31, 2020, with comparative as of December 31, 2019**  
**(Net of Accumulated Depreciation)**

	Government Activities		Business-Type Activities		Totals	
	2020	2019	2020	2019	2020	2019
Land	\$11,093,588	\$11,093,588	\$1,883,347	\$1,883,347	\$12,976,935	\$12,976,935
Construction in Progress	15,528,949	10,401,912	856,757	716,359	16,385,706	11,118,271
Land Improvements	1,986,664	1,995,530	862,911	901,345	2,849,575	2,896,875
Buildings	3,531,531	3,641,024	22,644,302	22,848,758	26,175,833	26,489,782
Equipment	896,527	926,503	1,892,600	1,363,432	2,789,127	2,289,935
Infrastructure	48,402,331	49,334,798	41,552,298	38,237,328	89,954,629	87,572,126
Vehicles	490,613	399,587	371,093	166,610	861,706	566,197
Totals	<u>\$81,930,203</u>	<u>\$77,792,942</u>	<u>\$70,063,308</u>	<u>\$66,117,179</u>	<u>\$151,993,511</u>	<u>\$143,910,121</u>

For additional information on capital assets, see Note 12 to the basic financial statements.

The total increase of \$8,083,390 in the City's capital assets, net of accumulated depreciation, for the current year was primarily due to the construction phase of the Refugee Road widening project, and capital contributions from developers in the form of subdivision roads, water and sewer lines, and storm sewers. The increase in capital assets is offset by current year depreciation.

For information on commitments made by the City as of December 31, 2020, see Note 20 to the basic financial statements.

***Debt***

As of December 31, 2020 and December 31, 2019, the City had total long-term debt of \$19,316,800 and \$21,078,888, respectively, as follows:

**City of Pickerington, Ohio**  
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**Table 5**  
**Outstanding Debt**  
**As of December 31, 2020, with comparative for December 31, 2019**

	Governmental Activities		Business-Type Activities		Totals	
	2020	2019	2020	2019	2020	2019
General Obligation Bonds	\$10,195,178	\$11,169,643	\$2,136,227	\$2,411,335	\$12,331,405	\$13,580,978
OWDA Loans	0	0	6,620,433	7,388,096	6,620,433	7,388,096
Capital Leases	156,370	105,310	208,592	4,504	364,962	109,814
Totals	<u>\$10,351,548</u>	<u>\$11,274,953</u>	<u>\$8,965,252</u>	<u>\$9,803,935</u>	<u>\$19,316,800</u>	<u>\$21,078,888</u>

During 2020, the City entered into new capital lease obligations totaling \$397,608 and retired \$945,000 in general obligation bonds, \$767,663 in OWDA loans and \$142,100 in capital leases.

The City's overall legal debt margin was \$56,527,353 at December 31, 2020. See Note 18 for more detailed information of the City's outstanding debt. The net pension/OPEB liability under GASB 68 and GASB 75 are also reported as a long-term obligations that has been previously disclosed within the management's discussion and analysis.

***Current Finance Related Activities***

- In March 2020, the City was financially impacted by the COVID-19 pandemic. In order to alleviate a significant impact on the City's financials the City implemented a hiring freeze in addition to non-completion of various budgeted capital improvement projects. The City received \$1,206,431 in Coronavirus State and Local Recovery Relief Funds in 2020 and will receive an estimated \$4.34 million in American Rescue Plan funding beginning in 2021.
- The City's income tax rate of one percent with a one-half percent credit for tax paid to other municipalities has not increased since its inception in 1976, but revenues have continued to increase each year even in times of economic downturn. This is due to mandatory filing and a diligent delinquency collection program which has resulted in strict compliance.
- A contractor registration program was instituted in 1996 that requires all general contractors and individual trades performing work in the City to register with the City. This requirement serves as a control for income tax revenues.
- A three percent hotel/motel tax was instituted in 1995.
- Fees are collected from developers for turn-lanes, traffic lights, sewer fair share, detention pond maintenance, and tree planting in subdivisions.
- Right-of-way fees were instituted in 2002 as a charge for the utility companies who use the City right-of-way for their service lines.
- Capacity fee charges for water, sewer, and stormwater increase an automatic three percent each year.

**City of Pickerington, Ohio**  
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- Impact fees were instituted in 2005 on new residential and commercial construction in the City.

**Requests for Information**

This financial report is designed to provide the City's citizens, taxpayers, customers, investors, and creditors with a general overview of the City's finances and to demonstrate the City's accountability for the money it receives. If you have any questions about this report, please contact the City's Office by calling (614) 837-3974 or by writing the Finance Director at 100 Lockville Road, Pickerington, Ohio 43147.

# Basic Financial Statements

**City of Pickerington, Ohio**

Statement of Net Position

December 31, 2020

	<b>Primary Government</b>		
	Governmental Activities	Business - Type Activities	* Total
<b>Assets</b>			
Equity in Pooled Cash and Cash Equivalents	\$19,123,147	\$16,990,798	\$36,113,945
Cash and Cash Equivalents with Fiscal Agents	630,668	0	630,668
Permissive Motor Vehicle Registration Fees Receivable	113,753	0	113,753
Hotel and Motel Taxes Receivable	4,412	0	4,412
Income Taxes Receivable	1,823,780	0	1,823,780
Franchise Taxes Receivable	55,787	0	55,787
Accounts Receivable	179,189	680,832	860,021
Materials and Supplies Inventory	104,793	287,185	391,978
Prepaid Items	158,252	76,304	234,556
Intergovernmental Receivable	884,726	0	884,726
Accrued Interest Receivable	38,700	0	38,700
Property Taxes Receivable	3,060,039	0	3,060,039
Payments in Lieu of Taxes Receivable	421,760	0	421,760
Net Pension Asset	29,048	21,914	50,962
Non-Depreciable Capital Assets	26,622,537	2,740,104	29,362,641
Depreciable Capital Assets, Net	55,307,666	67,323,204	122,630,870
<i>Total Assets</i>	<u>108,558,257</u>	<u>88,120,341</u>	<u>196,678,598</u>
<b>Deferred Outflows of Resources</b>			
Deferred Charges on Refunding	35,035	6,564	41,599
Pension	1,437,461	354,507	1,791,536
OPEB	896,398	260,257	1,156,655
<i>Total Deferred Outflows of Resources</i>	<u>\$2,368,894</u>	<u>\$621,328</u>	<u>\$2,989,790</u>

(continued)



**City of Pickerington, Ohio**  
Statement of Net Position (Continued)  
December 31, 2020

	<b>Primary Government</b>		
	<b>Governmental Activities</b>	<b>Business - Type Activities</b>	<b>* Total</b>
<b>Liabilities</b>			
Accrued Wages and Benefits	\$298,256	\$79,262	\$377,518
Intergovernmental Payable	159,590	30,658	190,248
Accounts Payable	246,112	83,236	329,348
Contracts Payable	35,987	140,398	176,385
Accrued Interest Payable	26,432	110,617	137,049
Notes Payable	4,000,000	0	4,000,000
Customer Deposits Payable	0	21,678	21,678
Long-Term Liabilities:			
Due Within One Year	1,332,559	1,220,544	2,553,103
Due In More Than One Year			
Net Pension Liability	9,721,820	2,139,259	11,861,079
Net OPEB Liability	3,003,030	1,503,742	4,506,772
Other Amounts Due in More Than One Year	9,839,243	7,928,141	17,767,384
<i>Total Liabilities</i>	<u>28,663,029</u>	<u>13,257,535</u>	<u>41,920,564</u>
<b>Deferred Inflows of Resources</b>			
Property Taxes	3,020,000	0	3,020,000
Payment in Lieu of Taxes	421,760	0	421,760
Pension	1,540,376	221,298	1,761,242
OPEB	813,823	54,299	868,122
<i>Total Deferred Inflows of Resources</i>	<u>5,795,959</u>	<u>275,597</u>	<u>6,071,124</u>
<b>Net Position</b>			
Net Investment in Capital Assets	67,577,703	60,957,298	128,535,001
Restricted for:			
Capital Projects	5,720,395	0	5,720,395
Debt Service	167,180	0	167,180
Security of Persons and Property	150,846	0	150,846
Transportation Services	1,927,256	0	1,927,256
Other Purposes	57,025	0	57,025
Perpetual Care:			
Expendable	2,842	0	2,842
Non-Expendable	1,545	0	1,545
Unrestricted	863,371	14,251,239	15,114,610
<i>Total Net Position</i>	<u>\$76,468,163</u>	<u>\$75,208,537</u>	<u>\$151,676,700</u>

\* After deferred inflows and deferred outflows related to the change in internal proportionate share of pension-related items have been eliminated.

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**City of Pickerington, Ohio**  
Statement of Activities  
For the Year Ended December 31, 2020

	Program Revenues			
	Expenses	Charges for Services	Operating Grants and Contributions	Capital Grants and Contributions
<b>Primary Government:</b>				
Governmental Activities:				
General Government	\$2,852,442	\$137,830	\$57,536	\$0
Security of Persons and Property	7,562,299	270,748	996,437	0
Transportation	3,621,227	273,998	1,366,923	5,685,133
Leisure Time Activities	1,050,758	233,449	51,157	0
Public Health Services	217,034	0	0	0
Community Environment	1,066,348	1,165,854	0	0
Utilities	66,725	0	66,725	0
Interest and Fiscal Charges	409,216	0	0	0
<i>Total Governmental Activities</i>	<u>16,846,049</u>	<u>2,081,879</u>	<u>2,538,778</u>	<u>5,685,133</u>
Business-Type Activities:				
Water	2,539,177	2,706,913	0	1,643,718
Sewer	2,791,131	4,027,734	0	2,350,329
Stormwater	1,070,855	739,551	0	1,974,137
Aquatic Recreation Center	192,909	113,249	0	0
<i>Total Business-Type Activities</i>	<u>6,594,072</u>	<u>7,587,447</u>	<u>0</u>	<u>5,968,184</u>
<i>Total</i>	<u>\$23,440,121</u>	<u>\$9,669,326</u>	<u>\$2,538,778</u>	<u>\$11,653,317</u>
<b>Component Unit:</b>				
Pickerington Community Improvement Corporation	\$1,957	\$0	\$0	\$0

**General Revenues**

Property and Other Taxes Levied for General Purposes  
Property Taxes Levied for Security of Persons and Property  
Income Taxes Levied for General Purposes  
Franchise Taxes  
Grants and Entitlements not Restricted to Specific Programs  
Interest  
Payments in Lieu of Taxes  
Impact Fees  
Gain on Sale of Capital Assets  
In-Kind Contributions  
Other  
*Total General Revenues*

Transfers

*Total General Revenues and Transfers*

*Change in Net Position*

Net Position Beginning of Year

*Net Position End of Year*

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

Net (Expense) Revenue and Change in Net Position			
Primary Government			Component Unit
Governmental Activities	Business - Type Activities	Total	Pickerington Community Improvement Corporation
(\$2,657,076)	\$0	(\$2,657,076)	\$0
(6,295,114)	0	(6,295,114)	0
3,704,827	0	3,704,827	0
(766,152)	0	(766,152)	0
(217,034)	0	(217,034)	0
99,506	0	99,506	0
0	0	0	0
(409,216)	0	(409,216)	0
(6,540,259)	0	(6,540,259)	0
0	1,811,454	1,811,454	0
0	3,586,932	3,586,932	0
0	1,642,833	1,642,833	0
0	(79,660)	(79,660)	0
0	6,961,559	6,961,559	0
(6,540,259)	6,961,559	421,300	0
0	0	0	(1,957)
1,479,241	0	1,479,241	0
1,735,223	0	1,735,223	0
7,887,473	0	7,887,473	0
222,652	0	222,652	0
658,370	0	658,370	0
562,808	8,596	571,404	0
437,685	0	437,685	0
1,043,452	0	1,043,452	0
0	35,000	35,000	0
0	0	0	1,957
681,252	147,227	828,479	0
14,708,156	190,823	14,898,979	1,957
(53,000)	53,000	0	0
14,655,156	243,823	14,898,979	1,957
8,114,897	7,205,382	15,320,279	0
68,353,266	68,003,155	136,356,421	0
\$76,468,163	\$75,208,537	\$151,676,700	\$0

**City of Pickerington, Ohio**

Balance Sheet

Governmental Funds

December 31, 2020

	<u>General</u>	<u>Police</u>	<u>Street</u>
<b>Assets</b>			
Equity in Pooled Cash and Cash Equivalents	\$12,615,731	\$850,932	\$1,017,446
Cash and Cash Equivalents with Fiscal Agents	0	0	0
Receivables:			
Permissive Motor Vehicle Registration Fees	0	0	45,501
Property Taxes	1,257,711	1,802,328	0
Income Taxes	1,823,780	0	0
Franchise Taxes	55,787	0	0
Hotel and Motel Taxes	4,412	0	0
Payments in Lieu of Taxes	0	0	0
Accounts	120,945	43,650	6,316
Accrued Interest	38,700	0	0
Intergovernmental	195,817	103,784	541,243
Interfund	276,000	0	0
Materials and Supplies Inventory	19,458	36,724	29,396
Prepaid Items	45,781	71,658	24,179
Restricted Assets:			
Equity in Pooled Cash and Cash Equivalents	180,813	0	0
<i>Total Assets</i>	<u>\$16,634,935</u>	<u>\$2,909,076</u>	<u>\$1,664,081</u>
<b>Liabilities and Fund Balances</b>			
<b>Liabilities</b>			
Accrued Wages and Benefits	\$67,304	\$196,795	\$21,480
Accounts Payable	154,801	42,734	23,196
Contracts Payable	0	23,065	0
Intergovernmental Payable	35,861	102,491	8,618
Accrued Interest Payable	0	0	0
Interfund Payable	0	0	0
Notes Payable	0	0	0
<i>Total Liabilities</i>	<u>257,966</u>	<u>365,085</u>	<u>53,294</u>
<b>Deferred Inflows of Resources</b>			
Property Taxes	1,241,500	1,778,500	0
Payment in Lieu of Taxes	0	0	0
Unavailable Revenue	708,035	127,612	388,681
<i>Total Deferred Inflows of Resources</i>	<u>1,949,535</u>	<u>1,906,112</u>	<u>388,681</u>
<b>Fund Balances</b>			
Nonspendable	246,052	108,382	53,575
Restricted	0	529,497	1,168,531
Committed	0	0	0
Assigned	1,027,188	0	0
Unassigned (Deficits)	13,154,194	0	0
<i>Total Fund Balances</i>	<u>14,427,434</u>	<u>637,879</u>	<u>1,222,106</u>
<i>Total Liabilities, Deferred Inflows of Resources, and Fund Balances</i>	<u>\$16,634,935</u>	<u>\$2,909,076</u>	<u>\$1,664,081</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

Debt Service	Street Construction	Community Economic Development Improvements	Other Governmental Funds	Total Governmental Funds
\$189,862	\$61,505	\$16,847	\$4,188,466	\$18,940,789
0	0	0	630,668	630,668
0	0	0	68,252	113,753
0	0	0	0	3,060,039
0	0	0	0	1,823,780
0	0	0	0	55,787
0	0	0	0	4,412
0	0	0	421,760	421,760
0	0	0	8,278	179,189
0	0	0	0	38,700
0	0	0	43,882	884,726
0	0	0	0	276,000
0	0	0	19,215	104,793
0	0	4,741	11,893	158,252
0	0	0	1,545	182,358
<u>\$189,862</u>	<u>\$61,505</u>	<u>\$21,588</u>	<u>\$5,393,959</u>	<u>\$26,875,006</u>
\$0	\$0	\$0	\$12,677	\$298,256
0	0	259	25,122	246,112
0	0	0	12,922	35,987
0	0	0	12,620	159,590
0	0	3,750	0	3,750
0	0	0	276,000	276,000
0	0	4,000,000	0	4,000,000
0	0	4,004,009	339,341	5,019,695
0	0	0	0	3,020,000
0	0	0	421,760	421,760
0	0	0	73,688	1,298,016
0	0	0	495,448	4,739,776
0	0	4,741	32,653	445,403
189,862	61,505	0	1,978,729	3,928,124
0	0	0	2,599,089	2,599,089
0	0	0	0	1,027,188
0	0	(3,987,162)	(51,301)	9,115,731
189,862	61,505	(3,982,421)	4,559,170	17,115,535
<u>\$189,862</u>	<u>\$61,505</u>	<u>\$21,588</u>	<u>\$5,393,959</u>	<u>\$26,875,006</u>

**City of Pickerington, Ohio**  
Reconciliation of Total Governmental Fund Balances to  
Net Position of Governmental Activities  
December 31, 2020

<b>Total Fund Balances for Governmental Funds</b>	<b>\$17,115,535</b>
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*Amounts reported for governmental activities in the statement of net position are different because:*

Capital Assets used in governmental activities are not financial resources and therefore are not reported in the funds.	81,930,203
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Other long-term assets are not available to pay for current-period expenditures and therefore are reported as unavailable revenue in the funds:

Delinquent Property Taxes	40,039	
Municipal Income Taxes	541,036	
Intergovernmental	712,696	
Other	4,245	
Total		1,298,016

Accrued Interest Payable is not due and payable in the current period and therefore is not reported in the funds.	(22,682)
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Deferred Outflows of Resources represent deferred charges on refundings which are not reported in the funds.	35,035
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Long-term liabilities and accrued interest are not due and payable in the current period and therefore are not reported in the funds:

General Obligation Bonds and Unamortized Premiums	(10,195,178)	
Compensated Absences	(820,254)	
Capital Leases	(156,370)	
Total		(11,171,802)

The net pension asset, net pension liability and net OPEB liability are not due and payable in the current period; therefore, the asset, liability and related deferred inflows/outflows are not reported in governmental funds:

Net Pension Asset	29,048	
Deferred Outflows - Pension	1,437,461	
Deferred Inflows - Pension	(1,540,376)	
Net Pension Liability	(9,721,820)	
Deferred Outflows - OPEB	896,398	
Deferred Inflows - OPEB	(813,823)	
Net OPEB Liability	(3,003,030)	
Total		(12,716,142)

<b>Net Position of Governmental Activities</b>	<b>\$76,468,163</b>
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The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

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**City of Pickerington, Ohio**  
Statement of Revenues, Expenditures, and Changes in Fund Balances  
Governmental Funds  
For the Year Ended December 31, 2020

	General	Police	Street
<b>Revenues</b>			
Property Taxes	\$1,399,590	\$1,725,271	\$0
Hotel and Motel Taxes	73,868	0	0
Permissive Motor Vehicle Registration Fees	0	0	109,595
Municipal Income Taxes	7,988,209	0	0
Franchise Taxes	250,568	0	0
Charges for Services	309,368	132,013	0
Licenses and Permits	994,316	0	0
Impact Fees	0	0	0
Fines and Forfeitures	137,061	0	0
Intergovernmental	441,993	204,218	1,124,451
Interest	554,877	0	628
Payments in Lieu of Taxes	0	0	0
Rent	0	0	0
Contributions and Donations	0	18,268	0
Other	239,310	326,057	62,339
<i>Total Revenues</i>	<u>12,389,160</u>	<u>2,405,827</u>	<u>1,297,013</u>
<b>Expenditures</b>			
Current:			
General Government	2,454,616	0	0
Security of Persons and Property	94,882	4,874,059	0
Transportation	0	0	1,809,142
Leisure Time Activities	34,977	0	0
Public Health Services	216,284	0	0
Community Environment	912,314	0	0
Utilities	0	0	0
Capital Outlay	0	282,602	0
Debt Service:			
Principal Retirement	2,739	0	78,455
Interest and Fiscal Charges	45	0	4,329
Issuance Costs	0	0	0
<i>Total Expenditures</i>	<u>3,715,857</u>	<u>5,156,661</u>	<u>1,891,926</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>8,673,303</u>	<u>(2,750,834)</u>	<u>(594,913)</u>
<b>Other Financing Sources (Use):</b>			
Proceeds from the Sale of Capital Assets	0	0	0
Inception of a Capital Lease	0	0	132,254
Transfers In	0	2,900,000	500,000
Transfers Out	(4,727,283)	0	0
<i>Total Other Financing Sources (Use)</i>	<u>(4,727,283)</u>	<u>2,900,000</u>	<u>632,254</u>
<i>Net Change in Fund Balances</i>	<u>3,946,020</u>	<u>149,166</u>	<u>37,341</u>
Fund Balances (Deficit) at Beginning of Year	<u>10,481,414</u>	<u>488,713</u>	<u>1,184,765</u>
<i>Fund Balances (Deficit) End of Year</i>	<u>\$14,427,434</u>	<u>\$637,879</u>	<u>\$1,222,106</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.



Debt Service	Street Construction	Community Economic Development Improvements	Other Governmental Funds	Total Governmental Funds
\$0	\$0	\$0	\$0	\$3,124,861
0	0	0	0	73,868
0	0	0	164,403	273,998
0	0	0	0	7,988,209
0	0	0	0	250,568
0	0	0	69,903	511,284
0	0	0	163,546	1,157,862
0	0	0	1,043,452	1,043,452
0	0	0	8,476	145,537
0	3,565,755	0	1,298,432	6,634,849
25,942	0	0	2,464	583,911
0	0	0	437,685	437,685
0	0	18,460	0	18,460
0	0	0	3,500	21,768
0	0	749	33,361	661,816
25,942	3,565,755	19,209	3,225,222	22,928,128
0	0	0	49,843	2,504,459
0	0	0	995,587	5,964,528
0	0	0	74,805	1,883,947
0	0	0	731,204	766,181
0	0	0	750	217,034
0	0	0	15,639	927,953
0	0	0	66,725	66,725
0	3,565,755	22,930	1,112,051	4,983,338
945,000	0	0	0	1,026,194
189,364	0	105,307	0	299,045
133,693	0	0	0	133,693
1,268,057	3,565,755	128,237	3,046,604	18,773,097
(1,242,115)	0	(109,028)	178,618	4,155,031
0	0	0	2,415	2,415
0	0	0	0	132,254
1,263,453	0	75,000	525,000	5,263,453
0	0	0	(589,170)	(5,316,453)
1,263,453	0	75,000	(61,755)	81,669
21,338	0	(34,028)	116,863	4,236,700
168,524	61,505	(3,948,393)	4,442,307	12,878,835
\$189,862	\$61,505	(\$3,982,421)	\$4,559,170	\$17,115,535

**City of Pickerington, Ohio**  
Reconciliation of the Statement of Revenues, Expenditures, and Changes  
in Fund Balances of Governmental Funds to the Statement of Activities  
For the Year Ended December 31, 2020

**Net Change in Fund Balances - Total Governmental Funds** \$4,236,700

*Amounts reported for governmental activities in the statement of activities are different because*

Governmental funds report capital outlays as expenditures. However, in the statement of activities, the cost of those assets is allocated over their estimated useful lives as depreciation expense. This is the amount by which capital outlay exceeded depreciation in the current period.

Capital Asset Additions	5,604,330	
Capital Contributions from Developers	2,119,378	
Depreciation Expense	<u>(3,578,879)</u>	4,144,829

Governmental funds only report the disposal of assets to the extent proceeds are received from the sale. In the statement of activities, a gain or loss is reported for each disposal. This is the amount of the proceeds, and the loss on disposal of assets:

Proceeds from Sale of Capital Assets	(2,415)	
Loss on Disposal of Capital Assets	<u>(5,153)</u>	(7,568)

Revenues in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.

Property Taxes	15,735	
Income Taxes	(100,736)	
Charges for Services	(6,802)	
Intergovernmental	128,054	
Interest	(21,103)	
Franchise Taxes	(27,916)	
Other	<u>(20,792)</u>	(33,560)

Repayment of principal is an expenditure in the governmental funds, but the repayment reduces long-term liabilities in the statement of net position.

General Obligation Bonds	725,000	
Long-Term Bond Anticipation Notes	220,000	
Capital Leases	<u>81,194</u>	1,026,194

Interest is reported as an expenditure when due in the governmental funds, but is accrued on outstanding debt on the statement of activities. Premiums are reported as revenues when the debt is first issued; however these amounts are allocated as an expense over the life of the bond on the statement of activities.

Accrued Interest Payable	2,815	
Amortization on Premium of General Obligation Bonds	<u>29,465</u>	\$32,280

(continued)

**City of Pickerington, Ohio**  
Reconciliation of the Statement of Revenues, Expenditures, and Changes  
in Fund Balances of Governmental Funds to the Statement of Activities (Continued)  
For the Year Ended December 31, 2020

Some expenses reported in the statement of activities do not require the use of current financial resources and therefore are not reported as expenditures in governmental funds:

Compensated Absences Payable	(\$27,696)
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Deferred outflows of resources represent the amortization of deferred charges on refundings which are not reported in the funds.	(8,758)
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Long-term debt proceeds, including the inception of capital leases, are other financing sources in the governmental funds, but the issuance increases the long-term liabilities on the statement of activities.	(132,254)
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Contractually required contributions are reported as expenditures in the governmental funds; however, the statement of net position reports these amounts as deferred outflows.

Pension	863,038	
OPEB	12,610	875,648

Except for amounts reported as deferred inflows/outflows, changes in the net pension/OPEB liability are reported as pension/OPEB expense in the statement of activities.

Pension	(1,478,270)	
OPEB	(512,648)	(1,990,918)

<i>Change in Net Position of Governmental Activities</i>	<b>\$8,114,897</b>
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The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**City of Pickerington, Ohio**  
Statement of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
General Fund  
For the Year Ended December 31, 2020

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
<b>Revenues</b>				
Property and Other Taxes	\$1,263,000	\$1,263,000	\$1,477,253	\$214,253
Municipal Income Taxes	7,881,719	7,881,719	8,086,394	204,675
Franchise Taxes	230,000	230,000	224,728	(5,272)
Charges for Services	255,408	255,408	402,041	146,633
Licenses and Permits	739,218	739,218	908,630	169,412
Fines and Forfeitures	222,000	222,000	131,174	(90,826)
Intergovernmental	397,702	397,702	438,536	40,834
Interest	500,000	500,000	413,422	(86,578)
Other	5,000	48,000	217,798	169,798
<i>Total Revenues</i>	<u>11,494,047</u>	<u>11,537,047</u>	<u>12,299,976</u>	<u>762,929</u>
<b>Expenditures</b>				
Current:				
General Government	3,830,753	4,194,226	3,207,880	986,346
Security of Persons and Property	117,455	117,455	98,233	19,222
Leisure Time Activities	59,900	59,900	35,844	24,056
Public Health Services	224,620	224,620	218,069	6,551
Community Environment	1,239,259	1,340,759	1,029,096	311,663
<i>Total Expenditures</i>	<u>5,471,987</u>	<u>5,936,960</u>	<u>4,589,122</u>	<u>1,347,838</u>
<i>Excess of Revenues Over Expenditures</i>	<u>6,022,060</u>	<u>5,600,087</u>	<u>7,710,854</u>	<u>2,110,767</u>
<b>Other Financing Sources (Use)</b>				
Proceeds from the Sale of Capital Assets	90,000	90,000	0	(90,000)
Advances In	125,000	125,000	125,000	0
Advances Out	0	(392,000)	(100,000)	292,000
Transfers Out	(7,047,018)	(7,047,018)	(4,727,283)	2,319,735
<i>Total Other Financing Sources (Use)</i>	<u>(6,832,018)</u>	<u>(7,224,018)</u>	<u>(4,702,283)</u>	<u>2,521,735</u>
<i>Net Change in Fund Balance</i>	<u>(809,958)</u>	<u>(1,623,931)</u>	<u>3,008,571</u>	<u>4,632,502</u>
Fund Balance at Beginning of Year	8,623,476	8,623,476	8,623,476	0
Prior Year Encumbrances Appropriated	<u>376,786</u>	<u>376,786</u>	<u>376,786</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u>\$8,190,304</u>	<u>\$7,376,331</u>	<u>\$12,008,833</u>	<u>\$4,632,502</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**City of Pickerington, Ohio**  
Statement of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Police Fund  
For the Year Ended December 31, 2020

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
<b>Revenues</b>				
Property Taxes	\$1,776,500	\$1,776,500	\$1,725,271	(\$51,229)
Charges for Services	176,529	176,529	130,290	(46,239)
Intergovernmental	195,415	195,415	204,218	8,803
Contributions and Donations	0	0	18,268	18,268
Other	115,200	115,200	286,006	170,806
<i>Total Revenues</i>	<u>2,263,644</u>	<u>2,263,644</u>	<u>2,364,053</u>	<u>100,409</u>
<b>Expenditures</b>				
Current:				
Security of Persons and Property	6,580,451	6,580,451	5,003,777	1,576,674
Capital Outlay	204,614	333,614	322,344	11,270
<i>Total Expenditures</i>	<u>6,785,065</u>	<u>6,914,065</u>	<u>5,326,121</u>	<u>1,587,944</u>
<i>Excess of Revenues Under Expenditures</i>	<u>(4,521,421)</u>	<u>(4,650,421)</u>	<u>(2,962,068)</u>	<u>1,688,353</u>
<b>Other Financing Sources</b>				
Transfers In	4,360,000	4,360,000	2,900,000	(1,460,000)
<i>Total Other Financing Sources</i>	<u>4,360,000</u>	<u>4,360,000</u>	<u>2,900,000</u>	<u>(1,460,000)</u>
<i>Net Change in Fund Balance</i>	(161,421)	(290,421)	(62,068)	228,353
Fund Balance at Beginning of Year	615,419	615,419	615,419	0
Prior Year Encumbrances Appropriated	125,135	125,135	125,135	0
<i>Fund Balance at End of Year</i>	<u>\$579,133</u>	<u>\$450,133</u>	<u>\$678,486</u>	<u>\$228,353</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

**City of Pickerington, Ohio**  
Statement of Revenues, Expenditures, and Changes  
In Fund Balance - Budget (Non-GAAP Basis) and Actual  
Street Fund  
For the Year Ended December 31, 2020

	Budgeted Amounts			Variance with Final Budget Positive (Negative)
	Original	Final	Actual	
<b>Revenues</b>				
Permissive Motor Vehicle Registration Fees	\$95,000	\$95,000	\$102,184	\$7,184
Intergovernmental	1,398,952	1,398,952	1,136,369	(262,583)
Interest	750	750	628	(122)
Other	0	0	60,697	60,697
<i>Total Revenues</i>	<u>1,494,702</u>	<u>1,494,702</u>	<u>1,299,878</u>	<u>(194,824)</u>
<b>Expenditures</b>				
Current:				
Transportation	<u>2,989,428</u>	<u>2,989,428</u>	<u>1,879,391</u>	<u>1,110,037</u>
<i>Excess of Revenues Under Expenditures</i>	<u>(1,494,726)</u>	<u>(1,494,726)</u>	<u>(579,513)</u>	<u>915,213</u>
<b>Other Financing Sources</b>				
Transfers In	<u>1,283,760</u>	<u>1,283,760</u>	<u>500,000</u>	<u>(783,760)</u>
<i>Total Other Financing Sources</i>	<u>1,283,760</u>	<u>1,283,760</u>	<u>500,000</u>	<u>(783,760)</u>
<i>Net Change in Fund Balance</i>	(210,966)	(210,966)	(79,513)	131,453
Fund Balance at Beginning of Year	847,019	847,019	847,019	0
Prior Year Encumbrances Appropriated	<u>165,607</u>	<u>165,607</u>	<u>165,607</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$801,660</u></u>	<u><u>\$801,660</u></u>	<u><u>\$933,113</u></u>	<u><u>\$131,453</u></u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

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**City of Pickerington, Ohio**  
Statement of Fund Net Position  
Enterprise Funds  
December 31, 2020

	Water	Sewer	Stormwater
<b>Assets:</b>			
Current Assets:			
Equity in Pooled Cash and Cash Equivalents	\$5,983,238	\$8,873,211	\$2,007,829
Accounts Receivable	234,011	374,103	71,685
Materials and Supplies Inventory	175,532	111,653	0
Prepaid Items	31,845	38,357	1,892
<i>Total Current Assets</i>	<u>6,424,626</u>	<u>9,397,324</u>	<u>2,081,406</u>
Noncurrent Assets:			
Restricted Assets:			
Equity in Pooled Cash and Cash Equivalents	10,839	10,839	0
Net Pension Asset	9,683	9,683	2,548
Non-Depreciable Capital Assets	1,351,192	718,554	74,032
Depreciable Capital Assets, net	22,746,318	29,060,772	14,835,407
<i>Total Noncurrent Assets</i>	<u>24,118,032</u>	<u>29,799,848</u>	<u>14,911,987</u>
<i>Total Assets</i>	<u>30,542,658</u>	<u>39,197,172</u>	<u>16,993,393</u>
<b>Deferred Outflows of Resources:</b>			
Deferred Charge on Refunding	0	6,564	0
Pension	157,210	157,208	40,089
OPEB	116,285	116,285	27,687
<i>Total Deferred Outflows of Resources</i>	<u>273,495</u>	<u>280,057</u>	<u>67,776</u>
<b>Liabilities:</b>			
Current Liabilities:			
Accrued Wages and Benefits	33,657	33,431	12,174
Intergovernmental Payable	13,043	12,756	4,764
Accounts Payable	24,217	49,308	9,292
Contracts Payable	50,218	49,487	19,717
Accrued Interest Payable	6,046	98,010	6,561
Current Portion of:			
Compensated Absences Payable	42,058	49,756	7,040
General Obligation Bonds Payable	115,000	165,000	0
Capital Leases Payable	0	0	49,841
OWDA Loans Payable	184,134	607,715	0
<i>Total Current Liabilities</i>	<u>468,373</u>	<u>1,065,463</u>	<u>109,389</u>
Long-Term Liabilities (Net of Current Portion):			
Customer Deposits Payable from Restricted Assets	10,839	10,839	0
Compensated Absences Payable	32,671	45,283	6,265
General Obligation Bonds Payable	1,501,203	355,024	0
Capital Leases Payable	0	0	159,111
OWDA Loans Payable	0	5,828,584	0
Net Pension Liability	945,254	945,254	248,751
Net OPEB Liability	664,444	664,444	174,854
<i>Total Long-Term Liabilities</i>	<u>3,154,411</u>	<u>7,849,428</u>	<u>588,981</u>
<i>Total Liabilities</i>	<u>3,622,784</u>	<u>8,914,891</u>	<u>698,370</u>
<b>Deferred Inflows of Resources:</b>			
Pension	83,802	83,802	53,694
OPEB	14,702	14,702	24,895
<i>Total Deferred Outflows of Resources</i>	<u>98,504</u>	<u>98,504</u>	<u>78,589</u>
<b>Net Position:</b>			
Net Investment in Capital Assets	22,246,955	22,773,516	14,680,770
Unrestricted	4,847,910	7,690,318	1,603,440
<i>Total Net Position</i>	<u>\$27,094,865</u>	<u>\$30,463,834</u>	<u>\$16,284,210</u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.



Nonmajor Aquatic Recreation Center	Total Enterprise Funds
\$104,842	\$16,969,120
1,033	680,832
0	287,185
4,210	76,304
110,085	18,013,441
0	21,678
0	21,914
596,326	2,740,104
680,707	67,323,204
1,277,033	70,106,900
1,387,118	88,120,341
0	6,564
0	354,507
0	260,257
0	621,328
0	79,262
95	30,658
419	83,236
20,976	140,398
0	110,617
0	98,854
0	280,000
0	49,841
0	791,849
21,490	1,664,715
0	21,678
0	84,219
0	1,856,227
0	159,111
0	5,828,584
0	2,139,259
0	1,503,742
0	11,592,820
21,490	13,257,535
0	221,298
0	54,299
0	275,597
1,256,057	60,957,298
109,571	14,251,239
\$1,365,628	\$75,208,537

**City of Pickerington, Ohio**  
Statement of Revenues, Expenses, and Changes in Fund Net Position  
Enterprise Funds  
For the Year Ended December 31, 2020

	Water	Sewer	Stormwater
<b>Operating Revenues</b>			
Charges for Services	\$2,706,913	\$4,027,734	\$739,551
<b>Operating Expenses</b>			
Personal Services	933,203	955,427	270,741
Contractual Services	595,441	1,066,904	486,726
Materials and Supplies	497,168	103,113	27,589
Utility Deposits Returned	2,482	2,482	0
Depreciation	465,516	444,265	279,238
<i>Total Operating Expenses</i>	<u>2,493,810</u>	<u>2,572,191</u>	<u>1,064,294</u>
<i>Operating Income (Loss)</i>	<u>213,103</u>	<u>1,455,543</u>	<u>(324,743)</u>
<b>Non-Operating Revenues (Expenses)</b>			
Interest	5,312	2,598	686
Interest and Fiscal Charges	(45,367)	(218,940)	(6,561)
Gain on Sale of Capital Assets	0	0	35,000
Other Non-Operating Revenues	65,030	64,258	12,278
<i>Total Non-Operating Revenues (Expenses)</i>	<u>24,975</u>	<u>(152,084)</u>	<u>41,403</u>
<i>Operating Income (Loss)</i>			
<i>Before Contributions and Transfers</i>	238,078	1,303,459	(283,340)
Capital Contributions from Developers	918,950	1,557,590	1,634,750
Capital Contributions from Customers	724,768	792,739	339,387
Transfers In	0	0	0
<i>Change in Net Position</i>	1,881,796	3,653,788	1,690,797
Net Position Beginning of Year	<u>25,213,069</u>	<u>26,810,046</u>	<u>14,593,413</u>
<i>Net Position End of Year</i>	<u><u>\$27,094,865</u></u>	<u><u>\$30,463,834</u></u>	<u><u>\$16,284,210</u></u>

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

Nonmajor Aquatic Recreation Center	Total Enterprise Funds
<u>\$113,249</u>	<u>\$7,587,447</u>
50,906	2,210,277
55,309	2,204,380
41,047	668,917
0	4,964
<u>45,647</u>	<u>1,234,666</u>
<u>192,909</u>	<u>6,323,204</u>
<u>(79,660)</u>	<u>1,264,243</u>
0	8,596
0	(270,868)
0	35,000
<u>5,661</u>	<u>147,227</u>
<u>5,661</u>	<u>(80,045)</u>
(73,999)	1,184,198
0	4,111,290
0	1,856,894
<u>53,000</u>	<u>53,000</u>
(20,999)	7,205,382
<u>1,386,627</u>	<u>68,003,155</u>
<u><u>\$1,365,628</u></u>	<u><u>\$75,208,537</u></u>

**City of Pickerington, Ohio**  
Statement of Cash Flows  
Enterprise Funds  
For the Year Ended December 31, 2020

	Water	Sewer	Stormwater
<b>Increase (Decrease) in Cash and Cash Equivalents</b>			
<b>Cash Flows from Operating Activities</b>			
Cash Received from Customers	\$2,697,285	\$4,026,087	\$734,893
Cash Payments for Employee Services and Benefits	(907,001)	(901,239)	(297,337)
Cash Payments for Goods and Services	(1,127,310)	(1,200,336)	(495,799)
Utility Deposits Returned	(2,482)	(2,482)	0
Other Non-Operating Revenues	54,449	37,335	12,278
<i>Net Cash Provided by (Used for) Operating Activities</i>	<u>714,941</u>	<u>1,959,365</u>	<u>(45,965)</u>
<b>Cash Flows from Noncapital Financing Activities</b>			
Transfers In	<u>0</u>	<u>0</u>	<u>0</u>
<b>Cash Flows from Investing Activities</b>			
Interest on Investments	<u>5,312</u>	<u>2,598</u>	<u>686</u>
<i>Net Cash Provided by Investing Activities</i>	<u>5,312</u>	<u>2,598</u>	<u>686</u>
<b>Cash Flows from Capital and Related Financing Activities</b>			
Acquisition of Capital Assets	(331,808)	(327,009)	(79,931)
Proceeds from Sale of Capital Assets	0	0	35,000
Tap-In Fees	724,768	792,739	339,387
Principal Paid on General Obligation Refunding Bonds	0	(160,000)	0
Principal Paid on General Obligation Bonds	(110,000)	0	0
Principal Paid on OWDA Loans	(177,610)	(590,053)	0
Principal Paid on Capital Leases	(2,252)	(2,252)	(56,402)
Interest Paid on General Obligation Refunding Bonds	0	(22,650)	0
Interest Paid on General Obligation Bonds	(42,050)	0	0
Interest Paid on OWDA Loans	(9,532)	(205,052)	0
Interest Paid on Capital Leases	(37)	(37)	0
<i>Net Cash Provided by (Used for) Capital and Related Financing Activities</i>	<u>51,479</u>	<u>(514,314)</u>	<u>238,054</u>
<i>Net Increase in Cash and Cash Equivalents</i>	771,732	1,447,649	192,775
Cash and Cash Equivalents Beginning of Year	<u>5,222,345</u>	<u>7,436,401</u>	<u>1,815,054</u>
<i>Cash and Cash Equivalents End of Year</i>	<u><u>\$5,994,077</u></u>	<u><u>\$8,884,050</u></u>	<u><u>\$2,007,829</u></u>

Nonmajor Aquatic Recreation Center	Total Enterprise Funds
\$113,249	\$7,571,514
(51,999)	(2,157,576)
(75,842)	(2,899,287)
0	(4,964)
4,676	108,738
<u>(9,916)</u>	<u>2,618,425</u>
53,000	53,000
0	8,596
<u>0</u>	<u>8,596</u>
(19,943)	(758,691)
0	35,000
0	1,856,894
0	(160,000)
0	(110,000)
0	(767,663)
0	(60,906)
0	(22,650)
0	(42,050)
0	(214,584)
<u>0</u>	<u>(74)</u>
<u>(19,943)</u>	<u>(244,724)</u>
23,141	2,435,297
<u>81,701</u>	<u>14,555,501</u>
<u>\$104,842</u>	<u>\$16,990,798</u>

(continued)

**City of Pickerington, Ohio**  
Statement of Cash Flows  
Enterprise Funds (Continued)  
For the Year Ended December 31, 2020

	<u>Water</u>	<u>Sewer</u>	<u>Stormwater</u>
<b>Reconciliation of Operating Income (Loss) to Net Cash Provided by (Used for) Operating Activities</b>			
Operating Income (Loss)	\$213,103	\$1,455,543	(\$324,743)
Adjustments:			
Other Non-Operating Revenues	54,449	37,335	12,278
Depreciation	465,516	444,265	279,238
(Increases) Decreases in Assets and Deferred Outflows:			
Accounts Receivable	(20,428)	(28,721)	(4,740)
Prepaid Items	(3,277)	(4,448)	83
Materials and Supplies Inventory	(28,097)	(24,577)	0
Net Pension Asset	(5,012)	(5,012)	(1,174)
Deferred Outflows - Pension	200,096	213,668	65,567
Deferred Outflows - OPEB	(65,750)	(56,409)	(12,491)
Increases (Decreases) in Liabilities and Deferred Inflows:			
Accounts Payable	(21,457)	(3,081)	2,992
Accrued Wages and Benefits Payable	3,442	3,624	1,929
Contracts Payable	44,218	45,338	19,717
Matured Compensated Absences Payable	(5,480)	0	(1,788)
Compensated Absences Payable	(6,762)	(1,397)	1,274
Customer Deposits Payable	(17)	(17)	0
Intergovernmental Payable	(1,953)	(7,115)	(1,322)
Net Pension Liability	(229,257)	(229,257)	(96,694)
Net OPEB Liability	106,089	106,089	10,632
Deferred Inflows - Pension	26,380	24,399	5,598
Deferred Inflows - OPEB	(10,862)	(10,862)	(2,321)
<i>Net Cash Provided by (Used for) Operating Activities</i>	<u>\$714,941</u>	<u>\$1,959,365</u>	<u>(\$45,965)</u>

**Noncash Capital and Related Financing Activities:**

During 2020, developers contributed \$918,950, \$1,557,590, and \$1,634,750 in the form of water, sewer, and stormwater lines, respectively. The Stormwater Fund incurred a lease obligation of \$265,354.

The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

Nonmajor Aquatic Recreation Center	Total Enterprise Funds
(\$79,660)	\$1,264,243
4,676	108,738
45,647	1,234,666
(1,033)	(54,922)
(254)	(7,896)
0	(52,674)
0	(11,198)
0	479,331
0	(134,650)
47	(21,499)
0	8,995
20,976	130,249
0	(7,268)
0	(6,885)
0	(34)
(315)	(10,705)
0	(555,208)
0	222,810
0	56,377
0	(24,045)
<u>(\$9,916)</u>	<u>\$2,618,425</u>

**City of Pickerington, Ohio**  
Statement of Fiduciary Net Position  
Custodial Fund  
For the Year Ended December 31, 2020

**Assets**

Cash and Cash Equivalents in Segregated Accounts	<u>\$7,200</u>
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<i>Total Assets</i>	<u><u>\$7,200</u></u>
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**Net Position**

Restricted for Individuals, Organizations, and Other Governments	<u><u>\$7,200</u></u>
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The accompanying Notes to the Basic Financial Statements are an integral part of this statement.



**City of Pickerington, Ohio**  
Statement of Changes in Fiduciary Net Position  
Custodial Fund  
For the Year Ended December 31, 2020

**Additions**

Fines and Forfeitures for Other Governments	\$58,054
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**Deductions**

Distributions to Other Governments	<u>128,822</u>
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Net Decrease in Fiduciary Net Position	(70,768)
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Net Position Beginning of Year	<u>77,968</u>
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Net Position End of Year	<u><u>\$7,200</u></u>
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The accompanying Notes to the Basic Financial Statements are an integral part of this statement.

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**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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**NOTE 1 - REPORTING ENTITY**

The City of Pickerington (the "City") is a charter municipal corporation operating under the laws of the State of Ohio. Pickerington was recognized as a village by the State of Ohio in 1930. The Village of Pickerington adopted a charter on November 4, 1980. On April 29, 1991, Pickerington was declared a City.

The municipal government provided by the charter is known as a mayor-council-manager form of government. Legislative power is vested in a seven-member council, each member elected to a four year term. The Mayor is elected by the citizens of Pickerington for a four year term. The Mayor appoints, with the concurrence of a majority vote of Council, the City Manager. The City Manager is the chief executive officer and the head of the administrative agencies of the City. He appoints all department heads and employees, except as otherwise provided in the Charter. The City Manager is responsible to the Mayor for the proper administration of all affairs of the City.

**Reporting Entity**

The financial reporting entity is composed of the primary government, component units, and other organizations that are included to ensure that the financial statements of the City are not misleading.

The primary government consists of all funds and departments that are not legally separate from the City. Services provided by the primary government include police protection, street maintenance and repairs, community and economic development, parks and recreation, and water, sewer, and stormwater services. A staff provides support (i.e., payroll processing, accounts payable, revenue collection) to the service providers. The operation and control of these activities is provided by the City Council through the budgetary process and by the City Manager through administrative and managerial requirements and procedures.

Component units are legally separate organizations for which the City is financially accountable. The City is financially accountable for an organization if the City appoints a voting majority of the organization's governing board and (1) the City is able to significantly influence the programs or services performed or provided by the organization; or (2) the City is legally entitled to or can otherwise access the organization's resources; the City is legally obligated or has otherwise assumed the responsibility to finance the deficits of, or provide financial support to, the organization; or the City is obligated for the debt of the organization. Component units also include organizations that are fiscally dependent on the City in that the City approves the budget, the issuance of debt, or the levying of taxes, and there is a potential for the organization to provide specific financial benefit to, or impose specific financial burdens on, the primary government. The City has one component unit, the Pickerington Community Improvement Corporation (CIC).

The CIC was formed pursuant to Ordinance 2018-31 passed November 6, 2018. The CIC was designated as a nonprofit organization of the City under Ohio Revised Code Section 1724.10; authorizing the execution of an agreement and plan for industrial, commercial, distribution, and research development. The CIC is governed by a five member board, three are appointed by the City, including: the Mayor, the City Manager, a member of City Council, and the remaining two seats by citizens recommended by those appointed. The CIC does not operate with substantively the same governing body as the primary government. The CIC through its economic development activities exists to benefit the citizens of Pickerington. The CIC will be presented as a discretely presented component unit of the City.

The City is associated with three jointly governed organizations and two insurance purchasing pools. These organizations are the Fairfield, Hocking, and Athens Counties Council of Governments on Major Crimes Investigations, the Fairfield County Regional Planning Commission, the Mid-Ohio Regional Planning Commission (MORPC), the Central Ohio Risk Management Association Inc. (CORMA), and the Ohio

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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Municipal League Workers' Compensation Group Rating Program. These organizations are discussed in Notes 21 and 22 to the basic financial statements.

**NOTE 2 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The financial statements of the City of Pickerington have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to local governmental units. The Governmental Accounting Standards Board (GASB) is the accepted standard-setting body for establishing governmental accounting and financial principles. The more significant of the City's accounting policies are described below.

**Basis of Presentation**

The City's basic financial statements consist of government-wide statements, including a statement of net position and a statement of activities, and fund financial statements which provide a more detailed level of financial information.

***Government-wide Financial Statements*** The statement of net position and the statement of activities display information about the City as a whole. These statements include the financial activities of the primary government, except for fiduciary funds. The statements distinguish between those activities of the City that are governmental and those that are considered business-type activities. The statement of net position presents the financial condition of the governmental and business-type activities of the City. The statement of activities presents a comparison between direct expenses and program revenues for each program or function of the City's governmental activities and for the business-type activities of the City. Direct expenses are those that are specifically associated with a service, program, or department and therefore clearly identifiable to a particular function. The policy of the City is to not allocate indirect expenses to functions in the statement of activities. Program revenues include charges paid by the recipient of the goods or services offered by the program, grants, and contributions that are restricted to meeting the operational or capital requirements of a particular program and interest earned on grants that is required to be used to support a particular program. Revenues which are not classified as program revenues are presented as general revenues of the City, with certain limited exceptions. The comparison of direct expenses with program revenues identifies the extent to which each business segment or governmental function is self-financing or draws from the general revenues of the City.

***Fund Financial Statements*** During the year, the City segregates transactions related to certain City functions or activities in separate funds in order to aid financial management and to demonstrate legal compliance. Fund financial statements are designed to present financial information of the City at this more detailed level. The focus of governmental and enterprise fund financial statements is on major funds. Each major fund is presented in a separate column. Nonmajor funds are aggregated and presented in a single column. Fiduciary funds are reported by type.

**Fund Accounting**

The City uses funds to maintain its financial records during the year. A fund is defined as a fiscal and accounting entity with a self balancing set of accounts.

There are three categories of funds: governmental, proprietary, and fiduciary.

***Governmental Funds*** Governmental funds are those through which most governmental functions of the City are financed. Governmental fund reporting focuses on the sources, uses, and balances of current financial resources.

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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Expendable assets are assigned to the various governmental funds according to the purposes for which they may or must be used. Current liabilities are assigned to the fund from which they will be paid.

The difference between governmental fund assets and deferred outflows of resources and liabilities and deferred inflows of resources is reported as fund balance. The City reports the following major governmental funds:

General Fund – This fund is the operating fund of the City and is used to account and report for all financial resources except those required to be accounted for in another fund. The General Fund balance is available to the City for any purpose provided it is expended or transferred according to the general laws of Ohio and the Charter of the City.

Police Fund – This fund is used to account for property taxes and transfers to pay for police protection.

Street Fund – This fund is used to account for the portion of state gasoline tax and motor vehicle registration fees restricted for maintenance and repair of dedicated streets within the City.

Debt Service Fund – This fund is used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Street Construction Fund – This fund is used to account for restricted revenues and expenditures associated with street construction projects.

Community Economic Development Improvements Fund – This fund is used to account for the issuance and sale of notes in the anticipation of the issuance of bonds, for the purpose of paying the costs associated with the acquisition of real property for housing development, economic development, and job creation within the City.

The other governmental funds of the City account for grants and other resources whose use is restricted to a particular purpose.

***Proprietary funds*** Proprietary fund reporting focuses on the determination of operating income, changes in net position, financial position, and cash flows. Proprietary funds are classified as either enterprise or internal service; the City has no internal service funds.

Enterprise Funds – Enterprise funds may be used to account for any activity for which a fee is charged to external users for goods or services. The City reports the following major and nonmajor enterprise funds:

Water Fund – This fund is used to account for water services provided to individuals and commercial users. The costs of providing these services are financed primarily through user charges.

Sewer Fund – This fund is used to account for sanitary sewer services provided to individuals and commercial users. The costs of providing these services are financed primarily through user charges.

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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Stormwater Fund – This fund is used to account for stormwater services provided to individuals and commercial users. The costs of providing these services are financed primarily through a flat rate monthly charge.

The nonmajor Aquatic Recreation Center Enterprise Fund is used to account for monies collected from fees charged for pool passes and expenditures related to the upkeep and operation and maintenance of the facility.

***Fiduciary funds*** Fiduciary fund reporting focuses on net position and changes in net position. The fiduciary fund category is split into four classifications: pension (and other employee benefit) trust funds, investment trust funds, private-purpose trust funds, and custodial funds. Trust funds are distinguished from custodial funds by the existence of a trust agreement or equivalent arrangement that has certain characteristics. The City does not have any trust funds. Custodial funds are used to report fiduciary activities that are not required to be reported in a trust fund.

The City's fiduciary fund is a custodial fund. The City's custodial fund accounts for cash or surety bonds and court costs collected from individuals and distributed on behalf to other governments.

**Measurement Focus**

***Government-wide Financial Statements*** The government-wide financial statements are prepared using the economic resources measurement focus. All assets and deferred outflows of resources and all liabilities and deferred inflows of resources associated with the operation of the City are included on the statement of net position. The statement of activities presents increases (e.g. revenues) and decreases (e.g. expenses) in total net position.

***Fund Financial Statements*** All governmental funds are accounted for using a flow of current financial resources measurement focus. With this measurement focus, only current assets and deferred outflows of resources and current liabilities and deferred inflows of resources generally are included on the balance sheet. The statement of revenues, expenditures and changes in fund balances reports on the sources (i.e., revenues and other financing sources) and uses (i.e., expenditures and other financing uses) of current financial resources. This approach differs from the manner in which the governmental activities of the government-wide financial statements are prepared. Governmental fund financial statements therefore include a reconciliation with brief explanations to better identify the relationship between the government-wide statements and the statements for governmental funds.

Like the government-wide statements, all proprietary and fiduciary fund types are accounted for on a flow of economic resources measurement focus. All assets and deferred outflows of resources and all liabilities and deferred inflows of resources associated with the operation of these funds are included on the statement of net position. In fiduciary funds, a liability to the beneficiaries of fiduciary activity is recognized when an event has occurred that compels the government to disburse fiduciary resources. Fiduciary fund liabilities other than those to beneficiaries are recognized using the economic resources measurement focus. The statement of changes in revenues, expenses, and changes in fund net position presents increases (i.e., revenues) and decreases (i.e., expenses) in net total position. The statement of cash flows provides information about how the City finances and meets the cash flow needs of its proprietary activities.

Fiduciary funds present a statement of changes in fiduciary net position which reports additions to and deductions from investment trust, private purpose trust funds, and custodial funds.

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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Basis of Accounting

Basis of accounting determines when transactions are recorded in the financial records and reported on the financial statements.

Government-wide financial statements and the statements presented for proprietary and fiduciary funds are prepared using the accrual basis of accounting. Governmental funds use the modified accrual basis of accounting. Differences in the accrual and the modified accrual basis of accounting arise in the recognition of revenue, in the recording of deferred outflows/inflows of resources, and in the presentation of expenses versus expenditures.

***Revenues – Exchange and Non-exchange Transactions*** Revenue resulting from exchange transactions, in which each party gives and received essentially equal value, is recorded on the accrual basis when the exchange takes place. On a modified accrual basis, revenue is recorded in the year in which the resources are measurable and become available. Available means that the resources will be collected within the current year or are expected to be collected soon enough thereafter to be used to pay liabilities of the current year. For the City, available means expected to be received within sixty-days of year-end.

The non-exchange transactions, in which the City receives value without directly giving equal value in return, includes income taxes, property taxes, hotel and motel taxes, franchise taxes, impact fees, intergovernmental grants, payment in lieu of taxes, and donations. Revenue from income taxes, hotel and motel taxes, and franchise taxes are recognized in the period in which the income is earned. Revenue from property taxes and payments in lieu of taxes is recognized in the year in which the taxes are levied. Revenues from impact fees are recognized in the year in which resources are required to be used or when use is first permitted. Revenues from intergovernmental grants are recognized in the year eligibility requirements have been satisfied. Eligibility requirements include timing requirements, which specify the year when the resources are required to be used or the year when use is first permitted; matching requirements, in which the City must provide local resources to be used for a specified purpose; and expenditure requirements, in which the resources are provided to the City on a reimbursable basis. On a modified accrual basis, revenue from nonexchange transactions must also be available before it can be recognized.

Under the modified accrual basis, the following revenue resources are considered to be both measurable and available at year end: interest, federal and state grants, state-levied local shared taxes (including motor vehicle registration fees and gasoline taxes), income taxes, fees, and rentals.

***Deferred Outflows/ Inflows of Resources*** In addition to assets, the statements of financial position will sometimes report a separate section for deferred outflows of resources. Deferred outflows of resources represents a consumption of net position that applies to a future period and will not be recognized as an outflow of resources (expense/expenditure) until then. For the City, deferred outflows of resources are reported on the government-wide statement of net position for deferred charges on refunding, pension, and OPEB. A deferred charge on refunding results from the difference in the carrying value of refunded debt and its reacquisition price. This amount is deferred and amortized over the shorter of the life of the refunded or refunding debt. The deferred outflows of resources related to pension and OPEB plans are explained in Notes 13 and 14.

In addition to liabilities, the statements of financial position report a separate section for deferred inflows of resources. Deferred inflows of resources represent an acquisition of net position that applies to a future period and will not be recognized until that time. For the City, deferred inflows of resources include property taxes, payment in lieu of taxes, pension, OPEB, and unavailable revenue. Property taxes and payment in lieu of taxes represent amounts for which there is an enforceable legal claim as of December 31, 2020, but which were levied to finance 2020 operations. These amounts have been recorded as a deferred inflow on both the

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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government-wide statement of net position and the governmental fund financial statements. Unavailable revenue is reported only on the governmental funds balance sheet and represents receivables which will not be collected within the available period. For the City, unavailable revenue includes delinquent property taxes, income taxes, interest, charges for services, franchise taxes, other revenues, and intergovernmental grants. These amounts are deferred and recognized as an inflow of resources in the period the amounts become available. The details of these unavailable revenues are identified on the Reconciliation of Total Governmental Fund Balances to Net Position of Governmental Activities found on page 26. Deferred inflows of resources related to pension and OPEB plans are reported on the government-wide statement of net position. (See Notes 13 and 14)

***Expenses/Expenditures*** On the accrual basis of accounting, expenses are recognized at the time they are incurred.

The measurement focus of governmental fund accounting is on decreases in net financial resources (expenditures) rather than expenses. Expenditures are generally recognized in the accounting period in which the related fund liability is incurred, if measurable. Allocations of cost, such as depreciation and amortization, are not recognized in governmental funds.

**Budgetary Process**

All funds, except custodial funds, are legally required to be budgeted and appropriated. The Indigent Drivers Interlock and Alcohol Monitoring Special Revenue Fund, the Park Capital Improvement Capital Projects Fund, and the State Route 256 Municipal Public Improvement Tax Increment Financing Capital Projects Fund were not budgeted because the City did not anticipate any financial activity within these funds. The Cemetery Permanent Fund was not budgeted because the City did not anticipate any financial activity, however, activity did occur. The major documents prepared are the tax budget, the certificate of estimated resources, and the appropriations resolution, all of which are prepared on the budgetary basis of accounting. The tax budget demonstrates a need for existing or increased tax rates.

The certificate of estimated resources establishes a limit on the amount the City Council may appropriate. The appropriations resolution is the City Council's authorization to spend resources and sets annual limits on the expenditures plus encumbrances at the level of control selected by the City Council. The legal level of budgetary control is at the fund, program, department, and object level. Any budgetary modifications at this level may only be made by resolution of the City Council.

The certificate of estimated resources may be amended during the year if projected increases or decreases in revenue are identified by the Finance Director. The amounts reported as the original budgeted amounts on the budgetary statements reflect the amounts on the certificate of estimated resources when the original appropriations were adopted. The amounts reported as the final budgeted amounts on the budgetary statements reflect the final amended certificate approved.

The appropriation resolution is subject to amendment throughout the year with the restriction that appropriations cannot exceed estimated resources. The amounts reported as the original budgeted amounts in the budgetary statements reflect the first appropriation resolution for the fund that covered the entire year, including amounts automatically carried forward from prior years. The amounts reported as the final budgeted amounts on the budgetary statements represent the final appropriations passed by City Council during the year. Cash and Cash Equivalents

To improve cash management, cash received by the City is pooled. Cash balances, except cash by a fiscal agent or held in segregated accounts, are pooled and invested in short term investments in order to provide



**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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improved cash management. Individual fund integrity is maintained through the City's records. Each fund's interest in the pool is presented as "Equity in Pooled Cash and Cash Equivalents" on the financial statements. Cash with fiscal agents represents monies on deposit with the Ohio Department of Transportation for the utility relocation and construction phases of the Refugee Road Widening Project.

Investments with an original maturity of three months or less at the time of purchase and investments of the cash management pool are presented on the financial statements as cash equivalents.

During 2020, investments were limited to federal agency securities, commercial paper, money markets, negotiable certificates of deposit, Ohio local government bonds, and the State Treasury Asset Reserve of Ohio (STAR Ohio).

Except for nonparticipating investment contracts, investments are reported at fair value which is based on quoted market prices. Nonparticipating investment contracts such as nonnegotiable certificates of deposit are reported at cost. The City had no nonnegotiable certificates of deposit at December 31, 2020.

STAR Ohio (the State Treasury Asset Reserve of Ohio), is an investment pool managed by the State Treasurer's Office which allows governments within the State to pool their funds for investment purposes. STAR Ohio is not registered with the SEC as an investment company, but has adopted Governmental Accounting Standards Board (GASB), Statement No. 79, *Certain External Investment Pools and Pool Participants*. The City measures their investment in STAR Ohio at the net asset value (NAV) per share provided by STAR Ohio. The NAV per share is calculated on an amortized cost basis that provides an NAV per share that approximates fair value.

For 2020, there were no limitations or restrictions on any participant withdrawals due to redemption notice periods, liquidity fees, or redemption gates. However, twenty-four hours advance notice is appreciated for deposits and withdrawals of \$100 million or more. STAR Ohio reserves the right to limit the transactions to \$100 million per day, requiring the excess amount to be transacted the following business day(s), but only to the \$100 million limit. All accounts of the participant will be combined for these purposes.

Provisions of the Ohio Revised Code restrict investment procedures. During 2020, interest was distributed to the General Fund, certain special revenue funds, capital projects funds, permanent fund, and enterprise funds according to City ordinances. Interest revenue credited to the General Fund during 2020 amounted to \$554,877, which includes \$395,143 assigned from other City funds.

The City has a segregated bank account for monies held separate from the City's central bank account. This bank account is presented on the financial statements as "Cash and Cash Equivalents in Segregated Accounts", for the mayor's court bank account since the funds are not deposited into the City treasury.

#### Receivables and Payables

Receivables and payables to be recorded on the City's financial statements are recorded to the extent that the amounts are determined material and substantiated not only by supporting documentation, but also by a reasonable, systematic method of determining their existence, completeness, valuation and in the case of receivables, collectability.

#### Materials and Supplies Inventory

Inventories represent supplies held for consumption, are presented at cost on a first-in, first-out basis and are expended/expensed when used.

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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Prepaid Items

Payments made to vendors for services that will benefit periods beyond December 31, 2020, are recorded as prepaid items using the consumption method recording a current asset for the prepaid amount and reflecting the expenditure/expense in the year in which services are consumed.

Restricted Assets

Restricted cash and cash equivalents in the General Fund represent the amount of unclaimed monies and developer deposits that are not available for appropriation. Restricted cash and cash equivalents in the Cemetery Permanent Fund represent the principal portion of cemetery funds bequeathed to the City. Restricted cash and cash equivalents in the Water and Sewer Enterprise Funds represent resources set aside by the City for the repayment of water and sewer deposits.

Capital Assets and Depreciation

General capital assets are capital assets which are associated with and generally arise from governmental activities. These generally result from expenditures in the governmental funds. General capital assets are reported in the governmental activities columns of the government-wide statement of net position but are not reported in the fund financial statements. Capital assets utilized by the enterprise funds are reported both in the business-type activities column of the government-wide statement of net position and in the respective funds.

All capital assets are capitalized at cost (or estimated historical cost) and updated for additions and retirements during the year. The City was able to estimate the historical cost for the initial reporting of infrastructure by backtrending (i.e., estimating current replacement cost of the infrastructure to be capitalized and using an appropriate price-level index to deflate the cost to the acquisition year or estimated acquisition year). Donated capital assets are recorded at their acquisition values as of the date received. The City maintains a capitalization threshold of five thousand dollars. Improvements are capitalized; the costs of normal maintenance and repairs that do not add to the value of the asset or materially extend an asset's life are not.

All capital assets are depreciated except for land and construction in progress. Improvements are depreciated over the remaining useful life of the related capital assets. Useful lives for infrastructure were estimated based on the City's historical records of necessary improvements and replacement.

Depreciation is computed using the straight-line method over the following useful lives:

Description	Governmental Activities	Business-Type Activities
	Estimated Lives	Estimated Lives
Land Improvements	20 years	20 years
Buildings	50 years	50 -60 years
Equipment	3-15 years	3-20 years
Infrastructure	10-75 years	65 years
Vehicles	4-15 years	8-15 years

The City's infrastructure consists of streets, curbs and gutters, traffic lights, water, sewer, and stormwater lines, and does not include infrastructure (roads) acquired prior to December 31, 1980.

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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Compensated Absences

Vacation benefits are accrued as a liability as the benefits are earned if the employees' rights to receive compensation are attributable to services already rendered and it is probable that the City will compensate the employees for the benefits through paid time off or some other means. Sick leave benefits are accrued as a liability using the vesting method. The liability includes the employees who are currently eligible to receive termination benefits and those the City has identified as probable of receiving payment in the future. The amount is based on accumulated sick leave and employees' wage rates at year end, taking into consideration any limits specified in the City's termination policy. The City records a liability for accumulated unused vacation time when earned for all employees. The vacation balances are to be used by employees within a year and a half after the benefit has been earned. The City records a liability for accumulated unused sick leave for employees after five years of service.

The entire compensated absences liability is reported on the government-wide financial statements. On governmental fund financial statements, compensated absences are recognized as a liability and expenditure to the extent payments come due each period upon the occurrence of employee resignations and retirements. These amounts are recorded in the account "Matured Compensated Absences Payable" in the fund from which the employees who have accumulated leave are paid, there are no such amounts reported at December 31, 2020. The non-current portion of the liability is not reported. For enterprise funds, the entire amount of compensated absences is reported as a fund liability.

Pensions/Other Postemployment Benefits (OPEB)

For purposes of measuring the net pension/OPEB asset/liability, deferred outflows of resources and deferred inflows of resources related to pensions/OPEB, and pension/OPEB expense, information about the fiduciary net position of the pension/OPEB plans and additions to/deductions from their fiduciary net position have been determined on the same basis as they are reported by the pension/OPEB plan. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. The pension/OPEB plans report investments at fair value.

Accrued Liabilities and Long-Term Obligations

The City reports all payables, accrued liabilities, and long-term obligations in the government-wide financial statements and it reports all payables, accrued liabilities, and long-term obligations payable from proprietary funds in the proprietary fund financial statements.

In general, governmental fund payables and accrued liabilities that, once incurred, are paid in a timely manner and in full from current financial resources are reported as obligations of the funds. However, claims and judgments and compensated absences that will be paid from governmental funds are reported as a liability in the fund financial statements only to the extent that these liabilities are due for payment during the current year. Net pension/OPEB liability should be recognized in the governmental funds to the extent that benefit payments are due and payable and the pension/OPEB plan's fiduciary net position is not sufficient for payment of those benefits.

Bonds, long-term notes, and capital leases are recognized as a liability on the fund financial statements when due.

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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**Bond Premiums and Issuance Costs**

On government-wide financial statements, bond premiums are deferred and amortized over the term of the bonds using the effective interest method. Bond premiums are presented as an increase of the face amount of the bonds payable. On the governmental fund statements, bond premiums are recorded in the year the bonds are issued. Premiums received on debt issuances are reported as other financing sources.

Under Ohio law, premiums on the original issuance of debt are to be deposited into the bond retirement fund to be used for debt retirement and are precluded from being applied to the project fund. Ohio law does allow premiums on refunding debt to be used as part of the payment to the bond escrow agent.

Bond issuance costs are shown as expensed in the year of the debt issuance.

**Fund Balance**

Fund balance is divided into five classifications based primarily on the extent to which the City is bound to observe constraints imposed upon the use of the resources in the governmental funds. The classifications are as follows:

Nonspendable – The nonspendable fund balance category includes amounts that cannot be spent because they are not in spendable form, or are legally or contractually required to be maintained intact. The “not in spendable form” criterion includes items that are not expected to be converted to cash. It also includes the long-term amount of loans and notes receivable, prepaids, as well as property acquired for resale, unless the use of the proceeds from the collection of those receivables or from the sale of those properties is restricted, committed, or assigned.

Restricted – The restricted fund balance category includes amounts that can be spent only for the specific purposes stipulated by State constitution or external resource providers. Fund balance is reported as restricted when constraints placed on the use of resources are either externally imposed by creditors (such as through debt covenants), grantors, contributors, or laws or regulations of other governments; or is imposed by law through constitutional provisions or enabling legislation (City ordinances).

Enabling legislation authorizes the City to assess, levy, charge, or otherwise mandate payment of resources (from external resource providers) and includes a legally enforceable requirement that those resources be used only for the specific purposes stipulated in the legislation. Legal enforceability means that the City can be compelled by an external party such as citizens, public interest groups, or the judiciary to use resources created by enabling legislation only for the purposes specified by the legislation.

Committed – The committed fund balance classification includes amounts that can be used only for the specific purposes imposed by formal action (ordinance) of City Council. Those committed amounts cannot be used for any other purpose unless City Council removes or changes the specified use by taking the same type of action (ordinance) it employed to previously commit those amounts. Committed fund balance also incorporates contractual obligations to the extent that existing resources in the fund have been specifically committed for the use in satisfying those contractual requirements.

Assigned – Amounts in the assigned fund balance classification are intended to be used by the City for specific purposes but do not meet the criteria to be classified as restricted or committed. In governmental funds other than the General Fund, assigned fund balance represents the remaining

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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amount that is not restricted or committed. These amounts are assigned by the City Council. In the General Fund, assigned amounts represent intended uses established by City Council or a City official delegated that authority by City Charter or ordinance, or by State Statute. State Statute authorizes the finance director to assign fund balance for purchases on order provided such amounts have been lawfully appropriated. The City Council assigned fund balance to cover a gap between estimated revenue and appropriations in 2021's appropriated budget.

Unassigned – Unassigned fund balance is the residual classification for the General Fund and includes amounts not contained in the other classifications. In other governmental funds, the unassigned classification is used only to report a deficit balance.

The City applies restricted resources first when expenditures are incurred for purposes for which either restricted or unrestricted (committed, assigned, and unassigned) amounts are available. Similarly, within unrestricted fund balance, committed amounts are reduced first, followed by assigned, and then unassigned amounts when expenditures are incurred for purposes for which amounts in any of the unrestricted fund balance classifications could be used.

#### Net Position

Net position represents the difference between all other elements in a statement of financial position. Net investment in capital assets consists of capital assets, net of accumulated depreciation, reduced by the outstanding balances of any borrowings used for the acquisition, construction or improvement of those assets. Net position is reported as restricted when there are limitations imposed on their use through external restrictions imposed by creditors, grantors or laws or regulations or other governments. Net position restricted for other purposes primarily include activities related to the City's law enforcement and community development.

The City applies restricted resources first when an expense is incurred for purposes for which both restricted and unrestricted net position are available.

#### Contributions of Capital

Contributions of capital in the proprietary fund financial statements arise from outside contributions of capital assets or resources restricted for capital acquisition or construction and from tap-in fees to the extent they exceed the cost of the connection to the system, or from grants or outside contributions of resources for capital acquisition or construction.

#### Internal Activity

Transfers between governmental and business-type activities on the government-wide statements are reported in the same manner as general revenues. Internal allocations of overhead expenses from one program to another or within the same program are eliminated on the Statement of Activities. Payments for interfund services provided and used are not eliminated.

Exchange transactions between funds are reported as revenues in the seller funds and as expenditures/expenses in the purchaser funds. Flows of cash or goods from one fund to another without a requirement for repayment should be reported as internal transfers. Interfund transfers are reported as other financing sources/uses in governmental funds and non-operating revenues/expenses in proprietary funds.

Repayments from funds responsible for particular expenditures/expenses to the funds that initially paid for them are not presented on the financial statements.

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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Interfund Balances

On fund financial statements, receivables and payables resulting from short-term interfund loans or interfund services provided and used are classified as “interfund receivables/payables”. These amounts are eliminated in the governmental and business-type activities columns of the statement of net position, except for any net residual amounts due between governmental and business-type activities, which are presented as internal balances.

Deferred inflows of resources and deferred outflows of resources from the change in internal proportionate share related to pension items are eliminated in the governmental and business-type activities column of the statement of net position, except for any net residual amounts between governmental and business-type activities. These residual amounts are eliminated in the total column of the entity wide statement of net position. For 2020, there were required pension items eliminated in the governmental and business-type activities columns.

Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the amounts reported in the financial statements and accompanying notes. Actual results may differ from those estimates.

Operating Revenues and Expenses

Operating revenues are those revenues that are generated directly from the primary activity of the proprietary funds. For the City, these revenues are charges for services for water, sewer, stormwater utility services, and aquatic recreation pool passes. Operating expenses are necessary costs that have been incurred in order to provide the good or service that is the primary activity of the fund. Revenues and expenses not meeting the definition are reported as non-operating.

Extraordinary and Special Items

Extraordinary items are transactions or events that are both unusual in nature and infrequent in occurrence. Special items are transactions or events that are within the control of the City that are either unusual in nature or infrequent in occurrence. Neither type of item occurred during 2020.

NOTE 3 - CHANGE IN ACCOUNTING PRINCIPLES

For 2020, the City has applied GASB Statement No. 85, “*Postponement of the Effective Dates of Certain Authoritative Guidance*” to GASB Statement Nos. 87 and 89, which were originally due to be implemented in 2020. GASB Statement No. 95 provides temporary relieve to governments and other stakeholders in light of the COVID-19 pandemic. This objective is accomplished by postponing the effective dates of certain provisions in Statements and Implementation Guides that first became effective or are scheduled to become effective for periods beginning after June 15, 2018, and later.

The following pronouncement is postponed by one year and the City has elected delaying implementation until the year ended December 31, 2021:

- Statement No. 89, “*Accounting for Interest Cost before the End of a Construction Period.*”

The following pronouncements are postponed by eighteen months and the City has elected delaying implementation until the year ended December 31, 2022:

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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- Statement No. 87, “Leases”
- Implementation Guide No. 2019-3, “Leases”.

**NOTE 4 - ACCOUNTABILITY**

The Community Economic Development Improvements Capital Projects Fund, Diley/Refugee Road Tax Increment Financing Capital Projects Fund and the Tax Increment Financing Agreement Equity Construction Capital Projects Fund had deficit fund balances in the amounts of \$3,982,421 \$48,137, and \$3,164; respectively, as of December 31, 2020.

The deficits are a result of the recognition of payables in accordance with generally accepted accounting principles. The General Fund provides transfers to cover deficit balances; however, this is done when cash is needed rather than when accruals occur.

**NOTE 5 - FUND BALANCES**

Fund balance is classified as nonspendable, restricted, committed, assigned, and/or unassigned based primarily on the extent to which the City is bound to observe constraints imposed upon the use of the resources in the government funds. The constraints placed on fund balance for the major governmental funds and all other governmental funds are presented below:

*This space intentionally left blank.*

**City of Pickerington, Ohio**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2020**

Fund Balances	General	Police	Street	Debt Service	Street Construction	Community Economic Development Improvements	Other Governmental Funds	Total
<u>Nonspendable:</u>								
Prepays	\$45,781	\$71,658	\$24,179	\$0	\$0	\$4,741	\$11,893	\$158,252
Materials and Supplies Inventory	19,458	36,724	29,396	0	0	0	19,215	104,793
Unclaimed Monies	16,928	0	0	0	0	0	0	16,928
Developer Deposits	163,885	0	0	0	0	0	0	163,885
Perpetual Care	0	0	0	0	0	0	1,545	1,545
<i>Total Nonspendable</i>	<i>246,052</i>	<i>108,382</i>	<i>53,575</i>	<i>0</i>	<i>0</i>	<i>4,741</i>	<i>32,653</i>	<i>445,403</i>
<u>Restricted for:</u>								
Security of Persons and Property	0	529,497	0	0	0	0	23,074	552,571
Transportation Services	0	0	1,168,531	0	61,505	0	1,918,864	3,148,900
Debt Service	0	0	0	189,862	0	0	0	189,862
Perpetual Care	0	0	0	0	0	0	2,842	2,842
Other Purposes	0	0	0	0	0	0	33,949	33,949
<i>Total Restricted</i>	<i>0</i>	<i>529,497</i>	<i>1,168,531</i>	<i>189,862</i>	<i>61,505</i>	<i>0</i>	<i>1,978,729</i>	<i>3,928,124</i>
<u>Committed to:</u>								
Security of Persons and Property	0	0	0	0	0	0	330,832	330,832
Transportation Services	0	0	0	0	0	0	598,435	598,435
Parks and Recreation	0	0	0	0	0	0	930,205	930,205
Urban Forestry	0	0	0	0	0	0	279,323	279,323
Municipal Improvements	0	0	0	0	0	0	460,294	460,294
<i>Total Committed</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>2,599,089</i>	<i>2,599,089</i>
<u>Assigned to:</u>								
Purchases on Order:								
General Government Administration	76,523	0	0	0	0	0	0	76,523
Security of Persons and Property	314	0	0	0	0	0	0	314
Community Environment	106,502	0	0	0	0	0	0	106,502
Subsequent Year's Appropriations	843,849	0	0	0	0	0	0	843,849
<i>Total Assigned</i>	<i>1,027,188</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>1,027,188</i>
<u>Unassigned (Deficits):</u>	<i>13,154,194</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>0</i>	<i>(3,987,162)</i>	<i>(51,301)</i>	<i>9,115,731</i>
<b>Total Fund Balances</b>	<b>\$14,427,434</b>	<b>\$637,879</b>	<b>\$1,222,106</b>	<b>\$189,862</b>	<b>\$61,505</b>	<b>(\$3,982,421)</b>	<b>\$4,559,170</b>	<b>\$17,115,535</b>

January 2, 2013, City Council approved a minimum unassigned fund balance policy in the General Fund equal to 25 percent, three months, of the adopted annual operating expenditures and other financing uses. The fund balance policy is to ensure that the City can continue its necessary public service operations regardless of any unanticipated event that could adversely affect the financial condition of the City. If the fund balance falls below the targeted range, the City's replenishment plan will be to control operating expenditures and use budget surpluses. The plan is to replenish the General Fund unassigned fund balance within a three year period. The City will set a goal to replenish 80 percent the first year, 90 percent in two years, and 100 percent in three years.

**NOTE 6 - BUDGETARY BASIS OF ACCOUNTING**

While reporting financial position, results of operations, and changes in fund balance/fund equity on the basis of accounting principles generally accepted in the United States of America (GAAP), the budgetary basis, as provided by law, is based upon accounting for certain transactions on a basis of cash receipts, disbursements, and encumbrances.

The Statements of Revenues, Expenditures, and Changes in Fund Balance - Budget (Non-GAAP Basis) and Actual, for the General Fund and each Major Special Revenue Fund are presented on the budgetary basis to provide a meaningful comparison of actual results with the budget.

The major differences between the budget basis and the GAAP basis are that:



**City of Pickerington, Ohio**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2020**

1. Revenues are recorded when received in cash (budget basis) as opposed to when susceptible to accrual (GAAP basis).
2. Expenditures are recorded when paid in cash (budget basis) as opposed to when the liability is incurred (GAAP basis).
3. Outstanding year-end encumbrances are treated as expenditures (budget basis) rather than restricted, committed, or assigned fund balance.
4. Unreported cash and fair value adjustments are reported on the GAAP basis, but not on the budgetary basis.
5. Advances in are operating transactions (budget basis) as opposed to balance sheet transactions (GAAP basis).

The adjustments necessary to convert the results of operations for the year on the GAAP basis to the budget basis are as follows:

	General	Police	Street
Budget basis	\$ 3,008,571	\$ (62,068)	\$ (79,513)
Net adjustment for revenue accruals	89,184	41,774	(2,865)
Net adjustment for expenditure accruals	536,060	992,311	(96,868)
Net adjustment for other sources/uses	(25,000)	(995,297)	132,254
Adjustment for encumbrances	337,205	172,446	84,333
GAAP basis	<u>\$ 3,946,020</u>	<u>\$ 149,166</u>	<u>\$ 37,341</u>

**NOTE 7 - DEPOSITS AND INVESTMENTS**

Monies held by the City are classified by State Statute into three categories.

Active deposits are public monies determined to be necessary to meet current demands upon the City treasury. Active monies must be maintained either as cash in the City treasury, in commercial accounts payable or withdrawable on demand, including negotiable order of withdrawal (NOW) accounts, or in money market deposit accounts.

Inactive deposits are public deposits that Council has identified as not required for use within the current five year period of designation of depositories. Inactive deposits must either be evidenced by certificates of deposit maturing not later than the end of the current period of designation of depositories, or by savings or deposit accounts including, but not limited to, passbook accounts.

Interim deposits are deposits of interim monies. Interim monies are those monies which are not needed for immediate use but which will be needed before the end of the current period of designation of depositories. Interim deposits must be evidenced by time certificates of deposit maturing not more than one year from the date of deposit or by savings or deposit accounts including passbook accounts.

Protection of the City's deposits is provided by the Federal Deposit Insurance Corporation (FDIC), by eligible securities pledged by the financial institution as security for repayment, or by the financial institutions participation in the Ohio Pooled Collateral System (OPCS), a collateral pool of eligible securities deposited

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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with a qualified trustee and pledged to the Treasurer of State to secure the repayment of all public monies deposited in the financial institution.

Interim monies held by the City can be deposited or invested in the following securities:

1. United States Treasury bills, bonds, notes, or any other obligation or security issued by the United States Treasury or any other obligation guaranteed as to principal and interest by the United States;
2. Bonds, notes, debentures, or any other obligation or security issued by any federal government agency or instrumentality, including but not limited to, the Federal National Mortgage Association, Federal Home Loan Bank, Federal Farm Credit Bank, Federal Home Loan Mortgage Corporation, and Government National Mortgage Association. All federal agency securities shall be direct issuances of federal government agencies or instrumentalities;
3. No-load money market mutual funds consisting exclusively of obligations describe in division (1) or (2) and repurchase agreements secured by such obligations, provided that investments in securities described in this division are made only through eligible institutions;
4. Time certificates of deposit or savings or deposit accounts including, but not limited to, passbook accounts;
5. Bonds and other obligations of the State of Ohio or Ohio; and with certain limitations including a requirement for maturity within ten years from the date of settlement, bonds and other obligations of political subdivisions of the State of Ohio, if training requirements have been met;
6. The State Treasurer's investment pool (STAR Ohio);
7. Certain bankers' acceptances (for a period not to exceed one hundred eighty days) and commercial paper notes (for a period not to exceed two hundred seventy days) in an amount not to exceed 40 percent of the interim monies available for investment at any one time if training requirements have been met; and
8. Written repurchase agreements in the securities described in (1) or (2) provided the market value of the securities subject to the repurchase agreement must exceed the principal value of the agreement by at least two percent and be marked to market daily, and the term of the agreement must not exceed thirty days.

Investments in stripped principal or interest obligations, reverse repurchase agreements and derivatives are prohibited. The issuance of taxable notes for the purpose of arbitrage, the use of leverage and short selling are also prohibited.

Investments may only be made through specified dealers and institutions. Payment for investments may be made only upon delivery of the securities representing the investments to the treasurer or, if the securities are not represented by a certificate, upon receipt of confirmation of transfer from the custodian.

The City has passed an ordinance allowing the City to invest monies not required to be used for a period of six months or more in the following:

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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1. Bonds of the State of Ohio;
2. Bonds of any municipal corporation, village, county, township, or other political subdivision of this State, as to which there is no default of principal, interest, or coupons;
3. Obligations of the City.

At December 31, 2020, the City's Ohio Health Medical Office Building Tax Increment Financing Capital Projects Fund had a balance of \$630,668 with fiscal agents. The cash balance was held in a bank account under the control of the Ohio Department of Transportation. The City deposited money into the account for the utility relocation and construction phases of the Refugee Road Widening Project.

**Cash on Hand**

At year end, the City had \$750 in undeposited cash on hand which is included on the financial statements of the City as part of "Equity in Pooled Cash and Cash Equivalents".

**Deposits:** Custodial credit risk for deposits is the risk that in the event of bank failure, the City will not be able to recover deposits or collateral securities that are in the possession of an outside party. At December 31, 2020, the City's custodial risk was \$1,600,223.

The City has no deposit policy for custodial risk beyond the requirements of State statute. Ohio law requires that deposits be either insured or be protected by:

Eligible securities pledged to the City and deposited with a qualified trustee by the financial institution as security for repayment whose market value at all times shall be at least 105 percent of the deposits being secured; or

Participation in the Ohio Pooled Collateral System (OPCS), a collateral pool of eligible securities deposited with a qualified trustee and pledged to the Treasurer of State to secure the repayment of all public monies deposited in the financial institution. OPCS requires the total market value of the securities pledged to be 102 percent of the deposits being secured or a rate set by the Treasurer of State.

**Investments:** Investments are reported at fair value. As of December 31, 2020, the City had the following investments.

**City of Pickerington, Ohio**  
**Notes to the Basic Financial Statements**  
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Measurement/Investment	Measurement Amount	Maturity	Percent of Total Investments	Moody's Rating
Net Asset Value Per Share:				
STAR Ohio	<u>\$8,330,067</u>	Average 56 Days	24.44%	Aaa
Fair Value - Level One Inputs				
First American Treasury Money Market	<u>9,058</u>	Less than one year	0.03%	n/a
Fair Value - Level Two Inputs				
Federal Home Loan Mortgage Corporation Discount Notes	249,960	Less than one year	0.73%	Aaa
Federal National Mortgage Association Notes	765,076	Less than five years	2.24%	Aaa
Federal Home Loan Mortgage Corporation Notes	4,410,436	Less than five years	12.94%	Aaa
Federal Farm Credit Bureau Notes	1,200,264	Less than three years	3.52%	Aaa
Commercial Paper	8,310,365	Less than one year	24.38%	P-1
Ohio Local Government Bonds	1,137,688	Less than five years	3.34%	Aaa
Negotiable Certificates of Deposit	<u>9,674,250</u>	Less than five years	28.38%	n/a
Total Fair Value - Level Two Inputs	<u>25,748,039</u>			
Total Investments	<u><u>\$34,087,164</u></u>			

The City categorizes its fair value measurements within the fair value hierarchy established by generally accepted accounting principles. The hierarchy is based on the valuation inputs used to measure the fair value of the asset. Level 1 inputs are quoted prices in active markets for identical assets. Level 2 inputs are significant other observable inputs; Level 3 inputs are significant unobservable inputs. The above chart identifies the City's recurring fair value measurements as of December 31, 2020. The First American Treasury Money Market is measured at fair value and is valued using quoted market prices (Level 1 inputs). Other than Star Ohio and the First American Treasury Money Market, all of the City's remaining investments are measured at fair value and are valued using methodologies that incorporate market inputs such as benchmark yields, reported trades, broker/dealer quotes, issuer spreads, two-sided markets, benchmark securities, bids, offers and reference data including market research publications. Market indicators and industry and economic events are also monitored, which could require the need to acquire further market data. (Level 2 inputs).

#### Interest Rate Risk

The City's investment policy addresses interest rate risk to the extent that it allows the Finance Director to invest funds primarily in short-term securities so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities on the open market prior to maturity. State statute requires that an investment mature within five years from the date of purchase, unless matched to a specific obligation or debt of the City, and that an investment must be purchased with the expectation that it will be held to maturity. The stated intent of the policy is to avoid the need to sell securities prior to maturity.

#### Credit Risk

The City's investment policy addresses credit risk to the extent that it limits the Finance Director to invest public funds in a diversified portfolio to minimize potential losses on individual investments and provide maximum security with the highest investment return.

#### Concentration of Credit Risk

Concentration of credit risk is defined by the Governmental Accounting Standards Board as having five percent or more invested in the securities of a single issuer. The City places no limit on the amount it may invest in any one issuer. The percentage of total investments is listed in the table above.

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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**NOTE 8 - PROPERTY TAXES**

Property taxes include amounts levied against all real and public utility property located in the City. Property tax revenue received during 2020 for real and public utility property taxes represents collections of 2019 taxes. 2020 real property taxes are levied after October 1, 2020 on assessed value as of January 1, 2020, the lien date. Real property taxes which are levied in 2020 are collected in and intended to finance 2021. Assessed values are established by State law at 35 percent of the appraised market value.

Real property taxes are payable annually and semi-annually. If paid annually, payment is due December 31; if paid semi-annually, the first payment is due December 31, with the remainder payable by June 20. Under certain circumstances, State statute permits later payment dates to be established.

Public utility property tax revenues received in 2020 represent the collection of 2019 taxes. Public utility property taxes received in 2020 became a lien on December 31, 2019, were levied after October 1, 2020, and are collected with real property taxes. Public utility real property is assessed at 35 percent of true value; public utility tangible personal property currently is assessed at varying percentage of true value.

The County Treasurer collects property taxes on behalf of Fairfield County, including the City of Pickerington. The County Auditor periodically remits to the City its portion of the taxes collected. Property taxes receivable represents real and public utility property taxes and outstanding delinquencies which are measurable as of December 31, 2020 and for which there is an enforceable legal claim. In governmental funds, the portion of the receivable not levied to finance 2020 operations is offset to deferred inflows of resources – property taxes. On the accrual basis, collectible delinquent property taxes have been recorded as a receivable and revenue while on the modified accrual basis the revenue has been reported as deferred inflows of resources – unavailable revenue.

The full tax rate for all City operations for the year ended December 31, 2020, was \$7.80 per \$1,000 of assessed value. The assessed values of real and public utility tangible personal property upon which 2020 property tax receipts were based are as follows:

	<u>2020</u>
Real Property/ Public Utility Real	\$618,746,660
Public Utility Personal	<u>4,181,830</u>
Total Assessed Value	<u><u>\$622,928,490</u></u>

**NOTE 9 - TAX ABATEMENT DISCLOSURES**

As of December 31, 2020, the City provides tax abatements through The Community Reinvestment Area (CRA) Tax Abatement Program.

On June 19, 1984, pursuant to Ohio Revised Code Chapter 5709, the City established a Community Reinvestment Area to encourage revitalization of existing buildings and the construction of new structures including residential, commercial, and industrial improvements. CRA's established prior to July 1994 can have an exemption period up to 10 years for the remodeling of one and two family residential projects which invest at least \$2,500, 12 years for the remodeling of multi-family dwellings of three or more residential units or commercial or industrial properties where the investment is at least \$5,000, and 15 years for the new construction of residential, commercial and industrial structures. 100 percent of the value of the real improvements are exempt for Pre-1994 CRA's. Upon the completion of the real property improvements, the property owner must complete an application to the City's designated Housing Officer, the Economic

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Development Director. The Housing Officer must verify the costs and the elements of the application. If the exemption requirements are met, the Housing Officer shall provide the County Auditor a copy of the application and certify that the improvements are exempt pursuant to the CRA Program for the term designated in the City's CRA authorizing legislation. The Housing Officer is required to notify all Boards of Education affected by the exemption at least 14 days prior to certifying the property exempt to the County Auditor. Annually the Housing Officer must inspect the property and determine that the property has been maintained. The exemption may be revoked if the property has not been maintained. A pre-July, 1994 CRA authorizing legislation can only be amended twice after July 1994 and still continue operation under the pre-1994 laws. The City amended their CRA legislation on November 2, 2010, and April 19, 2011. No further amendments have been made; therefore the City's CRA still operates under pre-1994 laws.

Below is the information relevant to the disclosure of the CRA program for the year ended December 31, 2020.

<u>Tax Abatement Program</u>	<u>Amount of 2020 Taxes Abated</u>
<i>Community Reinvestment Area (CRA)</i>	
Professional Buildings	\$56,959

**NOTE 10 - INCOME TAX**

The City levies a municipal income tax of one percent on substantially all income earned within the City. In addition, the residents of the City are required to pay income tax on income earned outside of the City; however, the City allows a credit for income taxes paid to another municipality equal to 50 percent of the amount obtained by multiplying the lower of the tax rate of such other municipality or of the City by the taxable income earned in or attributable to the municipality of employment.

Employers within the City are required to withhold income tax on employee compensation and remit the tax to the City quarterly. Corporations and other individual taxpayers are required to pay their estimated tax quarterly and file a declaration semi-annually.

Income tax proceeds are used for general municipal operations, maintenance, new equipment, extension and enlargement of municipal services and facilities and capital improvements of the City of Pickerington. In 2020, the proceeds were receipted into the General Fund.

**NOTE 11 - RECEIVABLES**

Receivables at December 31, 2020, consisted primarily of taxes, payment in lieu of taxes, intergovernmental receivables arising from grants, entitlements and shared revenues, interest on investments, and utility accounts. All receivables except property taxes and payment in lieu of taxes are expected to be received within one year. Property taxes, although ultimately collectible, include some portion of delinquencies that will not be collected within one year.

A summary of intergovernmental receivables follows:

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<u>Governmental Activities</u>	
Homestead and Rollback	\$182,376
Local Government Subsidies	117,225
Gasoline Tax	515,995
Motor Vehicle License Tax	69,130
Total Governmental Activities	<u>\$884,726</u>

Payment in Lieu of Taxes

Historically, the City has entered into Tax Increment Financing Agreements with various developers for the purpose of constructing several retail and commercial centers.

To encourage these improvements, the property owners are granted an exemption from paying real property taxes on the new construction; however, the property owner is required to make payments in lieu of taxes. Payment in lieu of taxes are made to Fairfield County and distributed to the City in an amount equal to the real property taxes that otherwise would have been due in that current year. These payments are being used to finance public improvements, payment in lieu of taxes are receipted into the appropriate Tax Increment Financing Fund for the area in which the improvements can be made, and will continue over ten to thirty years.

A receivable has been recorded in the Hill/Diley Roads Tax Increment Financing Capital Projects Fund in the amount of \$136,346 which represents the amount measurable at December 31, 2020. The City is not able to record a receivable for all future payments because the payments are based upon projected collections.

A receivable has been recorded in the SR 256 Municipal Public Improvement Tax Increment Financing Capital Projects Fund in the amount of \$12,348 which represents the amount measurable at December 31, 2020. The City is not able to record a receivable for all future payments because the payments are based upon projected collections.

As of December 31, 2020, the Equity Construction Tax Increment Financing Agreement remains outstanding. A receivable has been recorded in the Tax Increment Financing Agreement Equity Construction Capital Projects Fund in the amount of \$108,288 which represents amounts measurable at December 31, 2020.

On February 15, 2014, the City entered into a Tax Increment Financing Agreement with Ohio Health Corporation for the purpose of constructing a two-story, approximately 47,300 square foot medical office building with an ambulatory surgical center and adjacent parking containing approximately 189 parking spaces. A receivable has been recorded in the Ohio Health MOB Tax Increment Financing Capital Projects Fund in the amount of \$164,778, which represents amounts measurable at December 31, 2020.

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**NOTE 12 - CAPITAL ASSETS**

Capital asset activity for the year ended December 31, 2020, was as follows:

	Balance December 31, 2019	Additions	Reductions	Balance December 31, 2020
<b><u>Governmental Activities:</u></b>				
Non-Depreciable Capital Assets:				
Land	\$11,093,588	\$0	\$0	\$11,093,588
Construction in Progress	10,401,912	5,127,037	0	15,528,949
Total Non Depreciable Capital Assets	<u>21,495,500</u>	<u>5,127,037</u>	<u>0</u>	<u>26,622,537</u>
Depreciable Capital Assets:				
Land Improvements	3,633,992	74,200	0	3,708,192
Buildings	5,806,711	0	0	5,806,711
Equipment	2,292,192	179,083	(99,573)	2,371,702
Infrastructure	85,050,481	2,053,378	0	87,103,859
Vehicles	1,244,925	290,010	0	1,534,935
Total Depreciable Capital Assets	<u>98,028,301</u>	<u>2,596,671</u>	<u>(99,573)</u>	<u>100,525,399</u>
Accumulated Depreciation:				
Land Improvements	(1,638,462)	(83,066)	0	(1,721,528)
Buildings	(2,165,687)	(109,493)	0	(2,275,180)
Equipment	(1,365,689)	(201,491)	92,005	(1,475,175)
Infrastructure	(35,715,683)	(2,985,845)	0	(38,701,528)
Vehicles	(845,338)	(198,984)	0	(1,044,322)
Total Accumulated Depreciation	<u>(41,730,859)</u>	<u>(3,578,879) *</u>	<u>92,005</u>	<u>(45,217,733)</u>
Total Depreciable Capital Assets, Net	<u>56,297,442</u>	<u>(982,208)</u>	<u>(7,568)</u>	<u>55,307,666</u>
Governmental Capital Assets, Net	<u><u>\$77,792,942</u></u>	<u><u>\$4,144,829</u></u>	<u><u>(\$7,568)</u></u>	<u><u>\$81,930,203</u></u>

During 2020, developers contributed \$2,053,378 in infrastructure and \$66,000 in land improvements. These amounts are reflected within Capital Grants and Contributions on the Statement of Activities.

\*Depreciation expense was charged to governmental activities as follows:

<b><u>Governmental Activities:</u></b>	
General Government	\$71,588
Security of Persons and Property	302,412
Transportation	3,066,520
Leisure Time Activities	133,909
Community Environment	4,450
Total Depreciation Expense	<u><u>\$3,578,879</u></u>



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	Balance December 31, 2019	Additions	Reductions	Balance December 31, 2020
<b><u>Business - Type Activities:</u></b>				
Non-Depreciable Capital Assets:				
Land	\$1,883,347	\$0	\$0	\$1,883,347
Construction in Progress	716,359	140,398	0	856,757
Total Non Depreciable Capital Assets	2,599,706	140,398	0	2,740,104
Depreciable Capital Assets:				
Land Improvements	1,137,969	0	0	1,137,969
Buildings	27,902,828	0	0	27,902,828
Equipment	5,176,458	674,300	(265,966)	5,584,792
Infrastructure	50,377,341	4,111,290	0	54,488,631
Vehicles	548,018	254,807	(20,068)	782,757
Total Depreciable Capital Assets	85,142,614	5,040,397	(286,034)	89,896,977
Accumulated Depreciation:				
Land Improvements	(236,624)	(38,434)	0	(275,058)
Buildings	(5,054,070)	(204,456)	0	(5,258,526)
Equipment	(3,813,026)	(145,132)	265,966	(3,692,192)
Infrastructure	(12,140,013)	(796,320)	0	(12,936,333)
Vehicles	(381,408)	(50,324)	20,068	(411,664)
Total Accumulated Depreciation	(21,625,141)	(1,234,666)	286,034	(22,573,773)
Total Depreciable Capital Assets, Net	63,517,473	3,805,731	0	67,323,204
Business - Type Activities Capital Assets, Net	\$66,117,179	\$3,946,129	\$0	\$70,063,308

During 2020, developers contributed \$918,950, \$1,557,590, and \$1,634,750 in the form of water, sewer, and stormwater infrastructure, respectively.

**NOTE 13 - DEFINED BENEFIT PENSION PLANS**

The Statewide retirement systems provide both pension benefits and other postemployment benefits (OPEB).

**Net Pension Liability (Asset)/Net OPEB Liability**

The net pension liability (asset) and the net OPEB liability reported on the statement of net position represent liabilities to employees for pensions and OPEB, respectively. Pensions/OPEB are a component of exchange transactions—between an employer and its employees—of salaries and benefits for employee services. Pensions/OPEB are provided to an employee—on a deferred-payment basis—as part of the total compensation package offered by an employer for employee services each financial period. The obligation to sacrifice resources for pensions is a present obligation because it was created as a result of employment exchanges that already have occurred.

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The net pension /OPEB liability (asset) represents the City's proportionate share of each pension/OPEB plan's collective actuarial present value of projected benefit payments attributable to past periods of service, net of each pension/OPEB plan's fiduciary net position. The net pension/OPEB liability (asset) calculation is dependent on critical long-term variables, including estimated average life expectancies, earnings on investments, cost of living adjustments, and others. While these estimates use the best information available, unknowable future events require adjusting this estimate annually.

Ohio Revised Code limits the City's obligation for this liability to annually required payments. The City cannot control benefit terms or the manner in which pensions are financed; however, the City does receive the benefit of employees' services in exchange for compensation including pension and OPEB.

GASB 68/75 assumes the liability is solely the obligation of the employer, because (1) they benefit from employee services; and (2) State statute requires all funding to come from these employers. All pension contributions to date have come solely from these employers (which also includes costs paid in the form of withholdings from employees). The retirement systems may allocate a portion of the employer contributions to provide for these OPEB benefits. In addition, health care plan enrollees pay a portion of the health care costs in the form of a monthly premium. State statute requires the pension plans to amortize unfunded liabilities within 30 years. If the pension amortization period exceeds 30 years, each retirement system's board must propose corrective action to the State legislature. Any resulting legislative change to benefits or funding could significantly affect the net pension/OPEB liability (asset). Resulting adjustments to the net pension/OPEB liability (asset) would be effective when the changes are legally enforceable. The Ohio revised Code permits, but does not require the retirement systems to provide healthcare to eligible benefit recipients.

The proportionate share of each plan's unfunded benefits is presented as a *net pension asset* or a long-term *net pension/OPEB liability* on the accrual basis of accounting. Any liability for the contractually-required pension/OPEB contribution outstanding at the end of the year is included in *intergovernmental payable* on both the accrual and modified accrual bases of accounting. The remainder of this note includes the required pension disclosures. See Note 14 for the required OPEB disclosures.

**Plan Description - Ohio Public Employees Retirement System (OPERS)**

Plan Description - City employees, other than full-time police officers, participate in the Ohio Public Employees Retirement System (OPERS). OPERS administers three separate pension plans. The traditional pension plan is a cost-sharing, multiple-employer defined benefit pension plan. The member-directed plan is a defined contribution plan and the combined plan is a cost-sharing, multiple-employer defined benefit/defined contribution pension plan.

OPERS provides retirement, disability, survivor and death benefits, and annual cost of living adjustments to members of the traditional plan. Authority to establish and amend benefits is provided by Chapter 145 of the Ohio Revised Code. OPERS issues a stand-alone financial report that includes financial statements, required supplementary information and detailed information about OPERS' fiduciary net position that may be obtained by visiting <https://www.opers.org/financial/reports.shtml>, by writing to the Ohio Public Employees Retirement System, 277 East Town Street, Columbus, Ohio 43215-4642, or by calling 800-222-7377.

Senate Bill (SB) 343 was enacted into law with an effective date of January 7, 2013. In the legislation, members in the traditional and combined plans were categorized into three groups with varying provisions of the law applicable to each group. The following table provides age and service requirements for retirement and the retirement formula applied to final average salary (FAS) for the three member groups under the traditional and combined plans as per the reduced benefits adopted by SB 343 (see OPERS Comprehensive

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Annual Financial Report referenced above for additional information, including requirements for reduced and unreduced benefits):

<b>Group A</b> Eligible to retire prior to January 7, 2013 or five years after January 7, 2013	<b>Group B</b> 20 years of service credit prior to January 7, 2013 or eligible to retire ten years after January 7, 2013	<b>Group C</b> Members not in other Groups and members hired on or after January 7, 2013
<b>State and Local</b>	<b>State and Local</b>	<b>State and Local</b>
<b>Age and Service Requirements:</b> Age 60 with 60 months of service credit or Age 55 with 25 years of service credit	<b>Age and Service Requirements:</b> Age 60 with 60 months of service credit or Age 55 with 25 years of service credit	<b>Age and Service Requirements:</b> Age 57 with 25 years of service credit or Age 62 with 5 years of service credit
<b>Traditional Plan Formula:</b> 2.2% of FAS multiplied by years of service for the first 30 years and 2.5% for service years in excess of 30	<b>Traditional Plan Formula:</b> 2.2% of FAS multiplied by years of service for the first 30 years and 2.5% for service years in excess of 30	<b>Traditional Plan Formula:</b> 2.2% of FAS multiplied by years of service for the first 35 years and 2.5% for service years in excess of 35
<b>Combined Plan Formula:</b> 1% of FAS multiplied by years of service for the first 30 years and 1.25% for service years in excess of 30	<b>Combined Plan Formula:</b> 1% of FAS multiplied by years of service for the first 30 years and 1.25% for service years in excess of 30	<b>Combined Plan Formula:</b> 1% of FAS multiplied by years of service for the first 35 years and 1.25% for service years in excess of 35

Final average Salary (FAS) represents the average of the three highest years of earnings over a member's career for Groups A and B. Group C is based on the average of the five highest years of earnings over a member's career.

Members who retire before meeting the age and years of service credit requirement for unreduced benefits receive a percentage reduction in the benefit amount. The initial amount of a member's pension benefit is vested upon receipt of the initial benefit payment for calculation of an annual cost-of-living adjustment.

When a traditional plan benefit recipient has received benefits for 12 months, an annual cost of living adjustment (COLA) is provided. This COLA is calculated on the base retirement benefit at the date of retirement and is not compounded. Members retiring under the combined plan receive a cost-of-living adjustment of the defined benefit portion of their pension benefit. For those retiring prior to January 7, 2013, the COLA will continue to be a 3 percent simple annual COLA. For those retiring subsequent to January 7, 2013, beginning in calendar year 2019, the COLA will be based on the average percentage increase in the Consumer Price Index, capped at 3 percent.

Defined contribution plan benefits are established in the plan documents, which may be amended by the Board. Member-directed plan and combined plan members who have met the retirement eligibility requirements may apply for retirement benefits. The amount available for defined contribution benefits in the combined plan consists of the member's contributions plus or minus the investment gains or losses resulting from the member's investment selections. Combined plan members wishing to receive benefits must meet the requirements for both the defined benefit and defined contribution plans. Member-directed participants must have attained the age of 55, have money on deposit in the defined contribution plan and have terminated public service to apply for retirement benefits. The amount available for defined contribution benefits in the member-directed plan consists of the members' contributions, vested employer contributions and investment gains or losses resulting from the members' investment selections. Employer contributions and associated investment earnings vest over a five-year period, at a rate of 20 percent each year. At retirement, members may select one of several distribution options for payment of the vested balance in their individual OPERS accounts. Options include the purchase of a monthly defined benefit annuity from OPERS (which includes joint and survivor options), partial lump-sum payments (subject to limitations), a rollover of the vested account balance to another financial institution, receipt of entire account balance, net of taxes withheld, or a

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combination of these options. Beginning in 2022, the Combined Plan will be consolidated under the Traditional Pension Plan (defined benefit plan) and the Combined Plan option will no longer be available for new hires beginning in 2022.

Funding Policy - The Ohio Revised Code (ORC) provides statutory authority for member and employer contributions as follows:

	State and Local
<b>2020 Statutory Maximum Contribution Rates</b>	
Employer	14.0 %
Employee *	10.0 %
 <b>2020 Actual Contribution Rates</b>	
Employer:	
Pension **	14.0 %
Post-employment Health Care Benefits **	0.0
	<hr/>
Total Employer	<hr/> 14.0 % <hr/>
 Employee	 <hr/> 10.0 % <hr/>

\* Member contributions within the combined plan are not used to fund the defined benefit retirement allowance.

\*\* These pension and employer health care rates are for the traditional and combined plans. The employer contributions rate for the member-directed plan is allocated 4 percent for health care with the remainder going to pension.

Employer contribution rates are actuarially determined and are expressed as a percentage of covered payroll. For 2020, the City's contractually required contribution was \$521,585 for the traditional plan and \$9,222 for the combined plan. Of these amounts, \$52,335 is reported as an intergovernmental payable.

Plan Description - Ohio Police and Fire Pension Fund (OP&F)

Plan Description – City full-time police participate in the Ohio Police and Fire Pension Fund (OP&F), a cost-sharing multiple-employer defined benefit pension plan. OP&F provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. Benefit provisions are established by the Ohio State Legislature and are codified in Chapter 742 of the Ohio Revised Code. OP&F issues a publicly available financial report that includes financial information and required supplementary information and detailed information about OP&F fiduciary net position. That report may be obtained by visiting the OP&F website at [www.op-f.org](http://www.op-f.org) or by writing to the Ohio Police and Fire Pension Fund, 140 East Town Street, Columbus, Ohio 43215-5164.

Upon attaining a qualifying age with sufficient years of service, a member of OP&F may retire and receive a lifetime monthly pension. OP&F offers four types of service retirement: normal, service commuted, age/service commuted and actuarially reduced. Each type has different eligibility guidelines and is calculated using the member's average annual salary. The following discussion of the pension formula relates to normal service retirement.

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For members hired after July 1, 2013, the minimum retirement age is 52 for normal service retirement with at least 25 years of service credit. For members hired on or before after July 1, 2013, the minimum retirement age is 48 for normal service retirement with at least 25 years of service credit.

The annual pension benefit for normal service retirement is equal to a percentage of the allowable average annual salary. The percentage equals 2.5 percent for each of the first 20 years of service credit, 2.0 percent for each of the next five years of service credit, and 1.5 percent for each year of service credit in excess of 25 years. The maximum pension of 72 percent of the allowable average annual salary is paid after 33 years of service credit. (See OP&F Comprehensive Annual Financial Report referenced above for additional information, including requirements for Deferred Retirement Option Plan provisions and reduced and unreduced benefits.)

Under normal service retirement, retired members who are at least 55 years old and have been receiving OP&F benefits for at least one year may be eligible for a cost-of-living allowance adjustment. The age 55 provision for receiving a COLA does not apply to those who are receiving a permanent and total disability benefit, surviving beneficiaries, and statutory survivors. Members participating in the DROP program have separate eligibility requirements related to COLA.

Members retiring under normal service retirement, with less than 15 years of service credit on July 1, 2013, will receive a COLA equal to either 3 percent or the percent increase, if any, in the Consumer Price Index over the 13 month period ending September 30<sup>th</sup> of the immediately preceding year, whichever is less. The COLA amount for members with at least 15 years of service credit as of July 1, 2013, is equal to 3 percent of their base pension or disability benefit.

Funding Policy – The City has no firefighters. The Ohio Revised Code (ORC) provides statutory authority for member and employer contributions as follows:

	<u>Police</u>
<b>2020 Statutory Maximum Contribution Rates</b>	
Employer	19.50 %
Employee	12.25 %
<b>2020 Actual Contribution Rates</b>	
Employer:	
Pension	19.00 %
Post-employment Health Care Benefits	<u>0.50</u>
Total Employer	<u>19.50 %</u>
Employee	12.25 %

Employer contribution rates are expressed as a percentage of covered payroll. The City's contractually required contribution to OP&F was \$560,478 for 2020. Of this amount, \$77,227 is reported as an intergovernmental payable.

**Pension Liabilities, Pension Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to Pensions**

The net pension liability (asset) for OPERS was measured as of December 31, 2019, and the total pension liability used to calculate the net pension liability (asset) was determined by an actuarial valuation as of that date. OP&F's total pension liability was measured as of December 31, 2019, and was determined by rolling forward the total pension liability as of January 1, 2019, to December 31, 2019. The City's proportion of the

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net pension liability (asset) was based on the City's share of contributions to the pension plan relative to the contributions of all participating entities. Following is information related to the proportionate share and pension expense of the City's defined benefit pension plans:

	OPERS Traditional Plan	OPERS Combined Plan	OP&F	
Proportion of the Net Pension Liability/Asset:				
Current Measurement Date	0.025170%	0.024439%	0.1022196%	
Prior Measurement Date	0.025226%	0.024573%	0.1037550%	
Change in Proportionate Share	-0.000056%	-0.000134%	-0.001535%	
				<u>Total</u>
Proportionate Share of the:				
Net Pension Liability	\$4,975,021	\$0	\$6,886,058	\$11,861,079
Net Pension Asset	0	50,962	0	50,962
Pension Expense	603,724	5,853	985,302	1,594,879

At December 31, 2020, the City reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	OPERS Traditional Plan	OPERS Combined Plan	OP&F	Total
<b>Deferred Outflows of Resources</b>				
Differences between expected and actual experience	\$0	\$0	\$260,660	\$260,660
Changes of assumptions	265,724	5,255	168,612	439,591
City contributions subsequent to the measurement date	521,585	9,222	560,478	1,091,285
Total Deferred Outflows of Resources	\$787,309	\$14,477	\$989,750	\$1,791,536
<b>Deferred Inflows of Resources</b>				
Differences between expected and actual experience	\$62,902	\$11,964	\$354,709	\$429,575
Net difference between projected and actual earnings on pension plan investments	992,405	6,610	332,652	1,331,667
Total Deferred Inflows of Resources	\$1,055,307	\$18,574	\$687,361	\$1,761,242

\$1,091,285 reported as deferred outflows of resources related to pension resulting from City contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability or increase to the net pension asset in 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pension will be recognized in pension expense as follows:

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	OPERS Traditional Plan	OPERS Combined Plan	OP&F	Total
Year Ending December 31:				
2021	(\$116,119)	(\$2,994)	(\$54,361)	(\$173,474)
2022	(320,507)	(2,994)	(11,766)	(335,267)
2023	41,095	(2,994)	139,712	177,813
2024	(394,052)	(2,994)	(301,234)	(698,280)
2025	0	(330)	(30,440)	(30,770)
Thereafter	0	(1,013)	0	(1,013)
Total	<u>(\$789,583)</u>	<u>(\$13,319)</u>	<u>(\$258,089)</u>	<u>(\$1,060,991)</u>

**Actuarial Assumptions - OPERS**

Actuarial valuations of an ongoing plan involve estimates of the values of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and cost trends. Actuarially determined amounts are subject to continual review or modification as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employers and plan members) and include the types of benefits provided at the time of each valuation. The total pension liability was determined by an actuarial valuation as of December 31, 2019, using the following actuarial assumptions applied to all periods included in the measurement in accordance with the requirements of GASB 67. Key methods and assumptions used in the latest actuarial valuation, reflecting experience study results, prepared as of December 31, 2019, are presented below.

	OPERS Traditional Plan	OPERS Combined Plan
Wage Inflation	3.25 percent	3.25 percent
Future Salary Increases, including inflation	3.25 to 10.75 percent including wage inflation	3.25 to 8.25 percent including wage inflation
COLA or Ad Hoc COLA:		
Pre-January 7, 2013 Retirees	3 percent, simple	3 percent, simple
Post-January 7, 2013 Retirees	1.4 percent, simple through 2020, then 2.15 percent, simple	1.4 percent, simple through 2020, then 2.15 percent, simple
Investment Rate of Return	7.2 percent	7.2 percent
Actuarial Cost Method	Individual Entry Age	Individual Entry Age

In October 2019, the OPERS Board adopted a change in COLA for Post-January 7, 2013 retirees, changing it from 3.00% simple through 2018 then 2.15% simple to 1.40% simple through 2020 then 2.15% simple.

Pre-retirement mortality rates are based on the RP-2014 Employees mortality table for males and females, adjusted for mortality improvement back to the observation period base year of 2006. The base year for males and females was then established to be 2015 and 2010, respectively. Post-retirement mortality rates are based on the RP-2014 Healthy Annuitant mortality table for males and females, adjusted for mortality improvement back to the observation period base year of 2006. The base year for males and females was then established to be 2015 and 2010, respectively. Post-retirement mortality rates for disabled retirees are

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based on the RP-2014 Disabled mortality table for males and females, adjusted for mortality improvement back to the observation period base year of 2006. The base year for males and females was then established to be 2015 and 2010, respectively. Mortality rates for a particular calendar year are determined by applying the MP-2015 mortality improvement scale to all of the above described tables.

The most recent experience study was completed for the five year period ended December 31, 2015.

The long-term rate of return on defined benefit investment assets was determined using a building-block method in which best-estimate ranges of expected future real rates of return are developed for each major asset class. These ranges are combined to produce the long-term expected real rate of return by weighting the expected future real rates of return by the target asset allocation percentage, adjusted for inflation.

During 2019, OPERS managed investments in three investment portfolios: the Defined Benefit portfolio, the Health Care portfolio, and the Defined Contribution portfolio. The Defined Benefit portfolio contains the investment assets for the Traditional Pension Plan, the defined benefit component of the Combined Plan and the annuitized accounts of the Member-Directed Plan. Within the Defined Benefit portfolio, contributions into the plans are all recorded at the same time, and benefit payments all occur on the first of the month. Accordingly, the money-weighted rate of return is considered to be the same for all plans within the portfolio. The annual money-weighted rate of return expressing investment performance, net of investment expenses and adjusted for the changing amounts actually invested, for the Defined Benefit portfolio was 17.20% for 2019.

The allocation of investment assets with the Defined Benefit portfolio is approved by the Board of Trustees as outlined in the annual investment plan. Plan assets are managed on a total return basis with a long-term objective of achieving and maintaining a fully funded status for the benefits provided through the defined benefit pension plans. The table below displays the Board-approved asset allocation policy for 2019 and the long-term expected real rates of return:

Asset Class	Target Allocation	Weighted Average Long-Term Expected Real Rate of Return (Arithmetic)
Fixed Income	25.00 %	1.83 %
Domestic Equities	19.00	5.75
Real Estate	10.00	5.20
Private Equity	12.00	10.70
International Equities	21.00	7.66
Other investments	13.00	4.98
Total	100.00 %	5.61 %

**Discount Rate** The discount rate used to measure the total pension liability/asset was 7.20%, post-experience study results, for the Traditional Pension Plan, the Combined Plan and Member-Directed Plan. The discount rate used to measure total pension liability prior to December 31, 2019 was 7.20%. The projection of cash flows used to determine the discount rate assumed that contributions from plan members and those of the contributing employers are made at the contractually required rates, as actuarially determined. Based on those assumptions, the pension plan's fiduciary net position was projected to be available to make all projected future benefits payments of current plan members. Therefore, the long-term expected rate of return on pension plan investments for the Traditional Pension Plan, Combined Plan and Member-Directed Plan was applied to all periods of projected benefit payments to determine the total pension liability.



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***Sensitivity of the City's Proportionate Share of the Net Pension Liability (Asset) to Changes in the Discount Rate*** The following table presents the City's proportionate share of the net pension liability (asset) calculated using the current period discount rate assumption of 7.2 percent, as well as what the City's proportionate share of the net pension liability (asset) would be if it were calculated using a discount rate that is one-percentage-point lower (6.2 percent) or one-percentage-point higher (8.2 percent) than the current rate:

	1% Decrease (6.20%)	Discount Rate (7.20%)	1% Increase (8.20%)
<b>City's proportionate share of the net pension liability (asset)</b>			
OPERS Traditional Plan	\$8,205,420	\$4,975,021	\$2,070,988
OPERS Combined Plan	(30,793)	(50,962)	(65,497)

***Actuarial Assumptions - OP&F***

OP&F's total pension liability as of December 31, 2019, is based on the results of an actuarial valuation date of January 1, 2019, and rolled-forward using generally accepted actuarial procedures. The total pension liability is determined by OP&F's actuaries in accordance with GASB Statement No. 67, as part of their annual valuation. Actuarial valuations of an ongoing plan involve estimates of reported amounts and assumptions about probability of occurrence of events far into the future. Examples include assumptions about future employment mortality, salary increases, disabilities, retirements and employment terminations. Actuarially determined amounts are subject to continual review and potential modifications, as actual results are compared with past expectations and new estimates are made about the future. Assumptions considered were: withdrawal rates, disability retirement, service retirement, DROP elections, mortality, percent married and forms of the payment, DROP interest rate, CPI-based COLA, investment returns, salary increases and payroll growth.

Key methods and assumptions used in the latest actuarial valuation, reflecting experience study results, prepared as of January 1, 2019 are presented below.

Valuation Date	January 1, 2019, with actuarial liabilities rolled forward to December 31, 2019
Actuarial Cost Method	Entry Age Normal
Investment Rate of Return	8.0 percent
Projected Salary Increases	3.75 percent to 10.5 percent
Payroll Growth	Inflation rate of 2.75 percent plus productivity increase rate of 0.5 percent
Cost of Living Adjustments	3.00 percent simple; 2.2 percent simple for increased based on the lesser of the increase in CPI and 3 percent

Mortality for non-disabled participants is based on the RP-2014 Total Employee and Healthy Annuitant Mortality Tables rolled back to 2006, adjusted according to the rates in the following table, and projected with the Conduent Modified 2016 Improvement Scale. Rates for surviving beneficiaries are adjusted by 120 percent.

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Age	Police
67 or less	77 %
68-77	105
78 and up	115

Mortality for disabled retirees is based on the RP-2014 Disabled Mortality Tables rolled back to 2006, adjusted according to the rates in the following table, and projected with the Conduent Modified 2016 Improvement Scale.

Age	Police
59 or less	35 %
60-69	60
70-79	75
80 and up	100

The most recent experience study was completed for the five year period ended December 31, 2016.

The long-term expected rate of return on pension plan investments was determined using a building-block approach and assumes a time horizon, as defined in the Statement of Investment Policy. A forecasted rate of inflation serves as the baseline for the return expected. Various real return premiums over the baseline inflation rate have been established for each asset class. The long-term expected nominal rate of return has been determined by calculating a weighted averaged of the expected real return premiums for each asset class, adding the projected inflation rate and adding the expected return from rebalancing uncorrelated asset classes. Best estimates of the long-term expected geometric real rates of return for each major asset class included in OP&F's target asset allocation as of December 31, 2019, are summarized below:

Asset Class	Target Allocation	Long-Term Expected Real Rate of Return
Cash and Cash Equivalents	- %	1.00 %
Domestic Equity	16.00	5.40
Non-US Equity	16.00	5.80
Private Markets	8.00	8.00
Core Fixed Income*	23.00	2.70
High Yield Fixed Income	7.00	4.70
Private Credit	5.00	5.50
U.S. Inflation Linked Bonds*	17.00	2.50
Master Limited Partnerships	8.00	6.60
Real Assets	8.00	7.40
Private Real Estate	12.00	6.40
Total	<u>120.00 %</u>	

Note: Assumptions are geometric.

\*levered 2x

OP&F's Board of Trustees has incorporated the risk parity concept into OP&F's asset liability valuation with the goal of reducing equity risk exposure, which reduces overall Total Portfolio risk without sacrificing return, and creating a more risk-balanced portfolio based on their relationship between asset classes and economic environments.

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From the notional portfolio perspective above, the Total Portfolio may be levered up to 1.2 times due to the application of leverage in certain fixed income asset classes.

**Discount Rate** The total pension liability was calculated using the discount rate of 8.00 percent. The projection of cash flows used to determine the discount rate assumed the contributions from employers and from the members would be computed based on contribution requirements as stipulated by State statute. Projected inflows from investment earning were calculated using the longer-term assumed investment rate of return 8.00 percent. Based on those assumptions, the plan's fiduciary net position was projected to be available to make all future benefit payments of current plan members. Therefore, a long-term expected rate of return on pension plan investments was applied to all periods of projected benefits to determine the total pension liability.

**Sensitivity of the City's Proportionate Share of the Net Pension Liability to Changes in the Discount Rate** Net pension liability is sensitive to changes in the discount rate, and to illustrate the potential impact the following table presents the net pension liability calculated using the discount rate of 8.00 percent, as well as what the net pension liability would be if it were calculated using a discount rate that is one percentage point lower (7.00 percent), or one percentage point higher (9.00 percent) than the current rate.

	1% Decrease (7.00%)	Current Discount Rate (8.00%)	1% Increase (9.00%)
City's proportionate share of the net pension liability	\$9,543,837	\$6,886,058	\$4,663,090

**NOTE 14 - DEFINED BENEFIT OPEB PLANS**

See Note 13 for a description of the net OPEB liability

**Plan Description - Ohio Public Employees Retirement System (OPERS)**

Plan Description - The Ohio Public Employees Retirement System (OPERS) administers three separate pension plans: the traditional pension plan, a cost-sharing, multiple-employer defined benefit pension plan; the member-directed plan, a defined contribution plan; and the combined plan, a cost-sharing, multiple-employer defined benefit pension plan that has elements of both a defined benefit and defined contribution plan.

OPERS maintains a cost-sharing, multiple-employer defined benefit post-employment health care trust, which funds multiple health care plans including medical coverage, prescription drug coverage and deposits to a Health Reimbursement Arrangement to qualifying benefit recipients of both the traditional pension and the combined plans. This trust is also used to fund health care for member-directed plan participants, in the form of a Retiree Medical Account (RMA). At retirement or refund, member directed plan participants may be eligible for reimbursement of qualified medical expenses from their vested RMA balance.

In order to qualify for postemployment health care coverage, age and service retirees under the traditional pension and combined plans must have twenty or more years of qualifying Ohio service credit. Health care coverage for disability benefit recipients and qualified survivor benefit recipients is available. The health care coverage provided by OPERS meets the definition of an Other Post Employment Benefit (OPEB) as described in GASB Statement 75. See OPERS' Comprehensive Annual Financial Report referenced below for additional information.

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The Ohio Revised Code permits, but does not require OPERS to provide health care to its eligible benefit recipients. Authority to establish and amend health care coverage is provided to the Board in Chapter 145 of the Ohio Revised Code.

Disclosures for the health care plan are presented separately in the OPERS financial report. Interested parties may obtain a copy by visiting <https://www.opers.org/financial/reports.shtml>, by writing to OPERS, 277 East Town Street, Columbus, Ohio 43215-4642, or by calling (614) 222-5601 or 800-222-7377.

Funding Policy - The Ohio Revised Code provides the statutory authority requiring public employers to fund postemployment health care through their contributions to OPERS. When funding is approved by OPERS Board of Trustees, a portion of each employer's contribution to OPERS is set aside to fund OPERS health care plans. Beginning in 2018, health care was no longer being funded.

Employer contribution rates are expressed as a percentage of the earnable salary of active members. In 2019, state and local employers contributed at a rate of 14.0 percent of earnable salary. This is the maximum employer contribution rate permitted by the Ohio Revised Code. Active member contributions do not fund health care.

Each year, the OPERS Board determines the portion of the employer contribution rate that will be set aside to fund health care plans. As recommended by OPERS' actuary, beginning January 1, 2018, OPERS no longer allocated a portion of its employer contributions to health care for the traditional plan and the combined plan. The OPERS Board is also authorized to establish rules for the retiree or their surviving beneficiaries to pay a portion of the health care provided.

Payment amounts vary depending on the number of covered dependents and the coverage selected. The employer contribution as a percentage of covered payroll deposited into the RMA for participants in the Member-Directed Plan for 2020 was 4.0 percent.

Employer contribution rates are actuarially determined and are expressed as a percentage of covered payroll. The City's contractually required contribution was \$0 for 2020.

**Plan Description - Ohio Police and Fire Pension Fund (OP&F)**

Plan Description – The City contributes to the Ohio Police and Fire Pension Fund (OP&F) sponsored healthcare program, a cost-sharing, multiple-employer defined post-employment healthcare plan administered by a third-party provider. This program is not guaranteed and is subject to change at any time upon action of the Board of Trustees. On January 1, 2019, OP&F implemented a new model for health care. Under this new model, OP&F provides eligible retirees with a fixed stipend earmarked to pay for health care and Medicare Part B reimbursements.

A retiree is eligible for the OP&F health care stipend unless they have access to any other group coverage including employer and retirement coverage. The eligibility of spouses and dependent children could increase the stipend amount. If the spouse or dependents have access to any other group coverage including employer or retirement coverage, they are not eligible for stipend support from OP&F. Even if an OP&F member or their dependents are not eligible for a stipend, they can use the services of the third-party administrator to select and enroll in a plan. The stipend provided by OP&F meets the definition of an Other Post Employment Benefit (OPEB) as described in Governmental Accounting Standards Board (GASB) Statement No. 75.

The Ohio Revised Code allows, but does not mandate, OP&F to provide OPEB benefits. Authority for the OP&F Board of Trustees to provide health care coverage to eligible participants and to establish and amend benefits is codified in Chapter 742 of the Ohio Revised Code.

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OP&F issues a publicly available financial report that includes financial information and required supplementary information for the plan. The report may be obtained by visiting the OP&F website at [www.op-f.org](http://www.op-f.org) or by writing to the Ohio Police and Fire Pension Fund, 140 East Town Street, Columbus, Ohio 43215-5164.

**Funding Policy** – The Ohio Revised Code provides for contribution requirements of the participating employers and of plan members to the OP&F defined benefit pension plan. Participating employers are required to contribute to the pension plan at rates expressed as percentages of the payroll of active pension plan members, currently 19.5 percent of covered payroll for police employer units. The Ohio Revised Code states that the employer contribution may not exceed 19.5 percent of covered payroll for the police employer unit. Active members do not make contributions to the OPEB Plan.

The Board of Trustees is authorized to allocate a portion of the total employer contributions for retiree health care benefits. For 2020, the portion of employer contributions allocated to health care was 0.5 percent of covered payroll. The amount of employer contributions allocated to the health care plan each year is subject to the Trustees' primary responsibility to ensure that pension benefits are adequately funded.

The OP&F Board of Trustees is also authorized to establish requirements for contributions to the health care plan by retirees and their eligible dependents or their surviving beneficiaries. Payment amounts vary depending on the number of covered dependents and the coverage selected.

The City's contractually required contribution to OP&F was \$12,610 for 2020. Of this amount, \$2,032 is reported as an intergovernmental payable.

**OPEB Liabilities, OPEB Expense, and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB**

The net OPEB liability and total OPEB liability for OPERS were determined by an actuarial valuation as of December 31, 2018, rolled forward to the measurement date of December 31, 2019, by incorporating the expected value of health care cost accruals, the actual health care payment, and interest accruals during the year. OP&F's total OPEB liability was measured as of December 31, 2019, and was determined by rolling forward the total OPEB liability as of January 1, 2019, to December 31, 2019. The City's proportion of the net OPEB liability was based on the City's share of contributions to the retirement plan relative to the contributions of all participating entities. Following is information related to the proportionate share and OPEB expense:

	<u>OPERS</u>	<u>OP&amp;F</u>	
Proportion of the Net OPEB Liability:			
Current Measurement Date	0.0255318%	0.102220%	
Prior Measurement Date	<u>0.0251920%</u>	<u>0.103755%</u>	
Change in Proportionate Share	<u>0.000340%</u>	<u>-0.001535%</u>	
			<u>Total</u>
Proportionate Share of the Net Pension Liability	\$3,497,074	\$1,009,698	\$4,506,772
OPEB Expense	\$304,735	\$288,488	\$593,223

At December 31, 2020, the City reported deferred outflows of resources and deferred inflows of resources related to OPEB from the following sources:

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	<u>OPERS</u>	<u>OP&amp;F</u>	<u>Total</u>
<b>Deferred Outflows of Resources</b>			
Differences between expected and actual experience	\$94	\$0	\$94
Changes of assumptions	553,643	590,308	1,143,951
City contributions subsequent to the measurement date	<u>0</u>	<u>12,610</u>	<u>12,610</u>
Total Deferred Outflows of Resources	<u><u>\$553,737</u></u>	<u><u>\$602,918</u></u>	<u><u>\$1,156,655</u></u>
<b>Deferred Inflows of Resources</b>			
Differences between expected and actual experience	\$319,823	\$108,583	\$428,406
Changes of assumptions	0	215,183	215,183
Net difference between projected and actual earnings on OPEB plan investments	<u>178,070</u>	<u>46,463</u>	<u>224,533</u>
Total Deferred Inflows of Resources	<u><u>\$497,893</u></u>	<u><u>\$370,229</u></u>	<u><u>\$868,122</u></u>

\$12,610 reported as deferred outflows of resources related to OPEB resulting from City contributions subsequent to the measurement date will be recognized as a reduction of the net OPEB liability in 2021. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized in OPEB expense as follows:

Year Ending December 31:	<u>OPERS</u>	<u>OP&amp;F</u>	<u>Total</u>
2021	\$89,695	\$38,874	\$128,569
2022	42,007	38,875	80,882
2023	141	48,404	48,545
2024	(76,091)	33,381	(42,710)
2025	92	38,964	39,056
Thereafter	<u>0</u>	<u>21,581</u>	<u>21,581</u>
Total	<u><u>\$55,844</u></u>	<u><u>\$220,079</u></u>	<u><u>\$275,923</u></u>

***Actuarial Assumptions - OPERS***

Actuarial valuations of an ongoing plan involve estimates of the values of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and cost trends. Actuarially determined amounts are subject to continual review or modification as actual results are compared with past expectations and new estimates are made about the future.

Projections of health care costs for financial reporting purposes are based on the substantive plan (the plan as understood by the employers and plan members) and include the types of coverage provided at the time of each valuation and the historical pattern of sharing of costs between OPERS and plan members. The total OPEB liability was determined by an actuarial valuation as of December 31, 2018, rolled forward to the measurement date of December 31, 2019. The actuarial valuation used the following actuarial assumptions applied to all prior periods included in the measurement in accordance with the requirements of GASB 74:

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Wage Inflation	3.25 percent
Projected Salary Increases, including inflation	3.25 to 10.75 percent including wage inflation
Single Discount Rate:	
Current measurement date	3.16 percent
Prior Measurement date	3.96 percent
Investment Rate of Return	
Current measurement date	6 percent
Prior Measurement date	6 percent
Municipal Bond Rate:	
Current measurement date	2.75 percent
Prior Measurement date	3.71 percent
Health Care Cost Trend Rate:	
Current measurement date	10.5 percent, initial 3.5 percent, ultimate in 2030
Prior Measurement date	10.0 percent, initial 3.25 percent, ultimate in 2029
Actuarial Cost Method	Individual Entry Age Normal

Pre-retirement mortality rates are based on the RP-2014 Employees mortality table for males and females, adjusted for mortality improvement back to the observation period base year of 2006. The base year for males and females was then established to be 2015 and 2010, respectively. Post-retirement mortality rates are based on the RP-2014 Healthy Annuitant mortality table for males and females, adjusted for mortality improvement back to the observation period base year of 2006. The base year for males and females was then established to be 2015 and 2010, respectively. Post-retirement mortality rates for disabled retirees are based on the RP-2014 Disabled mortality table for males and females, adjusted for mortality improvement back to the observation period base year of 2006. The base year for males and females was then established to be 2015 and 2010, respectively. Mortality rates for a particular calendar year are determined by applying the MP-2015 mortality improvement scale to all of the above described tables.

The most recent experience study was completed for the five year period ended December 31, 2015.

The long-term expected rate of return on health care investment assets was determined using a building-block method in which best-estimate ranges of expected future real rates of return are developed for each major asset class. These ranges are combined to produce the long-term expected real rate of return by weighting the expected future real rates of return by the target asset allocation percentage, adjusted for inflation.

During 2019, OPERS managed investments in three investment portfolios: the Defined Benefit portfolio, the Health Care portfolio and the Defined Contribution portfolio. The Health Care portfolio includes the assets for health care expenses for the Traditional Pension Plan, Combined Plan and Member-Directed Plan eligible members. Within the Health Care portfolio, contributions into the plans are assumed to be received continuously throughout the year based on the actual payroll payable at the time contributions are made, and health care-related payments are assumed to occur mid-year. Accordingly, the money-weighted rate of return is considered to be the same for all plans within the portfolio.

The annual money-weighted rate of return expressing investment performance, net of investment expenses and adjusted for the changing amounts actually invested, for the Health Care portfolio was 19.7 percent for 2019. The allocation of investment assets within the Health Care portfolio is approved by the Board of Trustees as outlined in the annual investment plan. Assets are managed on a total return basis with a long-term objective of continuing to offer a sustainable health care program for current and future retirees.

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OPERS' primary goal is to achieve and maintain a fully funded status for the benefits provided through the defined pension plans. Health care is a discretionary benefit. The table below displays the Board-approved asset allocation policy for 2019 and the long-term expected real rates of return:

Asset Class	Target Allocation	Weighted Average Long-Term Expected Real Rate of Return (Arithmetic)
Fixed Income	36.00 %	1.53 %
Domestic Equities	21.00	5.75
Real Estate Investment Trust	6.00	5.69
International Equities	23.00	7.66
Other investments	14.00	4.90
Total	100.00 %	4.55 %

**Discount Rate** A single discount rate of 3.16% was used to measure the OPEB liability on the measurement date of December 31, 2019. A single discount rate of 3.96% was used to measure the OPEB liability on the measurement date of December 31, 2018. Projected benefit payments are required to be discounted to their actuarial present value using a single discount rate that reflects (1) a long-term expected rate of return on OPEB plan investments (to the extent that the health care fiduciary net position is projected to be sufficient to pay benefits), and (2) tax-exempt municipal bond rate based on an index of 20-year general obligation bonds with an average AA credit rating as of the measurement date (to the extent that the contributions for use with the long-term expected rate are not met). This single discount rate was based on an expected rate of return on the health care investment portfolio of 6.00% and a municipal bond rate of 2.75%. The projection of cash flows used to determine this single discount rate assumed that employer contributions will be made at rates equal to the actuarially determined contribution rate. Based on these assumptions, the health care fiduciary net position and future contributions were sufficient to finance health care costs through 2034. As a result, the long-term expected rate of return on health care investments was applied to projected costs through the year 2034, and the municipal bond rate was applied to all health care costs after that date.

***Sensitivity of the City's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate***

The following table presents the City's proportionate share of the net OPEB liability calculated using the single discount rate of 3.16 percent, as well as what the City's proportionate share of the net OPEB liability would be if it were calculated using a discount rate that is one-percentage-point lower (2.16 percent) or one-percentage-point higher (4.16 percent) than the current rate:

	1% Decrease (2.16%)	Current Discount Rate (3.16%)	1% Increase (4.16%)
City's proportionate share of the net OPEB liability	\$4,576,482	\$3,494,074	\$2,617,628

***Sensitivity of the City's Proportionate Share of the Net OPEB Liability to Changes in the Health Care Cost Trend Rate***

Changes in the health care cost trend rate may also have a significant impact on the net OPEB liability. The following table presents the net OPEB liability calculated using the assumed trend rates, and the expected net OPEB liability if it were calculated using a health care cost trend rate that is 1.0 percent lower or 1.0 percent higher than the current rate.



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Retiree health care valuations use a health care cost-trend assumption that changes over several years built into the assumption. The near-term rates reflect increases in the current cost of health care; the trend starting in 2020 is 10.50 percent. If this trend continues for future years, the projection indicates that years from now virtually all expenditures will be for health care. A more reasonable alternative is that in the not-too-distant future, the health plan cost trend will decrease to a level at, or near, wage inflation. On this basis, the actuary's project premium rate increases will continue to exceed wage inflation for approximately the next decade, but by less each year, until leveling off at an ultimate rate, assumed to be 3.5 percent in the most recent valuation.

	<u>1% Decrease</u>	<u>Current Health Care Cost Trend Rate Assumption</u>	<u>1% Increase</u>
City's proportionate share of the net OPEB liability	\$1,251,960	\$1,009,698	\$808,395

***Changes between Measurement Date and Reporting Date***

On January 15, 2020, the Board approved several changes to the health care plan offered to Medicare and pre-Medicare retirees in efforts to decrease costs and increase the solvency of the health care plan. These changes are effective January 1, 2022, and include changes to base allowances and eligibility for Medicare retirees, as well as replacing OPERS-sponsored medical plans for pre-Medicare retirees with monthly allowances, similar to the program for Medicare retirees. These changes are not reflected in the current year financial statements but are expected to decrease the associated OPEB liability.

***Actuarial Assumptions - OP&F***

OP&F's total OPEB liability as of December 31, 2018, is based on the results of an actuarial valuation date of January 1, 2019, and rolled-forward using generally accepted actuarial procedures. The total OPEB liability is determined by OP&F's actuaries in accordance with GASB Statement No. 74, as part of their annual valuation. Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, salary increases, disabilities, retirements and employment terminations. Actuarially determined amounts are subject to continual review and potential modifications, as actual results are compared with past expectations and new estimates are made about the future.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employers and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing benefit costs between the employers and plan members to that point. The projection of benefits for financial reporting purposes does not explicitly incorporate the potential effects of legal or contractual funding limitations.

Actuarial calculations reflect a long-term perspective. For a newly hired employee, actuarial calculations will take into account the employee's entire career with the employer and also take into consideration the benefits, if any, paid to the employee after termination of employment until the death of the employee and any applicable contingent annuitant. In many cases, actuarial calculations reflect several decades of service with the employer and the payment of benefits after termination.

Key methods and assumptions used in the latest actuarial valuation, reflecting experience study results, are presented below.

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Valuation Date	January 1, 2019, with actuarial liabilities rolled forward to December 31, 2019
Actuarial Cost Method	Entry Age Normal
Investment Rate of Return	8.0 percent
Projected Salary Increases	3.75 percent to 10.5 percent
Payroll Growth	3.25 percent
Single discount rate:	
Current measurement date	3.56 percent
Prior measurement date	4.66 percent
Cost of Living Adjustments	3.00 percent simple; 2.2 percent simple for increased based on the lesser of the increase in CPI and 3 percent

Mortality for non-disabled participants is based on the RP-2014 Total Employee and Healthy Annuitant Mortality Tables rolled back to 2006, adjusted according to the rates in the following table, and projected with the Conduent Modified 2016 Improvement Scale. Rates for surviving beneficiaries are adjusted by 120 percent.

Age	Police	Fire
67 or less	77 %	68 %
68-77	105	87
78 and up	115	120

Mortality for disabled retirees is based on the RP-2014 Disabled Mortality Tables rolled back to 2006, adjusted according to the rates in the following table, and projected with the Conduent Modified 2016 Improvement Scale.

Age	Police	Fire
59 or less	35 %	35 %
60-69	60	45
70-79	75	70
80 and up	100	90

The most recent experience study was completed for the five year period ended December 31, 2016.

The long-term expected rate of return on OPEB plan investments was determined using a building-block approach and assumes a time horizon, as defined in the Statement of Investment Policy. A forecasted rate of inflation serves as the baseline for the return expected. Various real return premiums over the baseline inflation rate have been established for each asset class. The long-term expected nominal rate of return has been determined by calculating a weighted averaged of the expected real return premiums for each asset class, adding the projected inflation rate and adding the expected return from rebalancing uncorrelated asset classes.

**Discount Rate** For 2019, the total OPEB liability was calculated using the discount rate of 4.66 percent. For 2018, the total OPEB liability was calculated using the discount rate of 3.24 percent. The projection of cash flows used to determine the discount rate assumed the contribution from employers and from members would be computed based on contribution requirements as stipulated by State statute. Projected inflows from investment earnings were calculated using the longer-term assumed investment rate of return of 8 percent. Based on those assumptions, OP&F's fiduciary net position was projected to not be able to make all future

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benefit payments of current plan members. Therefore, a municipal bond rate of 4.13 percent at December 31, 2018 and 3.16 percent at December 31, 2017, was blended with the long-term rate of 8 percent, which resulted in a blended discount rate of 4.66 percent for 2018 and 3.24 percent for 2017. The municipal bond rate was determined using the Bond Buyers General Obligation 20-year Municipal Bond Index Rate. The OPEB plan's fiduciary net position was projected to be available to make all projected OPEB payments until 2031. The long-term expected rate of return on health care investments was applied to projected costs through 2031, and the municipal bond rate was applied to all health care costs after that date. Best estimates of the long-term expected geometric real rates of return for each major asset class included in OP&F's target asset allocation as of December 31, 2019, are summarized below:

Asset Class	Target Allocation	Long Term Expected Real Rate of Return **
Cash and Cash Equivalents	- %	1.00 %
Domestic Equity	16.00	5.40
Non-US Equity	16.00	5.80
Private Markets	8.00	8.00
Core Fixed Income *	23.00	2.70
High Yield Fixed Income	7.00	4.70
Private Credit	5.00	5.50
U.S. Inflation		
Linked Bonds *	17.00	2.50
Master Limited Partnerships	8.00	6.60
Real Assets	8.00	7.40
Private Real Estate	12.00	6.40
Total	120.00 %	

Note: assumptions are geometric.

\* levered 2x

\*\* numbers include inflation

OP&F's Board of Trustees has incorporated the risk parity concept into OP&F's asset liability valuation with the goal of reducing equity risk exposure, which reduces overall Total Portfolio risk without sacrificing return, and creating a more risk-balanced portfolio based on their relationship between asset classes and economic environments. From the notional portfolio perspective above, the Total Portfolio may be levered up to 1.20 times due to the application of leverage in certain fixed income asset classes.

**Discount Rate** - For 2019, the total OPEB liability was calculated using the discount rate of 3.56%. For 2018, the total OPEB liability was calculated using the discount rate of 4.66%. The projection of cash flows used to determine the discount rate assumed the contribution from employers and from members would be computed based on contribution requirements as stipulated by State statute. Projected inflows from investment earnings were calculated using the longer-term assumed investment rate of return of 8.00%. Based on those assumptions, OP&F's fiduciary net position was projected to not be able to make all future benefit payments of current plan members. Therefore, a municipal bond rate of 2.75% at December 31, 2019 and 4.13% at December 31, 2018, was blended with the long-term rate of 8.00%, which resulted in a blended discount rate of 3.56% for 2019 and 4.66% for 2018. The municipal bond rate was determined using the Bond Buyers General Obligation 20-year Municipal Bond Index Rate. The OPEB plan's fiduciary net position was projected to be available to make all projected OPEB payments until 2034. The long-term expected rate of return on health care investments was applied to projected costs through 2034, and the municipal bond rate was applied to all health care costs after that date.

**City of Pickerington, Ohio**  
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***Sensitivity of the City's Proportionate Share of the Net OPEB Liability to Changes in the Discount Rate***

Net OPEB liability is sensitive to changes in the discount rate, and to illustrate the potential impact the following table presents the net OPEB liability calculated using the discount rate of 3.56 percent, as well as what the net OPEB liability would be if it were calculated using a discount rate that is one percentage point lower (2.56 percent), or one percentage point higher (4.56 percent) than the current rate.

	1% Decrease (2.56%)	Current Discount Rate (3.56%)	1% Increase (4.56%)
City's proportionate share of the net OPEB liability	\$1,251,960	\$1,009,698	\$808,395

***Sensitivity of the City's Proportionate Share of the Net OPEB Liability to Changes in the Health Care Cost Trend Rate*** The total OPEB liability is based on a medical benefit that is a flat dollar amount; therefore, it is unaffected by a health care cost trend rate. An increase or decrease in the trend rate would have no effect on the total OPEB liability.

**NOTE 15 - OTHER EMPLOYEE BENEFITS**

**Compensated Absences**

Vacation leave is earned at varying rates based upon length of service. A maximum number of vacation hours may be accumulated based on length of service. Any unused vacation exceeding the maximum allowance is eliminated from the employee's leave balance. At the time of termination of employment or death, an employee (or his estate) is paid for his unused vacation leave.

City employees, except Police Officers, earn sick leave at the rate of three and one tenths hours per eighty hours of service and can be accumulated without limit. Police Officers earn sick leave at the rate of four hours per eighty hours of service and can be accumulated without limit. In the case of death or retirement all employees, except Police Officers, hired prior to July 1, 2012, who have ten years of service, are paid fifty percent of their accumulated sick leave up to a maximum payment equal to seventy-five days. In the case of death or retirement all employees, except Police Officers, hired on or after July 1, 2012, who have ten years of service, are paid twenty-five percent of their accumulated sick leave up to a maximum payment equal to thirty-seven and a half days. In the case of death all Police Officers shall be paid a lump sum of all unused sick leave to his or her surviving spouse or estate. In the case of retirement Police Officers hired prior to January 1, 2013, who have ten or more years of service, are paid fifty percent of their accumulated sick leave up to a maximum of payment equal to seventy-five days. In the case of retirement Police Officers hired on or after January 1, 2013, who have ten or more years of service, are paid twenty-five percent of their accumulated sick leave up to a maximum payment equal to thirty-seven and a half days.

After sixty or more days have been accumulated, City employees, except Police Officers, are eligible to sell back sick leave at one-third of their current hourly rate, retaining not less than sixty days accumulation. The maximum annual sell back for City employees, except Police Officers, is thirty days. After seventy-five or more days have been accumulated Police Officers are eligible to sell back one-third of their annual accrued sick leave at their current hourly rate, retaining not less than seventy days accumulation. Police Officers expecting to retire in three years or less may sell back their accrued sick leave over forty-five days at one-fourth their current hourly rate. The formula depends on the number of sick days taken in the preceding calendar year.

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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Insurance Options

The City provides health and major medical insurance for all eligible employees through Anthem Blue Cross Blue Shield. The City also provides prescription drug insurance to its employees through the same insurance carrier. The City offers dental coverage through Superior Dental, life insurance coverage through The Hartford, and vision coverage through the Vision Service Plan, Inc.

NOTE 16 - RISK MANAGEMENT

The City is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees; and natural disasters. During 2020, the City contracted with CORMA for the following insurance coverages:

*This space intentionally left blank.*

**City of Pickerington, Ohio**  
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Coverage	Limit of Insurance	Deductible
Property Insurance	\$200,000,000	\$100,000
Inland Marine		
Earthquake, Volcanic Eruption, Landslide and Mine Subsidence	25,000,000	100,000
Flood	10,000,000	250,000
Contractors Equipment	8,000,000	10,000
Electronic Data Processing Data and Media	5,000,000	5,000
Business Income with Extra Expense	5,000,000	100,000
Boiler and Machinery	100,000,000	100,000
Commercial Umbrella Liability		
Aggregate Limit	15,000,000	n/a
Each Claim Limit	15,000,000	n/a
Commercial General Liability:		
Aggregate Limit	2,000,000	150,000
Each Claim Limit	1,000,000	150,000
Commercial Auto Coverage:		
Liability	1,000,000	150,000
Comprehensive Limit	1,000,000	150,000
Collision Limit	1,000,000	150,000
Professional Liability Coverage		
Public Officials Liability		
Per Occurance	1,000,000	150,000
Aggregate	1,000,000	150,000
Law Enforcement Liability		
Per Occurance	1,000,000	150,000
Aggregate	1,000,000	150,000
Commercial Crime Policy		
Employee Theft-Per Loss Coverage	1,000,000	25,000
Forgery Alterations	500,000	25,000
Computer Fraud	500,000	25,000
Funds Transfer Fraud	500,000	25,000
Cyber Liability Policy		
Cyber Extortion	1,000,000	5,000
Security and Privacy Liability Insurance	1,000,000	5,000
Regulatory Action Sublimit of Liability	1,000,000	5,000
Event Management Insurance	1,000,000	5,000

Settlements have not exceeded coverage in any of the last three years.

Any member may withdraw from CORMA at any term anniversary date upon ninety days prior written notice. Such notice shall be addressed to the President of CORMA and shall be accompanied by a resolution or ordinance of the governing body of the member determining to withdraw. Upon withdraw from CORMA the City would have no further obligation.

The City participates in the Ohio Municipal League Workers' Compensation Group Rating Program (the Program), an insurance purchasing pool (see Note 22). The Program is intended to achieve lower workers' compensation rates while establishing safer working conditions and environments for the participants. The workers' compensation experience of the participating municipalities is calculated as one experience in order to create a lower workers' compensation premium rate. Each municipality pays its workers' compensation premium to the State based on the rate for the Program rather than the municipality's individual rate.

**City of Pickerington, Ohio**  
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For the Year Ended December 31, 2020

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In order to allocate the savings derived by the formation of the Program, and to maximize the number of participants in the Program, annual calculations are made of the total savings accrued to the Program through its formation. This savings is then compared to the overall savings percentage of the Program. Collections of rate contributions from or payments of rate equalization rebates to the various participants are then made. Participation in the Program is limited to municipalities that can meet the Program's selection criteria. The firm of Gates McDonald & Company performs claims administration, actuarial cost control, and consulting services for participants. Each year the City pays an enrollment fee to the Program to cover the costs of administering the program.

**NOTE 17 - CAPITAL LEASES - LESSEE DISCLOSURE**

The City has outstanding capital leases for dump trucks and a street sweeper. Each lease meets the criteria of a capital lease as defined as transferring benefits and risks of ownership to the lessee. Capital lease payments are reflected as debt service expenditures in the basic financial statements for governmental funds.

Dump trucks, street sweeper and related equipment acquired by lease has been capitalized in the government-wide statements governmental activities in the amount of \$396,415 and business-type activities in the amount of \$288,375, which is equal to the present value of the future minimum lease payments at the time of acquisition.

A corresponding liability for all capitalized assets, was recorded in the government-wide statements for governmental activities and business-type activities; respectively. Governmental and business-type activities capitalized leased assets are reflected net of accumulated depreciation. Principal payments toward governmental activities capital leases during 2020 totaled \$81,194. Principal payments toward business-type activities capital leases during 2020 totaled \$60,906. The following is a schedule of the future minimum lease payments at December 31, 2020 for governmental and business-type activities:

Year	Governmental Activities		Business-Type Activities	
	Principal	Interest	Principal	Interest
2021	\$76,873	\$4,616	\$49,841	\$6,561
2022	25,693	2,472	51,406	4,996
2023	26,492	1,673	53,020	3,382
2024	27,312	853	54,685	1,717
Total	<u>\$156,370</u>	<u>\$9,614</u>	<u>\$208,952</u>	<u>\$16,656</u>

**NOTE 18 - LONG-TERM OBLIGATIONS**

Changes in the City's long-term obligations during 2020 consist of the following:

**City of Pickerington, Ohio**  
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	Outstanding 12/31/2019	Additions	Reductions	Outstanding 12/31/2020	Amounts Due Within One Year
<b><u>Governmental Activities:</u></b>					
<b><u>General Obligation Bonds:</u></b>					
Street Improvement Advance Refunding Bonds					
2012 - \$1,045,000					
Serial Bonds - 2.0%-2.25%	\$535,000	\$0	\$100,000	\$435,000	\$105,000
Unamortized Premium on Serial Bonds	16,095	0	3,219	12,876	0
Various Purpose General Obligation Bonds					
2012 - \$5,660,000					
Police Facility Serial Bonds - 2.0%	870,000	0	285,000	585,000	290,000
Courtright Road Street Improvement					
Serial Bonds - 2.0%-2.5%	755,000	0	100,000	655,000	105,000
Windmill/Diley TIF Serial Bonds - 2.0%-2.5%	435,000	0	60,000	375,000	60,000
Windmill/Diley TIF Term Bonds - 2.5% - 3.0%	440,000	0	0	440,000	0
Real Estate Acquisition Serial Bonds - 2.0% - 2.5%	105,000	0	15,000	90,000	15,000
Real Estate Acquisition Term Bonds - 2.5% - 3.0%	100,000	0	0	100,000	0
Unamortized Premium on Serial and Term Bonds	124,211	0	9,554	114,657	0
Street Improvement Refunding Bonds					
2013 - \$4,740,000					
Serial Bonds - 1.25%-3.75%	745,000	0	220,000	525,000	225,000
Term Bonds - 2.25%-3.0%	2,575,000	0	0	2,575,000	0
Unamortized Premium on Serial and Term Bonds	146,918	0	11,302	135,616	0
Street Improvement General Obligation Bonds					
2019 - \$4,440,000					
Serial Bonds - 3.0%-4.0%	2,130,000	0	165,000	1,965,000	170,000
Term Bonds - 3.3%	2,090,000	0	0	2,090,000	0
Unamortized Premium on Serial and Term Bonds	102,419	0	5,390	97,029	0
Total General Obligation Bonds	11,169,643	0	974,465	10,195,178	970,000
<b><u>Net Pension Liability:</u></b>					
OPERS	4,214,424	0	1,378,662	2,835,762	0
OP&F	8,469,150	0	1,583,092	6,886,058	0
Total Net Pension Liability	\$12,683,574	\$0	\$2,961,754	\$9,721,820	\$0

(continued)



**City of Pickerington, Ohio**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2020**

(continued)

	Outstanding 12/31/19	Additions	Reductions	Outstanding 12/31/20	Amounts Due Within One Year
<b><u>Governmental Activities:</u></b>					
<u>Net OPEB Liability</u>					
OPERS	\$2,003,510	\$0	\$10,178	\$1,993,332	\$0
OP&F	944,848	64,850	0	1,009,698	0
Total Net OPEB Liability	2,948,358	64,850	10,178	3,003,030	0
Compensated Absences	792,558	121,631	93,935	820,254	285,686
Capital Leases Payable	105,310	132,254	81,194	156,370	76,873
Total Governmental Activities	<u>\$27,699,443</u>	<u>\$318,735</u>	<u>\$4,121,526</u>	<u>\$23,896,652</u>	<u>\$1,332,559</u>
<b><u>Business-Type Activities:</u></b>					
<u>General Obligation Bonds:</u>					
Sanitary Sewer Current Refunding Bonds					
2011 - \$1,955,000					
Term Bonds - 2.8%-3.5%	\$675,000	\$0	\$160,000	\$515,000	\$165,000
Unamortized Premium on Serial Bonds	6,698	0	1,674	5,024	0
Various Purpose General Obligation Bonds					
2012 - \$2,410,000 - Water					
Serial Bonds - 2.0%-2.5%	835,000	0	110,000	725,000	115,000
Term Bonds - 2.5%-3.0%	850,000	0	0	850,000	0
Unamortized Premium on Serial and Term Bonds	44,637	0	3,434	41,203	0
Total General Obligation Bonds	2,411,335	0	275,108	2,136,227	280,000
<u>OWDA Loans from direct borrowings:</u>					
2001 - OWDA Sewer Loan \$819,398 - 4.64%	119,622	0	59,801	59,821	59,821
2008 - OWDA Sewer Loan \$10,973,040 - 3.30%	6,906,730	0	530,252	6,376,478	547,894
2011 - OWDA Water Loan \$1,573,855 - 3.64%	361,744	0	177,610	184,134	184,134
Total OWDA Loans from direct borrowings	7,388,096	0	767,663	6,620,433	791,849
<u>Net Pension Liability - OPERS</u>					
Water	1,174,511	0	229,257	945,254	0
Sewer	1,174,511	0	229,257	945,254	0
Stormwater	345,445	0	96,694	248,751	0
Total Net Pension Liability - OPERS	2,694,467	0	555,208	2,139,259	0
<u>Net OPEB Liability - OPERS</u>					
Water	558,355	106,089	0	664,444	0
Sewer	558,355	106,089	0	664,444	0
Stormwater	164,222	10,632	0	174,854	0
Total Net OPEB Liability - OPERS	1,280,932	222,810	0	1,503,742	0
Compensated Absences Payable	184,478	1,756	3,161	183,073	98,854
Capital Leases Payable	4,504	265,354	60,906	208,952	49,841
Total Business-Type Activities	<u>\$13,963,812</u>	<u>\$489,920</u>	<u>\$1,662,046</u>	<u>\$12,791,686</u>	<u>\$1,220,544</u>

**City of Pickerington, Ohio**  
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**Governmental Activities:**

***General Obligation Bonds***

On November 21, 2012, the City issued \$1,045,000 in street improvement general obligation advance refunding bonds to partially advance refund the 2004 street improvement general obligation serial bonds. The \$1,045,000 general obligation advance refunding bonds were issued for a twelve year period with a final maturity at December 1, 2024. The \$1,045,000 bond issue consists of serial bonds which were issued at a premium in the amount of \$38,621. The amount of premium amortized during 2019 was \$3,218. Issuance costs associated with the bond issue were \$21,441. The partial advance refunding resulted in a difference between the net carrying amount of the debt and the acquisition price, in the amount of \$105,099. This difference is being reported in the accompanying financial statements as deferred outflows of resources - deferred charge on refunding and is being amortized to interest expense over the life of the bonds using the straight-line method. The amount amortized during 2020 was \$8,758.

On November 21, 2012, the date of the refunding, \$1,085,273 was deposited in an irrevocable trust to provide for all future debt service payments on the partially advance refunded 2004 street improvement general obligation serial bonds. As all of the legal steps had been taken to refund the debt, the balance of the outstanding bonds refunded was removed from the City's financial statements. On December 1, 2014, the debt was called, paid in full, and the escrow account was closed.

General obligation bonded debt service requirements to maturity are as follows:

2012 Street Improvement General Obligation Advance Refunding Bonds			
Year	Principal	Interest	Total
2021	\$105,000	\$9,250	\$114,250
2022	110,000	7,150	117,150
2023	110,000	4,950	114,950
2024	110,000	2,475	112,475
Total	<u>\$435,000</u>	<u>\$23,825</u>	<u>\$458,825</u>

On November 21, 2012, the City issued \$8,070,000 in various purpose general obligation bonds. The various purpose general obligation bonds issued include \$5,660,000 in governmental general obligation bonds and \$2,410,000 in business-type general obligation bonds. The business-type activity is addressed below in the business-type activity section of this note.

The various purpose general obligation bonds include the following: \$2,715,000 of these various purpose general obligation bonds was issued to refinance the 2002 police facilities lease for the purpose of acquiring, constructing, equipping, and furnishing a police building. \$1,405,000 of these various purpose general obligation bonds was issued to retire the Courtright Road street improvement bond anticipation notes for the purpose of constructing street improvements known as the Courtright Road realignment and sidewalks, curbs and gutters, and other street improvements in the downtown area of the City. \$1,245,000 of these various purpose general obligation bonds include both serial and term bonds originally issued in the amount of \$805,000 and \$440,000, respectively. The \$1,245,000 various purpose general obligation bonds was issued to retire the TIF Windmill/Diley Road revenue anticipation notes for the purpose of street improvements in the Windmill/ Diley Road areas including constructing turn lane improvements for State Route 256 to

**City of Pickerington, Ohio**  
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establish an exit point for the realignment of Diley Road. \$295,000 of these various purpose general obligation bonds include both serial and term bonds originally issued in the amount of \$195,000 and \$100,000, respectively. The \$295,000 various purpose general obligation bonds were issued to retire the Real Estate Acquisition bond anticipation notes for the purpose of acquiring real property for the City.

The \$5,660,000 various purpose general obligation bonds were sold at a premium of \$191,089 that is being amortized over the term of the bonds. The amount of premium amortized during 2020 was \$9,554. Issuance costs associated with the bond issue were \$103,716.

General obligation bonded debt service requirements to maturity are as follows:

2012 Various Purpose General Obligation Bonds			
Year	Principal	Interest	Total
2021	\$470,000	\$51,875	\$521,875
2022	475,000	42,475	517,475
2023	185,000	32,975	217,975
2024	190,000	28,813	218,813
2025	190,000	24,538	214,538
2026-2030	540,000	66,475	606,475
2031-2032	195,000	8,700	203,700
Total	<u>\$2,245,000</u>	<u>\$255,851</u>	<u>\$2,500,851</u>

The various purpose general obligation bonds maturing on December 1, 2028, 2030, and 2032 are subject to mandatory sinking fund redemption at a redemption price of 100 percent of the principal amount to be redeemed, plus accrued interest to the date of redemption, on December 1 in the years and in the respective principal amounts as follows:

Year	Issue		
	\$435,000	\$455,000	\$500,000
2027	\$215,000	\$0	\$0
2029	0	225,000	0
2031	0	0	250,000
Total mandatory sinking fund payments	215,000	225,000	250,000
Amount due at stated maturity	220,000	230,000	250,000
Total	<u>\$435,000</u>	<u>\$455,000</u>	<u>\$500,000</u>
Stated Maturity	12/1/2028	12/1/2030	12/1/2032

The bonds maturing on and after December 1, 2023, are subject to optional redemption, at the option of the City, in whole or in part in such order of maturity as the City shall determine, in integral multiples of \$5,000 and by lot within a maturity, on any date commencing December 1, 2022, at the redemption price of 100 percent of the principal amount to be redeemed, plus accrued interest to the redemption date.

**City of Pickerington, Ohio**  
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On January 3, 2013, the City issued \$4,740,000 in street improvement general obligation refunding bonds to refund the 2005 State Infrastructure Bank Loan. The \$4,740,000 were issued for a twenty year period with a final maturity at December 1, 2032. The \$4,740,000 were issued at a premium in the amount of \$226,032. The amount of premium amortized during 2020 was \$11,302. Issuance costs associated with the bond issuance were \$59,840. In 2015, the City would have been required to make a balloon payment in the amount of \$3,608,277; therefore, the City refinanced the debt by issuing a twenty year bond. The issuance resulted in an increase in total debt service by \$931,274, these payments will be spread over the next twenty years rather than over the next two years. The issuance resulted in a total economic gain of \$40,198.

General obligation bonded debt service requirements to maturity are as follows:

2013 Street Improvement General Obligation Refunding Bonds			
Year	Principal	Interest	Total
2021	\$225,000	\$82,263	\$307,263
2022	230,000	77,763	307,763
2023	235,000	72,588	307,588
2024	240,000	67,300	307,300
2025	245,000	61,300	306,300
2026-2030	1,335,000	206,725	1,541,725
2031-2032	590,000	26,700	616,700
Total	<u>\$3,100,000</u>	<u>\$594,639</u>	<u>\$3,694,639</u>

The various purpose general obligation bonds maturing on December 1, 2023, 2025, 2027, 2029, and 2031 are subject to mandatory sinking fund redemption at a redemption price of 100 percent of the principal amount to be redeemed, plus accrued interest to the date of redemption, on December 1 in the years and in the respective principal amounts as follows:

Year	Issue				
	\$465,000	\$485,000	\$515,000	\$540,000	\$570,000
2022	\$230,000	\$0	\$0	\$0	\$0
2024	0	240,000	0	0	0
2026	0	0	255,000	0	0
2028	0	0	0	265,000	0
2030	0	0	0	0	280,000
Total mandatory sinking fund payments	230,000	240,000	255,000	265,000	280,000
Amount due at stated maturity	235,000	245,000	260,000	275,000	290,000
Total	<u>\$465,000</u>	<u>\$485,000</u>	<u>\$515,000</u>	<u>\$540,000</u>	<u>\$570,000</u>
Stated Maturity	12/1/2023	12/1/2025	12/1/2027	12/1/2029	12/1/2031

The bonds maturing on and after December 1, 2021, are subject to optional redemption, at the option of the City, in whole or in part in such order of maturity as the City shall determine, in integral multiples of \$5,000 and by lot within a maturity, on any date commencing December 1, 2020, at the redemption price of 100 percent of the principal amount to be redeemed, plus accrued interest to the redemption date.

**City of Pickerington, Ohio**  
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On January 29, 2019, the City issued \$4,400,000 in street improvement general obligation bonds to retire the \$4,400,000 in 2018 street improvement general obligation bond anticipation notes. The \$4,400,000 street improvement general obligation bonds were issued for a twenty year period with a final maturity at December 1, 2038. The \$4,400,000 street improvement general obligation bonds were issued at a premium in the amount of \$107,809. The amount of premium amortized during 2019 was \$5,390. Issuance costs associated with the bond issuance were \$107,809. The 2018 street improvement general obligation bond anticipation notes were issued for the purpose of paying the costs to design, construct, improve, and widen Refugee Road; improve and widen the intersection of Refugee Road and State Route 256 including but not limited to the construction and addition of thru lanes and turn lanes; and design, improve, and construct the intersection of Refugee Road and Stonecreek Drive South extension including but not limited to the construction of thru lanes and turn lanes and sidewalks and curbs related thereto, the acquisition of right-of-way, landscaping, and other necessary street improvements. The street improvement general obligation bonds include both serial and term bonds originally issued in the amount of \$2,310,000 and \$2,090,000, respectively.

General obligation bonded debt service requirements to maturity are as follows:

2019 Street Improvement General Obligation Refunding Bonds			
Year	Principal	Interest	Total
2021	\$170,000	\$131,820	\$301,820
2022	175,000	126,720	301,720
2023	180,000	121,470	301,470
2024	185,000	116,070	301,070
2025	190,000	110,520	300,520
2026-2030	1,065,000	444,650	1,509,650
2031-2035	1,245,000	265,155	1,510,155
2036-2038	845,000	56,265	901,265
Total	<u>\$4,055,000</u>	<u>\$1,372,670</u>	<u>\$5,427,670</u>

The bonds maturing on December 1, 2038, are subject to mandatory sinking fund redemption in part by lot pursuant to the terms of the mandatory sinking fund redemption requirements of the authorizing legislation, at a redemption price equal to 100% of the principal amount redeemed, plus interest accrued to the redemption date, on December 1 of the years shown in, and according to, the following schedule:

Year	Amount
2031	\$235,000
2032	240,000
2033	250,000
2034	255,000
2035	265,000
2036-2038	845,000
Total	<u>\$2,090,000</u>

Term bonds redeemed by other than mandatory redemption, or purchased for cancellation, may be credited against the applicable mandatory redemption requirement for the corresponding term bonds.

**City of Pickerington, Ohio**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2020**

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The bonds maturing on or after December 1, 2027, are also subject to prior redemption, by and at the sole option of the City, either in whole or in part (as selected by the City) on any date on or after June 1, 2027, in integral multiples of \$5,000, at par plus, in each case, accrued interest to the redemption date.

***Net Pension/OPEB Liability***

There is no repayment schedule for the net pension/OPEB liability. However, employer pension contributions are made from the General Fund and the Street, Police, State Highway, and Parks and Recreation Special Revenue Funds. For additional information related to the net pension/OPEB liability, see Notes 13 and 14.

***Compensated Absences Payable***

The City will pay compensated absences from the General Fund and the Street, Police, State Highway, and Parks and Recreation Special Revenue Funds.

***Capital Leases Payable***

The City has outstanding capital leases for a street sweeper and dump trucks. These leases will be repaid through the Street Special Revenue Fund.

**Business-Type Activities:**

***General Obligation Bonds***

The 2011 general obligation current refunding bonds originally were issued in the amount of \$1,955,000 with interest rates varying from 2.8 percent to 3.5 percent. The proceeds were used to refund \$1,920,000 of outstanding 1999 sanitary sewer improvement general obligation bonds. The general obligation bonds were sold at a premium of \$21,764, which will be amortized over the life of the bonds. The amount of premium amortized during 2019 was \$1,674. Issuance costs associated with the bond issue were \$50,331. The current refunding resulted in a difference between the net carrying amount of the debt and the acquisition price, in the amount of \$28,453. This difference is being reported in the accompanying financial statements as deferred outflow of resources – deferred charge on refunding and is being amortized to interest expense over the life of the bonds using the straight-line method. The amount amortized during 2020 was \$1,674. These general obligation bonds will be paid from Sewer Enterprise revenues.

The general obligation current refunding bonds maturing on December 1, 2021 and 2023 are subject to mandatory sinking fund redemption at a redemption price of 100 percent of the principal amount to be redeemed, plus accrued interest to the date of redemption, on December 1 in the years and in the respective principal amounts as follows:

**City of Pickerington, Ohio**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2020**

Year	Issue	
	\$325,000	\$350,000
2020	\$160,000	\$0
2022	0	170,000
Total mandatory sinking fund payments	160,000	170,000
Amount due at stated maturity	165,000	180,000
Total	<u>\$325,000</u>	<u>\$350,000</u>
Stated Maturity	12/1/2021	12/1/2023

The bonds maturing on and after December 1, 2022, are subject to optional redemption, at the option of the City, in whole or in part in such order of maturity as the City shall determine, in integral multiples of \$5,000 and by lot within a maturity, on any date commencing December 1, 2020, at the redemption price of 100 percent of the principal amount to be redeemed, plus accrued interest to the redemption date.

On November 21, 2012, the City issued \$8,070,000 in various purpose general obligation bonds. The various purpose general obligation bonds issued include \$2,410,000 in business-type general obligation bonds and \$5,660,000 in governmental general obligation bonds. The governmental activity and the term bond disclosure are addressed above in the governmental activity section of this note.

The \$2,410,000 various purpose general obligation bonds were sold at a premium of \$68,675 that is being amortized over the term of the bonds. The amount of premium amortized during 2020 was \$3,434. Issuance costs associated with the bond issue were \$43,683. Principal and interest requirements to retire the City's general obligation bonds payable from the Sewer and Water Enterprise Funds outstanding at December 31, 2020 were:

Year	Sewer General Obligation Bonds		Water General Obligation Bonds		Total	
	Principal	Interest	Principal	Interest	Principal	Interest
2021	\$165,000	\$17,530	\$115,000	\$39,850	\$280,000	\$57,380
2022	170,000	12,250	115,000	37,550	285,000	49,800
2023	180,000	6,300	120,000	35,250	300,000	41,550
2024	0	0	120,000	32,550	120,000	32,550
2025	0	0	125,000	29,850	125,000	29,850
2026-2030	0	0	675,000	100,275	675,000	100,275
2031-2032	0	0	305,000	13,800	305,000	13,800
Total	<u>\$515,000</u>	<u>\$36,080</u>	<u>\$1,575,000</u>	<u>\$289,125</u>	<u>\$2,090,000</u>	<u>\$325,205</u>

**OWDA Loans**

The City's outstanding OWDA Loans from direct borrowings of \$7,388,096 related to business-type activities contain provisions that in an event of default (1) the amount of such default shall bear interest at the default rate from the due date until the date of payment, (2) if any of the charges have not been paid within 30 days, in addition to the interest calculated at the default rate, a late charge of 1 percent on the amount of each default shall also be paid to the OWDA, and (3) for each additional 30 days during which the charges remain unpaid, the City shall continue to pay an additional late charge of 1 percent on the amount of the default until such charges are paid.

**City of Pickerington, Ohio**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2020**

The City has pledged future water customer revenues, net of specified operating expenses, to repay \$1,573,855 in water system OWDA Loans issued in 2011. Proceeds from this loan provided financing for the water reverse osmosis system project. The loan is payable solely from water customer net revenues and is payable through 2021. Annual principal and interest payments on the loan are expected to require less than 28 percent of net revenues. The total principal and interest remaining to be paid on the loan is \$188,290 related to finalized terms and amortization schedules. Principal and interest paid for the current year and total customer net revenues were \$187,142 and \$678,619, respectively.

The City has pledged future sewer customer revenues, net of specified operating expenses, to repay \$11,792,438 in sewer system OWDA Loans issued in 2001 and 2008. Proceeds from these loans provided financing for various sewer projects. The loans are payable solely from sewer customer net revenues and are payable through 2030. Annual principal and interest payments on the loans are expected to require less than 42 percent of net revenues. The total principal and interest remaining to be paid on the loans is \$7,432,726 related to finalized terms and amortization schedules. Principal and interest paid for the current year and total customer net revenues were \$795,105 and \$1,899,808, respectively.

Principal and interest requirements to retire the City's OWDA loans outstanding at December 31, 2020 were:

Year	Sewer OWDA		Water OWDA		Total	
	Principal	Interest	Principal	Interest	Principal	Interest
2021	\$607,715	\$188,600	\$184,134	\$4,155	\$791,849	\$192,755
2022	566,124	170,646	0	0	566,124	170,646
2023	584,960	153,522	0	0	584,960	153,522
2024	604,423	135,829	0	0	604,423	135,829
2025	624,534	117,547	0	0	624,534	117,547
2026-2030	3,448,543	291,485	0	0	3,448,543	291,485
Total	<u>\$6,436,299</u>	<u>\$1,057,629</u>	<u>\$184,134</u>	<u>\$4,155</u>	<u>\$6,620,433</u>	<u>\$1,061,784</u>

***Net Pension/OPEB Liability***

There is no repayment schedule for the net pension/OPEB liability. However, employer pension contributions are made from the Water, Sewer, and Stormwater Enterprise Funds. For additional information related to the net pension/OPEB liability, see Notes 13 and 14.

***Compensated Absences Payable***

The City will pay compensated absences from the Water, Sewer, and Stormwater Enterprise Funds.

***Capital Leases Payable***

The City has an outstanding capital leases for a street sweeper. This lease will be repaid from the Stormwater Enterprise Funds.

***Legal Debt Margin***

As of December 31, 2020, the City's overall legal debt margin (the ability to issue additional amounts of general obligation bonded debt) was \$56,527,353.



**City of Pickerington, Ohio**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2020**

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**NOTE 19 - SHORT-TERM OBLIGATIONS**

A summary of the short-term note transactions for the year ended December 31, 2020, follows:

	Outstanding 12/31/2019	Additions	Reductions	Outstanding 12/31/2020
<b><u>Governmental Activities:</u></b>				
<u>Nontax Revenue Bond Anticipation Notes</u>				
Special Obligation Nontax Revenue Notes				
2020 - \$4,000,000 - 1.125%	\$4,000,000	\$4,000,000	\$4,000,000	\$4,000,000
Total Nontax Revenue Bond Anticipation Notes	<u>\$4,000,000</u>	<u>\$4,000,000</u>	<u>\$4,000,000</u>	<u>\$4,000,000</u>

The special obligation nontax revenue bond anticipation notes issued on December 2, 2020, for \$4,000,000 mature on December 1, 2021. The special obligation nontax revenue bond anticipation notes were issued for the purpose of paying the costs of the acquisition of approximately 214 acres of real property located west of Pickerington Road and south of Busey Road, including buildings and structures located thereon, all in support of housing development, economic development, and job creation within the City.

**NOTE 20 - SIGNIFICANT COMMITMENTS**

**Encumbrances**

Encumbrances are commitments related to unperformed contracts for goods or services. Encumbrance accounting is utilized to the extent necessary to assure effective budgetary control and accountability and to facilitate effective cash planning and control. At year end the amount of cash basis encumbrances expected to be honored upon performance by the vendor in the next year were as follows:

<b><u>Governmental Funds</u></b>	
General	\$337,205
Police	172,446
Street	84,333
Community Economic Development Improvements	259
Other Governmental Funds	93,639
Total Governmental Funds	<u>687,882</u>
<b><u>Proprietary Funds</u></b>	
Water	83,705
Sewer	149,142
Stormwater	57,852
Other Enterprise Funds	23,393
Total Proprietary Funds	<u>314,092</u>
Total	<u>\$1,001,974</u>

**Contractual Commitments**

As of December 31, 2020, the City had the following material contractual purchase commitments. The amount for each project is as follows:

**City of Pickerington, Ohio**  
**Notes to the Basic Financial Statements**  
**For the Year Ended December 31, 2020**

Project	Fund	Purchase Commitments	Amount Paid as of December 31, 2020	Amount Remaining on Contracts
West Columbus Street Sidewalk	Street	\$25,500	\$0	\$25,500
911 Console Upgrade	Police	128,877	67,370	61,507
Ohio Health Refugee Road	Ohio Health MOB TIF	10,514,909	10,497,593	17,316
Cherry Hill Traffic Signal	Diley/Refugee Mun. TIF	47,640	0	47,640
City Hall Improvements Design	Municipal Facility Impact Fee	25,000	13,766	11,234
Awning Replacement	Aquatic	20,976	0	20,976
Miscellaneous Water Projects	Water	317,221	259,656	57,565
Miscellaneous Sewer Projects	Sewer	125,500	89,183	36,317
Miscellaneous Stormwater Projects	Stormwater	34,136	1,972	32,164
Total		<u>\$11,239,759</u>	<u>\$10,929,540</u>	<u>\$310,219</u>

**NOTE 21 - JOINTLY GOVERNED ORGANIZATIONS**

**Fairfield, Hocking, and Athens Counties Council of Governments on Major Crimes Investigations**

The Fairfield, Hocking, and Athens Counties Council of Governments on Major Crimes Investigations was created in 2001 under Ohio Revised Code Section 167.01. Its stated purpose is to provide additional police protection to the citizens of Fairfield, Hocking, and Athens counties to reduce the influence and effects of illegal drug trafficking activities, as well as other major crimes activities. The Unit has a seven-member Governing Board that consists of one County Commissioner or designee from each county, and the Mayor, City Manager, or designee from the cities of Lancaster, Pickerington, Logan, and Athens. The Unit also has a twelve member Operating Board that handles the daily operations and reports to the Governing Board. The Operating Board is made up of the Fairfield, Hocking, and Athens County Sheriffs and Prosecuting Attorneys, as well as the Chiefs of Police from the four cities listed above, and the Chiefs of Police from the City of Nelsonville and of the Ohio University. The Unit's revenues will consist of an annual grant applied for by the Fairfield County Commissioners, which is in turn given to the Unit, along with local matches from each of the involved entities. In 2020, the City made no contributions to the Unit. Continued existence of the Board is not dependent upon the City's continued participation, no equity interest exists, and no debt is outstanding.

**Fairfield County Regional Planning Commission**

The City is a participant in the Fairfield County Regional Planning Commission, a statutorily created political subdivision of the State. Fairfield County, its municipalities, and its townships jointly govern the Commission. There are 42 board members that govern the Commission. The City of Pickerington has one member on the Board. Each member's control over the operation of the Commission is limited to its representation of the board. The Commission makes studies, maps, plans, recommendations, and reports concerning the physical, environmental, social, economic, and governmental characteristics, functions, and services of the County. The City contributed \$4,551 to the Commission during 2020. Continued existence of the Board is not dependent upon the City's continued participation, no equity interest exists, and no debt is outstanding. Financial statements can be obtained from the Fairfield County Regional Planning Commission 210 East Main Street, Lancaster, Ohio 43130.

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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Mid-Ohio Regional Planning Commission (MORPC)

The City is a participant in the Mid-Ohio Regional Planning Commission (MORPC), a jointly governed organization. The organization is composed of 74 representatives appointed by member governments who make up the Commission, the policy-making body of the organization, and the oversight board. MORPC is a voluntary association of local governments in central and south central Ohio and a regional planning agency whose membership includes 42 political subdivisions in and around Franklin, Ross, Fayette, Delaware, Pickaway, Madison, Licking, and Fairfield counties, Ohio. The purpose of the organization is to improve the quality of life for member communities by improving housing conditions, to promote and support livability/sustainability measures as a means of addressing regional growth challenges, and to administer and facilitate the availability of regional environmental infrastructure program funding to the full advantage of MORPC's members. Each participant's degree of control is limited to its representation on the Board. The City contributed \$13,280 in membership dues to the Mid-Ohio Regional Planning Commission during 2020.

NOTE 22 - POOLS

Central Ohio Risk Management Association Inc. (CORMA)

The Central Ohio Risk Management Association Inc. (CORMA) is a shared risk pool which is administered by nine cities in Central Ohio. Its present members in addition to the City of Pickerington are the Cities of Canal Winchester, Dublin, Grandview Heights, Grove City, Groveport, Powell, Upper Arlington, and Westerville.

CORMA was formed as an Ohio non-profit corporation for the purpose of establishing the CORMA Insurance/Self-Insurance Program, a group primary and excess insurance/self-insurance and risk management program. Each member has a representative on the Board of Trustees that approves bylaws, establish policies and contract with service providers for the best savings. Member cities agree to jointly participate in coverage of losses and pay all contributions necessary for the specified insurance coverage provided by CORMA. Coverage includes comprehensive general liability, property insurance, crime insurance, employee benefits liability, law enforcement liability, public officials' liability, automotive liability, and healthcare professional liability.

Ohio Municipal League Workers' Compensation Group Rating Program

The City is participating in a group rating plan for workers' compensation called The Ohio Municipal League Workers' Compensation Group Rating Program, as established under Section 4123.29 of the Ohio Revised Code. The group rating plan is sponsored by the Ohio Municipal League. The Ohio Municipal League is governed by a Board of Trustees, elected by membership. The Board consists of all past presidents of the League, as long as they are municipal officials, and 28 trustees (also municipal officials) elected for two year terms. The Board exercises general oversight over operation of the workers' compensation group. League staff maintains direct and on-going liaison with the program contract operator, Gates McDonald.

NOTE 23 - CONTINGENT LIABILITIES

Litigation

The City is of the opinion that the ultimate disposition of claims and legal proceedings will not have a material effect, if any, on the financial condition of the City.

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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Federal and State Grants

For the period January 1, 2020 to December 31, 2020, the City received federal and state grants for specific purposes that are subject to review and audit by grantor agencies or their designee. Such audits could lead to a request for reimbursement to the grantor agency for expenditures disallowed under the terms of the grant. Based on prior experience, the City believes such disallowance, if any, would be immaterial.

NOTE 24 - RELATED PARTY TRANSACTION

The Pickerington Community Improvement Corporation, a discretely presented component unit of the City, received on-behalf payments from the City for professional liability insurance costs. The on-behalf payments are reflected as operating revenues in the basic financial statements in the amount of \$1,957.

NOTE 25 - INTERFUND ACTIVITY

Balances

The City uses an internal proportionate share to allocate its net pension liability and corresponding deferred outflows/inflows of resources and pension expense to its various funds. This allocation creates a change in internal proportionate share. The effects of the internal proportionate share are eliminated from the pension deferred outflows/inflows of resources in the governmental and business-type activities columns of the statement of net position, except for any net residual amounts between governmental and business-type activities. These residual amounts are eliminated in the total column of the entity wide statement of net position, thus allowing the total column to present the change in proportionate share for the City as a whole.

Eliminations made in the total column of the entity wide statement of net position include deferred outflows of resources for the business-type activities (related to the sewer and stormwater enterprise funds) and deferred inflows of resources for the governmental type activities in the amount of \$432.

Interfund transfers during 2020 consisted of the following:

	Transfer to				
	Major Funds				Nonmajor
			Community Economic Development Improvements	Other Nonmajor Governmental	Enterprise Aquatic Recreation Center
	Police	Debt Service			
<u>Transfer from</u>					
Major Fund:					
General Fund	\$2,900,000	\$116,775	\$75,000	\$1,025,000	\$53,000
Other Nonmajor Governmental	0	1,146,678	0	0	0
Totals	<u>\$2,900,000</u>	<u>\$1,263,453</u>	<u>\$75,000</u>	<u>\$1,025,000</u>	<u>\$53,000</u>

The transfer from/to were used to move revenues from the fund that statute or budget requires to collect them to the fund that statute or budget requires to spend them; to move receipts restricted to debt service from the funds collecting the receipts to the debt service fund as debt service payments come due; and to use unrestricted revenue collected in the General Fund to finance various programs accounted for in other funds in accordance with budgetary authorizations. All transfers are considered allowable in accordance with Ohio Revised Code Sections 5705.14, 5705.15, and 5705.16.

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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At December 31, 2020, the Ohio Health MOB TIF Capital Projects Fund owed the General Fund \$276,000 for monies advanced during 2018 for the construction phase of the Refugee Road widening project.

**NOTE 26 - DONOR RESTRICTED ENDOWMENTS**

The City's permanent fund includes donor restricted endowments for the perpetual care of certain cemetery lots which are located in the City. The net position-non-expendable amounts of \$1,545 represent the principal portion of the endowments. The net position-expendable amount of \$2,842 represents the interest earnings on donor-restricted investments and is available for expenditure by the City, for purposes consistent with the endowment's intent. State law permits the City to appropriate, for purposes consistent with the endowment's intent, net appreciation realized and unrealized unless the endowment terms specify otherwise.

**NOTE 27 – COVID-19**

The United States and the State of Ohio declared a state of emergency in March of 2020 due to the COVID-19 pandemic. The financial impact of COVID-19 and the continuing emergency measures will impact subsequent periods of the City. The City's investment portfolio and the pension and other employee benefits plan in which the City participate fluctuates with market conditions, and due to market volatility, the amount of gains or losses that will be realized in subsequent periods, if any, cannot be determined. In addition, the impact on the City's future operating costs, revenues, and additional recovery from emergency funding, either federal or state, cannot be estimated.

During 2020, the City received CARES Act funding totaling \$1,206,431 which was recorded within the local coronavirus relief fund (a nonmajor governmental fund) on the accompanying financial statements.

**NOTE 28 - PICKERINGTON COMMUNITY IMPROVEMENT CORPORATION (CIC)**

**SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES**

The basic financial statements of the Pickerington Community Improvement Corporation (CIC) have been prepared in conformity with accounting principles generally accepted in the United States of America (GAAP) as applied to governmental units. GASB is the accepted standard-setting body for establishing governmental accounting and financial reporting principles. The CIC's significant accounting policies are described below.

**Basis of Accounting** - The basic financial statements of the CIC are prepared using the accrual basis of accounting in conformity with GAAP.

**Basis of Presentation** - The CIC's basic financial statements consist of a statement of revenues, expenses, and changes in net position. The CIC distinguishes operating revenues and expenses from non-operating items. Operating revenues and expenses generally result from providing services and producing and delivering goods in connection with the CIC's principal ongoing operation. The principal operating revenues of the CIC are on-behalf payments from the City. Operating expenses for the CIC include professional liability insurance. All revenues and expenses not meeting these definitions are reported as non-operating revenues and expenses. The CIC did not have any non-operating revenues and expenses in 2019.

**Federal Income Tax** - The CIC is exempt from federal income tax under Section 501 (c) (3) of the Internal Revenue Code.

**City of Pickerington, Ohio**  
Notes to the Basic Financial Statements  
For the Year Ended December 31, 2020

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Estimates - The preparation of the basic financial statements in conformity with GAAP requires management to make estimates and assumptions that affect the amounts reported in the basic financial statements and accompanying notes. Actual results may differ from those estimates.

RELATED PARTY TRANSACTIONS

The CIC, a discretely presented component unit of the City, received on-behalf payments from the City for professional liability insurance costs. The on-behalf payments are reflected as operating revenues in the basic financial statements in the amount of \$1,957.

CONTINGENT LIABILITIES

The CIC believes there is no pending claims or lawsuits.

RISK MANAGEMENT

The CIC is subjected to certain types of risk related to torts and errors and omissions in the performance of its normal functions. The CIC has in place Director's and Officer's liability insurance coverage of up to \$1,000,000 per occurrence and \$1,000,000 in aggregate. Settlements did not exceed insurance coverage in the past two years. There was no reduction in insurance coverage from the prior year.

COVID-19

The United States and the State of Ohio declared a state of emergency in March of 2020 due to the COVID-19 pandemic. The financial impact of COVID-19 and the continuing emergency measures will impact subsequent periods of the CIC. The CIC's investment portfolio and the pension and other employee benefits plan in which the CIC participate fluctuates with market conditions, and due to market volatility, the amount of gains or losses that will be realized in subsequent periods, if any, cannot be determined. In addition, the impact on the CIC's future operating costs, revenues, and additional recovery from emergency funding, either federal or state, cannot be estimated.

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**City of Pickerington, Ohio**  
*Required Supplementary Information*  
*Schedule of the City's Proportionate Share of the*  
*Net Pension Liability*  
*Ohio Public Employees Retirement System - Traditional Plan*  
*Last Seven Years (1)*

	2020	2019	2018	2017
City's Proportion of the Net Pension Liability	0.025170%	0.025226%	0.027264%	0.026534%
City's Proportionate Share of the Net Pension Liability	\$4,975,021	\$6,908,891	\$4,277,193	\$6,025,419
City's Covered Payroll	\$3,553,171	\$3,395,471	\$3,603,031	\$3,430,075
City's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Payroll	140.02%	203.47%	118.71%	175.66%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	82.17%	74.70%	84.66%	77.25%

(1) Although this schedule is intended to reflect information for ten years, information prior to 2014 is not available.  
An additional column will be added each year.

Amounts presented each fiscal year were determined as of the City's measurement date which is the prior year end.

See accompanying notes to required supplementary information.



2016	2015	2014
0.027238%	0.027656%	0.027656%
\$4,717,964	\$3,335,622	\$3,260,282
\$3,390,029	\$3,390,642	\$3,196,831
139.17%	98.38%	101.98%
81.08%	86.45%	86.36%

**City of Pickerington, Ohio**  
*Required Supplementary Information*  
*Schedule of the City's Proportionate Share of the*  
*Net Pension Asset*  
*Ohio Public Employees Retirement System - Combined Plan*  
*Last Three Years (1)*

	2020	2019	2018
City's Proportion of the Net Pension Asset	0.024439%	0.024573%	0.024915%
City's Proportionate Share of the Net Pension Asset	\$50,962	\$27,478	\$33,917
City's Covered Payroll	\$108,793	\$105,093	\$102,038
City's Proportionate Share of the Net Pension Asset as a Percentage of its Covered Payroll	46.84%	26.15%	33.24%
Plan Fiduciary Net Position as a Percentage of the Total Pension Asset	145.28%	126.64%	137.28%

(1) Amounts for the combined plan are not presented prior to 2018 as the City's participation in this plan was considered immaterial in previous years.

Amounts presented for each year were determined as of the City's measurement date which is the prior year end.

See accompanying notes to required supplementary information.

**City of Pickerington, Ohio**  
*Required Supplementary Information*  
*Schedule of the City's Proportionate Share of the*  
*Net OPEB Liability*  
*Ohio Public Employees Retirement System - OPEB Plan*  
*Last Four Years (1)*

	2020	2019	2018	2017
City's Proportion of the Net OPEB Liability	0.025318%	0.025192%	0.027120%	0.026190%
City's Proportionate Share of the Net OPEB Liability	\$3,497,074	\$3,284,442	\$2,945,032	\$2,645,279
City's Covered Payroll	\$3,824,964	\$3,654,039	\$3,841,244	\$3,619,508
City's Proportionate Share of the Net OPEB Liability as a Percentage of its Covered Payroll	91.43%	89.89%	76.67%	73.08%
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	47.80%	46.33%	54.14%	54.04%

(1) Although this schedule is intended to reflect information for ten years, information prior to 2017 is not available. An additional column will be added each year.

Amounts presented each fiscal year were determined as of the City's measurement date which is the prior year end.

See accompanying notes to required supplementary information.

**City of Pickerington, Ohio**  
*Required Supplementary Information*  
*Schedule of the City's Proportionate Share of the*  
*Net Pension Liability*  
*Ohio Police and Fire Pension Fund*  
*Last Seven Years (1)*

	2020	2019	2018	2017
City's Proportion of the Net Pension Liability	0.1022196%	0.1037550%	0.1039860%	0.0961720%
City's Proportionate Share of the Net Pension Liability	\$6,886,058	\$8,469,150	\$6,382,090	\$6,091,459
City's Covered Payroll	\$2,361,826	\$2,275,742	\$1,921,405	\$2,075,263
City's Proportionate Share of the Net Pension Liability as a Percentage of its Covered Payroll	291.56%	372.15%	332.16%	293.53%
Plan Fiduciary Net Position as a Percentage of the Total Pension Liability	69.89%	63.07%	70.91%	68.36%

(1) Although this schedule is intended to reflect information for ten years, information prior to 2014 is not available.  
An additional column will be added each year.

Amounts presented for each fiscal year were determined as of the City's measurement date which is the prior year end.

See accompanying notes to required supplementary information.

2016	2015	2014
0.0969940%	0.0979014%	0.0979014%
\$6,239,692	\$5,071,701	\$4,768,105
\$2,189,706	\$2,156,374	\$2,086,027
284.96%	235.20%	228.57%
66.77%	71.71%	73.00%

**City of Pickerington, Ohio**  
*Required Supplementary Information*  
*Schedule of the City's Proportionate Share of the*  
*Net OPEB Liability*  
*Ohio Police and Fire Pension Fund*  
*Last Four Years (1)*

	2020	2019	2018	2017
City's Proportion of the Net OPEB Liability	0.102220%	0.103755%	0.103986%	0.961720%
City's Proportionate Share of the Net OPEB Liability	\$1,009,698	\$944,848	\$5,891,701	\$4,565,069
City's Covered Payroll	\$2,361,800	\$2,275,742	\$1,921,405	\$2,075,263
City's Proportionate Share of the Net OPEB Liability as a Percentage of its Covered Payroll	42.75%	41.52%	306.64%	219.98%
Plan Fiduciary Net Position as a Percentage of the Total OPEB Liability	47.08%	46.57%	14.13%	15.96%

(1) Although this schedule is intended to reflect information for ten years, information prior to 2017 is not available. An additional column will be added each year.

Amounts presented each fiscal year were determined as of the City's measurement date which is the prior year end.

See accompanying notes to required supplementary information.

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**City of Pickerington, Ohio**  
*Required Supplementary Information*  
*Schedule of City Contributions*  
*Ohio Public Employees Retirement System*  
*Last Eight Years (1) (2)*

	2020	2019	2018	2017
<b>Net Pension Liability - Traditional Plan</b>				
Contractually Required Contribution	\$521,585	\$497,444	\$475,366	\$468,394
Contributions in Relation to the Contractually Required Contribution	<u>(521,585)</u>	<u>(497,444)</u>	<u>(475,366)</u>	<u>(468,394)</u>
Contribution Deficiency (Excess)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
City Covered Payroll	\$3,725,607	\$3,553,171	\$3,395,471	\$3,603,031
Pension Contributions as a Percentage of Covered Payroll	<u>14.00%</u>	<u>14.00%</u>	<u>14.00%</u>	<u>13.00%</u>
<b>Net Pension Liability - Combined Plan</b>				
Contractually Required Contribution	\$9,222	\$15,231	\$14,713	\$13,265
Contributions in Relation to the Contractually Required Contribution	<u>(9,222)</u>	<u>(15,231)</u>	<u>(14,713)</u>	<u>(13,265)</u>
Contribution Deficiency (Excess)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
City Covered Payroll	\$65,871	\$108,793	\$105,093	\$102,038
Pension Contributions as a Percentage of Covered Payroll	<u>14.00%</u>	<u>14.00%</u>	<u>14.00%</u>	<u>13.00%</u>
<b>Net OPEB Liability - OPEB Plan (2)</b>				
Contractually Required Contribution	\$0	\$6,520	\$6,139	\$5,447
Contributions in Relation to the Contractually Required Contribution	<u>0</u>	<u>(6,520)</u>	<u>(6,139)</u>	<u>(5,447)</u>
Contribution Deficiency (Excess)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
City Covered Payroll (3)	\$3,725,607	\$3,824,964	\$3,654,039	\$3,841,244
OPEB Contributions as a Percentage of Covered Payroll	<u>0.00%</u>	<u>0.17%</u>	<u>0.17%</u>	<u>0.14%</u>

(1) Information prior to 2013 is not available.

(2) Beginning in 2016, OPERS used one trust fund as the funding vehicle for all health care plans; therefore, information prior to 2016 is not presented.

(3) The OPEB plan includes the members from the traditional plan, the combined plan and the member directed plan. The member directed pension plan is a defined contribution pension plan; therefore, the pension side is not included above.

See accompanying notes to required supplementary information.



2016	2015	2014	2013
\$411,609	\$406,804	\$406,877	\$415,588
(411,609)	(406,804)	(406,877)	(415,588)
\$0	\$0	\$0	\$0
\$3,430,075	\$3,390,029	\$3,390,642	\$3,196,831
12.00%	12.00%	12.00%	13.00%
\$11,299	\$10,978	\$9,823	\$7,352
(11,299)	(10,978)	(9,823)	(7,352)
\$0	\$0	\$0	\$0
\$94,158	\$91,483	\$81,858	\$56,554
12.00%	12.00%	12.00%	13.00%
\$3,811			
(3,811)			
\$0			
\$3,619,508			
0.11%			

**City of Pickerington, Ohio**  
*Required Supplementary Information*  
*Schedule of City Contributions*  
*Ohio Police and Fire Pension Fund*  
*Last Ten Years*

	2020	2019	2018	2017	2016
<b>Net Pension Liability</b>					
Contractually Required Contribution	\$560,478	\$448,747	\$432,391	\$365,067	\$394,300
Contributions in Relation to the Contractually Required Contribution	<u>(560,478)</u>	<u>(448,747)</u>	<u>(432,391)</u>	<u>(365,067)</u>	<u>(394,300)</u>
Contribution Deficiency (Excess)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
City Covered Payroll (1)	\$2,949,884	\$2,361,826	\$2,275,742	\$1,921,405	\$2,075,263
Pension Contributions as a Percentage of Covered Payroll	19.00%	19.00%	19.00%	19.00%	19.00%
<b>Net OPEB Liability</b>					
Contractually Required Contribution	\$12,610	\$11,809	\$11,379	\$9,607	\$10,376
Contributions in Relation to the Contractually Required Contribution	<u>(12,610)</u>	<u>(11,809)</u>	<u>(11,379)</u>	<u>(9,607)</u>	<u>(10,376)</u>
Contribution Deficiency (Excess)	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
City Covered Payroll	\$2,522,000	\$2,361,800	\$2,275,742	\$1,921,405	\$2,075,263
OPEB Contributions as a Percentage of Covered Payroll	0.50%	0.50%	0.50%	0.50%	0.50%
Total Contributions as a Percentage of Covered Payroll	<u>19.50%</u>	<u>19.50%</u>	<u>19.50%</u>	<u>19.50%</u>	<u>19.50%</u>

(1) The City's covered payroll is the same for pension and OPEB.

See accompanying notes to required supplementary information.

2015	2014	2013	2012	2011
\$416,044	\$409,711	\$331,332	\$252,738	\$244,601
(416,044)	(409,711)	(331,332)	(252,738)	(244,601)
\$0	\$0	\$0	\$0	\$0
\$2,189,706	\$2,156,374	\$2,086,027	\$1,982,259	\$1,918,439
19.00%	19.00%	15.88%	12.75%	12.75%
\$10,949	\$10,782	\$75,445	\$133,802	\$129,495
(10,949)	(10,782)	(75,445)	(133,802)	(129,495)
\$0	\$0	\$0	\$0	\$0
\$2,189,706	\$2,156,374	\$2,086,027	\$1,982,259	\$1,918,439
0.50%	0.50%	3.62%	6.75%	6.75%
19.50%	19.50%	19.50%	19.50%	19.50%

**City of Pickerington, Ohio**  
Notes to the Required Supplementary Information  
For the Year Ended December 31, 2020

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**Changes in Benefit Terms – OPERS Pension**

There were no changes in benefit terms from the amounts reported for 2014-2020.

**Changes in Assumptions – OPERS Pension**

There were no changes in methods and assumptions used in the calculation of actuarial determined contributions for 2014-2016. For 2017, the following were the most significant changes of assumptions that affected the total pension liability since the prior measurement date: (a) reduction in the actuarially assumed rate of return from 8.00% down to 7.50%, (b) for defined benefit investments, decreasing the wage inflation from 3.75% to 3.25% and (c) changing the future salary increases from a range of 4.25%-10.05% to 3.25%-10.75%. There were no changes in assumptions for 2018. For 2019, the following were the most significant changes of assumptions that affected the total pension liability since the prior measurement date: (a) the assumed rate of return and discount rate were reduced from 7.50% down to 7.20%. There were no changes in assumptions for 2020.

**Changes in Benefit Terms – OP&F Pension**

There were no changes in benefit terms from the amounts reported for 2014-2020.

**Changes in Assumptions – OP&F Pension**

There were no changes in methods and assumptions used in the calculation of actuarial determined contributions for 2014-2017. For 2018, the following were the most significant changes of assumptions that affected the total pension liability since the prior measurement date: (a) reduction in the actuarially assumed rate of return from 8.50% down to 8.00%, (b) changing the future salary increases from a range of 4.25%-11.00% to 3.75%-10.50%, (c) reduction in payroll increases from 3.75% down to 3.25%, (d) reduction in inflation assumptions from 3.25% down to 2.75% and (e) Cost of Living Adjustments (COLA) were reduced from 2.60% and 3.00% simple to 2.20% and 3.00% simple. There were no changes in assumptions for 2019-2020.

**City of Pickerington, Ohio**  
**Notes to the Required Supplementary Information**  
**For the Year Ended December 31, 2020**

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**Changes in Benefit Terms – OPERS OPEB**

There were no changes in benefit terms from the amounts reported for 2017-2020.

**Changes in Assumptions – OPERS OPEB**

There were no changes in methods and assumptions used in the calculation of actuarial determined contributions for 2017. For 2018, the following were the most significant changes of assumptions that affected the total OPEB liability since the prior measurement date: (a) reduction in the actuarially assumed rate of return from 4.23% down to 3.85%. For 2019, the following were the most significant changes of assumptions that affect the total OPEB liability since the prior measurement date: (a) the discount rate was increased from 3.85% up to 3.96%, (b) The investment rate of return was decreased from 6.50% percent down to 6.00%, (c) the municipal bond rate was increased from 3.31% up to 3.71% and (d) the health care cost trend rate was increased from 7.50%, initial/3.25%, ultimate in 2028 up to 10.00%, initial/3.25% ultimate in 2029. For 2020, the following were the most significant changes of assumptions that affect the total OPEB liability since the prior measurement date: (a) the discount rate was decreased from 3.96% up to 3.16%, (b) the municipal bond rate was decreased from 3.71% up to 2.75% and (c) the health care cost trend rate was increased from 10.0%, initial/3.25%, ultimate in 2029 up to 10.50%, initial/3.50% ultimate in 2030.

**Changes in Benefit Terms – OP&F OPEB**

There were no changes in benefit terms from the amounts reported for 2017-2018. For 2019, OP&F changed its retiree health care model from a self-insured health care plan to a stipend-based health care model. There were no changes in benefit terms for 2020.

**Changes in Assumptions – OP&F OPEB**

There were no changes in methods and assumptions used in the calculation of actuarial determined contributions for 2017. For 2018, the following were the most significant changes of assumptions that affected the total OPEB liability since the prior measurement date: (a) DROP interest rate was reduced from 4.50% to 4.00%, (b) CPI-based COLA was reduced from 2.60% to 2.20%, (c) investment rate of return was reduced from 8.25% to 8.00%, (d) salary increases were reduced from 3.75% to 3.25% and (e) payroll growth was reduced from 3.75% to 3.25%. For 2019, the following were the most significant changes of assumptions that affect the total OPEB liability since the prior measurement date: (a) the discount rate was increased from 3.24% up to 4.66%. For 2020, the following were the most significant changes of assumptions that affect the total OPEB liability since the prior measurement date: (a) the discount rate was decreased from 4.66% up to 3.56%.

## **GENERAL FUND**

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The General Fund accounts for and reports all financial resources received and used for services traditionally provided by a city government and not required to be accounted for in other funds.

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
General Fund  
For the Year Ended December 31, 2020

	Budgeted Amounts			Variance
	Original	Final	Actual	Positive (Negative)
<b>Revenues</b>				
Property and Other Taxes	\$1,263,000	\$1,263,000	\$1,477,253	\$214,253
Municipal Income Taxes	7,881,719	7,881,719	8,086,394	204,675
Franchise Taxes	230,000	230,000	224,728	(5,272)
Charges for Services	255,408	255,408	402,041	146,633
Licenses and Permits	739,218	739,218	908,630	169,412
Fines and Forfeitures	222,000	222,000	131,174	(90,826)
Intergovernmental	397,702	397,702	438,536	40,834
Interest	500,000	500,000	413,422	(86,578)
Other	5,000	48,000	217,798	169,798
<i>Total Revenues</i>	<u>11,494,047</u>	<u>11,537,047</u>	<u>12,299,976</u>	<u>762,929</u>
<b>Expenditures</b>				
Current:				
General Government				
Council				
Personal Services	165,529	165,529	125,289	40,240
Contractual Services	22,682	22,682	8,097	14,585
Materials and Supplies	1,500	1,500	885	615
Total Council	<u>189,711</u>	<u>189,711</u>	<u>134,271</u>	<u>55,440</u>
Mayor				
Personal Services	101,748	101,748	100,060	1,688
Contractual Services	4,226	4,150	1,903	2,247
Materials and Supplies	4,102	4,102	3,300	802
Total Mayor	<u>110,076</u>	<u>110,000</u>	<u>105,263</u>	<u>4,737</u>
City Manager				
Personal Services	138,497	138,497	128,979	9,518
Contractual Services	10,566	10,566	3,486	7,080
Materials and Supplies	750	750	51	699
Total City Manager	<u>149,813</u>	<u>149,813</u>	<u>132,516</u>	<u>17,297</u>
Receptionist				
Personal Services	18,619	18,619	15,423	3,196
Materials and Supplies	1,000	1,000	0	1,000
Total Receptionist	<u>19,619</u>	<u>19,619</u>	<u>15,423</u>	<u>4,196</u>
Facilities Operations Administration				
Personal Services	111,265	111,265	104,552	6,713
Contractual Services	1,054	1,054	509	545
Materials and Supplies	750	750	0	750
Total Facilities Operations Administration	<u>113,069</u>	<u>113,069</u>	<u>105,061</u>	<u>8,008</u>
Human Resources Department				
Personal Services	80,357	80,357	75,404	4,953
Contractual Services	53,236	53,236	23,139	30,097
Materials and Supplies	2,577	2,577	2,100	477
Total Human Resources Department	<u>\$136,170</u>	<u>\$136,170</u>	<u>\$100,643</u>	<u>\$35,527</u>

(continued)

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
General Fund (Continued)  
For the Year Ended December 31, 2020

	Budgeted Amounts			Variance
	Original	Final	Actual	Positive (Negative)
Public Information				
Contractual Services	\$39,000	\$33,000	\$13,396	\$19,604
Land and Buildings				
Contractual Services	275,049	283,650	258,457	25,193
Materials and Supplies	125,901	298,401	88,694	209,707
Capital Outlay	84,094	91,094	88,619	2,475
Total Land and Buildings	485,044	673,145	435,770	237,375
Engineer				
Personal Services	16,358	16,358	15,341	1,017
Contractual Services	612,560	816,796	628,063	188,733
Materials and Supplies	1,000	1,240	70	1,170
Total Engineer	629,918	834,394	643,474	190,920
Law Director				
Contractual Services	317,503	317,503	254,401	63,102
Mayor's Court Clerk				
Personal Services	125,203	125,203	109,314	15,889
Contractual Services	55,400	55,400	47,463	7,937
Materials and Supplies	5,800	5,800	1,976	3,824
Total Mayor's Court Clerk	186,403	186,403	158,753	27,650
Administrative Assistant				
Personal Services	60,028	60,028	57,118	2,910
Contractual Services	2,000	2,000	0	2,000
Materials and Supplies	500	500	0	500
Total Administrative Assistant	62,528	62,528	57,118	5,410
Finance Director				
Personal Services	543,591	543,591	439,564	104,027
Contractual Services	424,965	401,937	372,750	29,187
Materials and Supplies	10,660	10,660	6,675	3,985
Total Finance Director	979,216	956,188	818,989	137,199
Municipal Clerk				
Personal Services	114,717	114,717	95,934	18,783
Contractual Services	8,000	8,000	1,089	6,911
Materials and Supplies	3,000	3,000	739	2,261
Total Municipal Clerk	\$125,717	\$125,717	\$97,762	\$27,955

(continued)



**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
General Fund (Continued)  
For the Year Ended December 31, 2020

	Budgeted Amounts			Variance
	Original	Final	Actual	Positive (Negative)
Miscellaneous				
Personal Services	\$44,329	\$44,329	\$22,520	\$21,809
Contractual Services	242,637	242,637	112,520	130,117
Total Miscellaneous	286,966	286,966	135,040	151,926
<i>Total General Government</i>	3,830,753	4,194,226	3,207,880	986,346
Security of Persons and Property				
Street Lighting				
Contractual Services	117,205	117,205	98,233	18,972
Materials and Supplies	250	250	0	250
<i>Total Security of Persons and Property</i>	117,455	117,455	98,233	19,222
Leisure Time Activities				
Contractual Services	59,900	59,900	35,844	24,056
<i>Total Leisure Time Activities</i>	59,900	59,900	35,844	24,056
Public Health Services				
Contractual Services	224,620	224,620	218,069	6,551
<i>Total Public Health Services</i>	224,620	224,620	218,069	6,551
Community Environment				
Development Department				
Personal Services	140,233	164,233	144,846	19,387
Contractual Services	162,534	240,534	129,174	111,360
Materials and Supplies	2,000	2,000	442	1,558
Total Development Department	304,767	406,767	274,462	132,305
Building Inspection				
Personal Services	238,380	238,380	187,613	50,767
Contractual Services	363,389	362,889	291,921	70,968
Materials and Supplies	2,524	2,524	2,414	110
Total Building Inspection	\$604,293	\$603,793	\$481,948	\$121,845

(continued)

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
General Fund (Continued)  
For the Year Ended December 31, 2020

	Budgeted Amounts		Actual	Variance Positive (Negative)
	Original	Final		
Planning and Zoning				
Personal Services	\$272,298	\$272,298	\$251,488	\$20,810
Contractual Services	53,401	53,401	18,652	34,749
Materials and Supplies	4,500	4,500	2,546	1,954
Total Planning and Zoning	<u>330,199</u>	<u>330,199</u>	<u>272,686</u>	<u>57,513</u>
<i>Total Community Environment</i>	<u>1,239,259</u>	<u>1,340,759</u>	<u>1,029,096</u>	<u>311,663</u>
<i>Total Expenditures</i>	<u>5,471,987</u>	<u>5,936,960</u>	<u>4,589,122</u>	<u>1,347,838</u>
<i>Excess of Revenues Over Expenditures</i>	<u>6,022,060</u>	<u>5,600,087</u>	<u>7,710,854</u>	<u>2,110,767</u>
<b>Other Financing Sources (Use)</b>				
Proceeds from the Sale of Capital Assets	90,000	90,000	0	(90,000)
Advances In	125,000	125,000	125,000	0
Advances Out	0	(392,000)	(100,000)	292,000
Transfers Out	(7,047,018)	(7,047,018)	(4,727,283)	2,319,735
<i>Total Other Financing Sources (Use)</i>	<u>(6,832,018)</u>	<u>(7,224,018)</u>	<u>(4,702,283)</u>	<u>2,521,735</u>
<i>Net Change in Fund Balance</i>	<u>(809,958)</u>	<u>(1,623,931)</u>	<u>3,008,571</u>	<u>4,632,502</u>
Fund Balance at Beginning of Year	8,623,476	8,623,476	8,623,476	0
Prior Year Encumbrances Appropriated	<u>376,786</u>	<u>376,786</u>	<u>376,786</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$8,190,304</u></u>	<u><u>\$7,376,331</u></u>	<u><u>\$12,008,833</u></u>	<u><u>\$4,632,502</u></u>

## NONMAJOR GOVERNMENTAL FUNDS

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### Special Revenue Funds

Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

### Capital Projects Funds

Capital Projects Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlay, including the acquisition or construction of capital facilities and other capital assets (other than those financed by proprietary funds).

### Permanent Fund

The permanent fund is used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs – that is for the benefit of the government or its citizenry.

**City of Pickerington, Ohio**  
Combining Balance Sheet  
Nonmajor Governmental Funds  
December 31, 2020

	Nonmajor Special Revenue Funds	Nonmajor Capital Projects Funds	Nonmajor Permanent Fund	Total Nonmajor Governmental Funds
<b>Assets</b>				
Equity in Pooled Cash and Cash Equivalents	\$938,597	\$3,247,027	\$2,842	\$4,188,466
Cash and Cash Equivalents in with Fiscal Agents	0	630,668	0	630,668
Receivables:				
Permissive Motor Vehicle Registration Fees	0	68,252	0	68,252
Payments in Lieu of Taxes	0	421,760	0	421,760
Accounts	4,413	3,865	0	8,278
Intergovernmental	43,882	0	0	43,882
Materials and Supplies Inventory	19,215	0	0	19,215
Prepaid Items	11,893	0	0	11,893
Restricted Assets:				
Equity in Pooled Cash and Cash Equivalents	0	0	1,545	1,545
<i>Total Assets</i>	<u>\$1,018,000</u>	<u>\$4,371,572</u>	<u>\$4,387</u>	<u>\$5,393,959</u>
<b>Liabilities</b>				
Accrued Wages and Benefits	\$12,677	\$0	\$0	\$12,677
Accounts Payable	25,122	0	0	25,122
Contracts Payable	0	12,922	0	12,922
Intergovernmental Payable	5,556	7,064	0	12,620
Interfund Payable	0	276,000	0	276,000
<i>Total Liabilities</i>	<u>43,355</u>	<u>295,986</u>	<u>0</u>	<u>339,341</u>
<b>Deferred Inflows of Resources</b>				
Payment in Lieu of Taxes	0	421,760	0	421,760
Unavailable Revenue	29,101	44,587	0	73,688
<i>Total Deferred Inflows of Resources</i>	<u>29,101</u>	<u>466,347</u>	<u>0</u>	<u>495,448</u>
<b>Fund Balances</b>				
Fund Balances:				
Nonspendable	31,108	0	1,545	32,653
Restricted	316,997	1,658,890	2,842	1,978,729
Committed	597,439	2,001,650	0	2,599,089
Unassigned (Deficit)	0	(51,301)	0	(51,301)
<i>Total Fund Balances</i>	<u>945,544</u>	<u>3,609,239</u>	<u>4,387</u>	<u>4,559,170</u>
<i>Total Liabilities, Deferred Inflows of Resources, and Fund Balances</i>	<u>\$1,018,000</u>	<u>\$4,371,572</u>	<u>\$4,387</u>	<u>\$5,393,959</u>

**City of Pickerington, Ohio**  
Combining Statement of Revenues, Expenditures, and Changes in Fund Balances  
Nonmajor Governmental Funds  
For the Year Ended December 31, 2020

	Nonmajor Special Revenue Funds	Nonmajor Capital Projects Funds	Nonmajor Permanent Fund	Total Nonmajor Governmental Funds
<b>Revenues</b>				
Permissive Motor Vehicle Registration Fees	\$0	\$164,403	\$0	\$164,403
Charges for Services	69,903	0	0	69,903
Licenses and Permits	163,546	0	0	163,546
Impact Fees	0	1,043,452	0	1,043,452
Fines and Forfeitures	8,476	0	0	8,476
Intergovernmental	1,298,432	0	0	1,298,432
Interest	142	2,318	4	2,464
Payments in Lieu of Taxes	0	437,685	0	437,685
Contributions and Donations	3,500	0	0	3,500
Other	33,361	0	0	33,361
<i>Total Revenues</i>	<u>1,577,360</u>	<u>1,647,858</u>	<u>4</u>	<u>3,225,222</u>
<b>Expenditures</b>				
Current:				
General Government	49,843	0	0	49,843
Security of Persons and Property	995,587	0	0	995,587
Public Health Services	750	0	0	750
Transportation	74,805	0	0	74,805
Leisure Time Activities	731,204	0	0	731,204
Community Environment	15,639	0	0	15,639
Utilities	66,725	0	0	66,725
Capital Outlay	0	1,112,051	0	1,112,051
<i>Total Expenditures</i>	<u>1,934,553</u>	<u>1,112,051</u>	<u>0</u>	<u>3,046,604</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(357,193)</u>	<u>535,807</u>	<u>4</u>	<u>178,618</u>
<b>Other Financing Sources (Use)</b>				
Proceeds from the Sale of Capital Assets	2,415	0	0	2,415
Transfers In	525,000	0	0	525,000
Transfers Out	0	(589,170)	0	(589,170)
<i>Total Other Financing Sources (Use)</i>	<u>527,415</u>	<u>(589,170)</u>	<u>0</u>	<u>(61,755)</u>
<i>Net Changes in Fund Balances</i>	<u>170,222</u>	<u>(53,363)</u>	<u>4</u>	<u>116,863</u>
Fund Balances at Beginning of Year	<u>775,322</u>	<u>3,662,602</u>	<u>4,383</u>	<u>4,442,307</u>
<i>Fund Balances at End of Year</i>	<u><u>\$945,544</u></u>	<u><u>\$3,609,239</u></u>	<u><u>\$4,387</u></u>	<u><u>\$4,559,170</u></u>

## SPECIAL REVENUE FUNDS

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Special Revenue Funds are used to account for and report the proceeds of specific revenue sources that are restricted or committed to expenditures for specified purposes other than debt service or capital projects.

The following are reported as special revenue funds:

**Major Special Revenue Funds:**

Police Fund - To account for property taxes and transfers restricted to pay for police protection.

Street Fund - To account for the portion of state gasoline tax and motor vehicle registration fees restricted for maintenance and repair of dedicated streets within the City.

**Nonmajor Special Revenue Funds:**

State Highway Fund - To account for that portion of state gasoline tax and motor vehicle registration fees restricted for maintenance of state highways within the City.

Parks and Recreation Fund - To account for the revenue received from charges for services, donations, and transfers from the General Fund committed to provide leisure time activities for the citizens of the City.

Computer Fund - To account for the receipt and disbursement of computer funds restricted for the clerk of courts office.

Operation of a Motor Vehicle Under the Influence Enforcement and Education Fund - The OMVI Enforcement and Education Fund is created as authorized per section 4511.99, Ohio Revised Code. To account for restricted funds to be used by the City for informing the public of the laws governing the operation of a motor vehicle while under the influence of alcohol, and other information relating to the operation of a motor vehicle and the consumption of alcoholic beverages.

Law Enforcement Assistance Fund - To account for funds received from the Attorney General that are restricted to pay for reimbursements for continuing professional training programs for peace officers and troopers as established by section 109.802, Ohio Revised Code.

Law Enforcement Trust Fund - To account for seized contraband and intergovernmental receipts restricted for law enforcement purposes as established by section 2981.13, Ohio Revised Code.

Mandatory Drug Law Enforcement Fund - To account for fine monies collected and restricted for subsidizing law enforcement efforts that pertain to drug offenses.

Immobilization Fund - To account for the deposit of restricted fees and intergovernmental receipts received by the police department as a result of the immobilization of motor vehicles.

Urban Forestry Fund - To account for committed funds which are received from developers for the costs of planting trees.

Community Development Block Grant Revolving Loan Fund - To account for restricted federal grant monies received and expenditures incurred associated with commercial development projects.

(continued)

## **SPECIAL REVENUE FUNDS (Continued)**

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Indigent Drivers Interlock and Alcohol Monitoring Fund - To account for restricted driver license reinstatement fees collected and disbursed by the Ohio Department of Public Safety to be used for an immobilizing or disabling device, including a certified ignition interlock device, or an alcohol monitoring device used by an offender or juvenile offender who is ordered to use the device and determined by a county, juvenile, or municipal court judge not to have the means to pay for the person's use of the device. No budgetary schedule was presented because no activity occurred during 2020.

Local Coronavirus Relief Fund - To account for restricted federal grant monies received and expenditures incurred related to the COVID-19 pandemic.

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Police Fund  
For the Year Ended December 31, 2020

	Budgeted Amounts			Variance
	Original	Final	Actual	Positive (Negative)
<b>Revenues</b>				
Property Taxes	\$1,776,500	\$1,776,500	\$1,725,271	(\$51,229)
Charges for Services	176,529	176,529	130,290	(46,239)
Intergovernmental	195,415	195,415	204,218	8,803
Contributions and Donations	0	0	18,268	18,268
Other	115,200	115,200	286,006	170,806
<i>Total Revenues</i>	<u>2,263,644</u>	<u>2,263,644</u>	<u>2,364,053</u>	<u>100,409</u>
<b>Expenditures</b>				
Current:				
Security of Persons and Property				
Personal Services	5,697,654	5,697,654	4,334,639	1,363,015
Contractual Services	651,251	651,251	489,887	161,364
Materials and Supplies	231,546	231,546	179,251	52,295
Capital Outlay	204,614	333,614	322,344	11,270
<i>Total Expenditures</i>	<u>6,785,065</u>	<u>6,914,065</u>	<u>5,326,121</u>	<u>1,587,944</u>
<i>Excess of Revenues Under Expenditures</i>	<u>(4,521,421)</u>	<u>(4,650,421)</u>	<u>(2,962,068)</u>	<u>1,688,353</u>
<b>Other Financing Sources</b>				
Transfers In	4,360,000	4,360,000	2,900,000	(1,460,000)
Total Other Financing Sources	<u>4,360,000</u>	<u>4,360,000</u>	<u>2,900,000</u>	<u>(1,460,000)</u>
<i>Net Change in Fund Balance</i>	(161,421)	(290,421)	(62,068)	228,353
Fund Balance at Beginning of Year	615,419	615,419	615,419	0
Prior Year Encumbrances Appropriated	<u>125,135</u>	<u>125,135</u>	<u>125,135</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$579,133</u></u>	<u><u>\$450,133</u></u>	<u><u>\$678,486</u></u>	<u><u>\$228,353</u></u>



**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Street Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Permissive Motor Vehicle Registration Fees	\$95,000	\$102,184	\$7,184
Intergovernmental	1,398,952	1,136,369	(262,583)
Interest	750	628	(122)
Other	0	60,697	60,697
<i>Total Revenues</i>	<u>1,494,702</u>	<u>1,299,878</u>	<u>(194,824)</u>
<b>Expenditures</b>			
Current:			
Transportation			
Street			
Personal Services	591,335	427,055	164,280
Contractual Services	1,592,787	1,119,279	473,508
Materials and Supplies	266,190	126,561	139,629
Capital Outlay	539,116	206,496	332,620
<i>Total Expenditures</i>	<u>2,989,428</u>	<u>1,879,391</u>	<u>1,110,037</u>
<i>Excess of Revenues Under Expenditures</i>	<u>(1,494,726)</u>	<u>(579,513)</u>	<u>915,213</u>
<b>Other Financing Sources</b>			
Transfers In	1,283,760	500,000	(783,760)
<i>Total Other Financing Sources</i>	<u>1,283,760</u>	<u>500,000</u>	<u>(783,760)</u>
<i>Net Change in Fund Balance</i>	(210,966)	(79,513)	131,453
Fund Balance at Beginning of Year	847,019	847,019	0
Prior Year Encumbrances Appropriated	165,607	165,607	0
<i>Fund Balance at End of Year</i>	<u><u>\$801,660</u></u>	<u><u>\$933,113</u></u>	<u><u>\$131,453</u></u>

**City of Pickerington, Ohio**  
Combining Balance Sheet  
Nonmajor Special Revenue Funds  
December 31, 2020

	State Highway	Parks and Recreation	Computer	Operation of a Motor Vehicle Under the Influence Enforcement and Education	Law Enforcement Assistance
<b>Assets</b>					
Equity in Pooled Cash and Cash Equivalents	\$259,263	\$346,482	\$30,769	\$7,306	\$3,665
Receivables:					
Permissive Motor Vehicle Registration Fees	0	0	0	0	0
Accounts	860	2,553	314	25	0
Payments in Lieu of Taxes	0	0	0	0	0
Intergovernmental	43,882	0	0	0	0
Materials and Supplies Inventory	0	19,215	0	0	0
Prepaid Items	887	8,510	2,496	0	0
<i>Total Assets</i>	<u>\$304,892</u>	<u>\$376,760</u>	<u>\$33,579</u>	<u>\$7,331</u>	<u>\$3,665</u>
<b>Liabilities</b>					
Accrued Wages and Benefits	\$610	\$12,067	\$0	\$0	\$0
Accounts Payable	11,507	13,615	0	0	0
Contracts Payable	0	0	0	0	0
Intergovernmental Payable	319	5,237	0	0	0
<i>Total Liabilities</i>	<u>12,436</u>	<u>30,919</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Deferred Inflows of Resources</b>					
Unavailable Revenue	29,101	0	0	0	0
<b>Fund Balances</b>					
Nonspendable	887	27,725	2,496	0	0
Restricted	262,468	0	31,083	7,331	3,665
Committed	0	318,116	0	0	0
<i>Total Fund Balances</i>	<u>263,355</u>	<u>345,841</u>	<u>33,579</u>	<u>7,331</u>	<u>3,665</u>
<i>Total Liabilities, Deferred Inflows of Resources, and Fund Balances</i>	<u>\$304,892</u>	<u>\$376,760</u>	<u>\$33,579</u>	<u>\$7,331</u>	<u>\$3,665</u>

Law Enforcement Trust	Mandatory Drug Law Enforcement	Immobilization	Urban Forestry	Community Development Block Grant Revolving Loan	Indigent Drivers Interlock and Alcohol Monitoring	Total Nonmajor Special Revenue Funds
\$6,685	\$692	\$2,546	\$278,662	\$372	\$2,155	\$938,597
0	0	0	0	0	0	0
0	0	0	661	0	0	4,413
0	0	0	0	0	0	43,882
0	0	0	0	0	0	19,215
0	0	0	0	0	0	11,893
<u>\$6,685</u>	<u>\$692</u>	<u>\$2,546</u>	<u>\$279,323</u>	<u>\$372</u>	<u>\$2,155</u>	<u>\$1,018,000</u>
\$0	\$0	\$0	\$0	\$0	\$0	\$12,677
0	0	0	0	0	0	25,122
0	0	0	0	0	0	0
0	0	0	0	0	0	5,556
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>43,355</u>
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>29,101</u>
0	0	0	0	0	0	31,108
6,685	692	2,546	0	372	2,155	316,997
0	0	0	279,323	0	0	597,439
<u>6,685</u>	<u>692</u>	<u>2,546</u>	<u>279,323</u>	<u>372</u>	<u>2,155</u>	<u>945,544</u>
<u>\$6,685</u>	<u>\$692</u>	<u>\$2,546</u>	<u>\$279,323</u>	<u>\$372</u>	<u>\$2,155</u>	<u>\$1,018,000</u>

**City of Pickerington, Ohio**  
Combining Statement of Revenues, Expenditures  
and Changes in Fund Balances  
Nonmajor Special Revenue Funds  
For the Year Ended December 31, 2020

	State Highway	Parks and Recreation	Computer	Operation of a Motor Vehicle Under the Influence Enforcement and Education	Law Enforcement Assistance
<b>Revenues</b>					
Charges for Services	\$0	\$69,903	\$0	\$0	\$0
Licenses and Permits	0	0	0	0	0
Fines and Forfeitures	0	0	7,067	1,409	0
Intergovernmental	90,861	0	0	0	0
Interest	115	0	0	0	0
Contributions and Donations	0	3,500	0	0	0
Other	6,235	27,126	0	0	0
<i>Total Revenues</i>	<u>97,211</u>	<u>100,529</u>	<u>7,067</u>	<u>1,409</u>	<u>0</u>
<b>Expenditures</b>					
Current:					
General Government	0	0	8,675	0	0
Security of Persons and Property	0	0	0	290	0
Public Health Services	0	0	0	0	0
Transportation	39,089	0	0	0	0
Leisure Time Activities	0	628,781	0	0	0
Community Environment	0	0	0	0	0
Utilities	0	0	0	0	0
<i>Total Expenditures</i>	<u>39,089</u>	<u>628,781</u>	<u>8,675</u>	<u>290</u>	<u>0</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>58,122</u>	<u>(528,252)</u>	<u>(1,608)</u>	<u>1,119</u>	<u>0</u>
<b>Other Financing Sources</b>					
Proceeds from the Sale of Capital Assets	0	2,415	0	0	0
Transfers In	0	525,000	0	0	0
<i>Total Other Financing Sources</i>	<u>0</u>	<u>527,415</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Net Changes in Fund Balances</i>	<u>58,122</u>	<u>(837)</u>	<u>(1,608)</u>	<u>1,119</u>	<u>0</u>
Fund Balances at Beginning of Year	<u>205,233</u>	<u>346,678</u>	<u>35,187</u>	<u>6,212</u>	<u>3,665</u>
<i>Fund Balances at End of Year</i>	<u><u>\$263,355</u></u>	<u><u>\$345,841</u></u>	<u><u>\$33,579</u></u>	<u><u>\$7,331</u></u>	<u><u>\$3,665</u></u>

Law Enforcement Trust	Mandatory Drug Law Enforcement	Immobilization	Urban Forestry	Community Development Block Grant Revolving Loan	Indigent Drivers Interlock and Alcohol Monitoring	Local Coronavirus Relief	Total Nonmajor Special Revenue Funds
\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$69,903
0	0	0	163,546	0	0	0	163,546
0	0	0	0	0	0	0	8,476
0	0	1,140	0	0	0	1,206,431	1,298,432
4	0	0	0	2	0	21	142
0	0	0	0	0	0	0	3,500
0	0	0	0	0	0	0	33,361
4	0	1,140	163,546	2	0	1,206,452	1,577,360
0	0	0	0	0	0	41,168	49,843
0	0	0	0	0	0	995,297	995,587
0	0	0	0	0	0	750	750
0	0	0	0	0	0	35,716	74,805
0	0	0	51,266	0	0	51,157	731,204
0	0	0	0	0	0	15,639	15,639
0	0	0	0	0	0	66,725	66,725
0	0	0	51,266	0	0	1,206,452	1,934,553
4	0	1,140	112,280	2	0	0	(357,193)
0	0	0	0	0	0	0	2,415
0	0	0	0	0	0	0	525,000
0	0	0	0	0	0	0	527,415
4	0	1,140	112,280	2	0	0	170,222
6,681	692	1,406	167,043	370	2,155	0	775,322
\$6,685	\$692	\$2,546	\$279,323	\$372	\$2,155	\$0	\$945,544

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**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
State Highway Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Intergovernmental	\$113,680	\$92,138	(\$21,542)
Interest	125	115	(10)
Other	0	5,413	5,413
<i>Total Revenues</i>	<u>113,805</u>	<u>97,666</u>	<u>(16,139)</u>
<b>Expenditures</b>			
Current:			
Transportation			
State Highway			
Personal Services	(306)	13,952	(14,258)
Contractual Services	0	14,854	(14,854)
Materials and Supplies	0	10,476	(10,476)
<i>Total Expenditures</i>	<u>(306)</u>	<u>39,282</u>	<u>(39,588)</u>
<i>Net Change in Fund Balance</i>	114,111	58,384	(55,727)
Fund Balance at Beginning of Year	188,740	188,740	0
Prior Year Encumbrances Appropriated	<u>1,590</u>	<u>1,590</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$304,441</u></u>	<u><u>\$248,714</u></u>	<u><u>(\$55,727)</u></u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Parks and Recreation Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Charges for Services	\$163,000	\$69,903	(\$93,097)
Contributions and Donations	3,500	3,500	0
Other	2,550	24,694	22,144
<i>Total Revenues</i>	<u>169,050</u>	<u>98,097</u>	<u>(70,953)</u>
<b>Expenditures</b>			
Current:			
Leisure Time Activities			
Parks and Recreation			
Personal Services	444,309	391,651	52,658
Contractual Services	288,197	182,282	105,915
Materials and Supplies	82,055	64,228	17,827
Capital Outlay	3,000	1,354	1,646
<i>Total Expenditures</i>	<u>817,561</u>	<u>639,515</u>	<u>178,046</u>
<i>Excess of Revenues Under Expenditures</i>	<u>(648,511)</u>	<u>(541,418)</u>	<u>107,093</u>
<b>Other Financing Sources</b>			
Proceeds from the Sale of Capital Assets	0	2,415	2,415
Transfers In	600,870	525,000	(75,870)
<i>Total Other Financing Sources</i>	<u>600,870</u>	<u>527,415</u>	<u>(73,455)</u>
<i>Net Change in Fund Balance</i>	(47,641)	(14,003)	33,638
Fund Balance at Beginning of Year	312,591	312,591	0
Prior Year Encumbrances Appropriated	32,353	32,353	0
<i>Fund Balance at End of Year</i>	<u>\$297,303</u>	<u>\$330,941</u>	<u>\$33,638</u>



**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Computer Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Fines and Forfeitures	\$10,000	\$7,656	(\$2,344)
<b>Expenditures</b>			
Current:			
General Government			
Computer			
Contractual Services	9,884	8,781	1,103
Materials and Supplies	500	0	500
Capital Outlay	20,000	0	20,000
<i>Total Expenditures</i>	<u>30,384</u>	<u>8,781</u>	<u>21,603</u>
<i>Net Change in Fund Balance</i>	(20,384)	(1,125)	19,259
Fund Balance at Beginning of Year	31,827	31,827	0
Prior Year Encumbrances Appropriated	<u>34</u>	<u>34</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$11,477</u></u>	<u><u>\$30,736</u></u>	<u><u>\$19,259</u></u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Operation of a Motor Vehicle Under the Influence Enforcement and Education Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Fines and Forfeitures	\$1,250	\$1,529	\$279
<b>Expenditures</b>			
Current:			
Security of Persons and Property			
Operation of a Motor Vehicle Under the Influence Enforcement and Education			
Contractual Services	835	300	535
Materials and Supplies	2,394	940	1,454
Capital	5,000	0	5,000
<i>Total Expenditures</i>	<u>8,229</u>	<u>1,240</u>	<u>6,989</u>
<i>Net Change in Fund Balance</i>	(6,979)	289	7,268
Fund Balance at Beginning of Year	5,823	5,823	0
Prior Year Encumbrances Appropriated	<u>1,194</u>	<u>1,194</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$38</u></u>	<u><u>\$7,306</u></u>	<u><u>\$7,268</u></u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Law Enforcement Assistance Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
<i>Total Revenues</i>	\$0	\$0	\$0
<b>Expenditures</b>			
Current:			
Security of Persons and Property			
Law Enforcement Assistance			
Personal Services	3,665	0	3,665
<i>Net Change in Fund Balance</i>	(3,665)	0	3,665
Fund Balance at Beginning of Year	3,665	3,665	0
Prior Year Encumbrances Appropriated	0	0	0
<i>Fund Balance at End of Year</i>	\$0	\$3,665	\$3,665

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Law Enforcement Trust Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Interest	\$0	\$4	\$4
Other	0	6,446	6,446
<i>Total Revenues</i>	<u>0</u>	<u>6,450</u>	<u>6,450</u>
<b>Expenditures</b>			
Current:			
Security of Persons and Property			
Law Enforcement Trust			
Materials and Supplies	209	0	209
<i>Net Change in Fund Balance</i>	(209)	6,450	6,659
Fund Balance at Beginning of Year	26	26	0
Prior Year Encumbrances Appropriated	<u>209</u>	<u>209</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$26</u></u>	<u><u>\$6,685</u></u>	<u><u>\$6,659</u></u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Mandatory Drug Law Enforcement Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
<i>Total Revenues</i>	\$0	\$0	\$0
<b>Expenditures</b>			
Current:			
Security of Persons and Property			
Mandatory Drug Law Enforcement			
Materials and Supplies	692	0	692
<i>Net Change in Fund Balance</i>	(692)	0	692
Fund Balance at Beginning of Year	692	692	0
<i>Fund Balance at End of Year</i>	\$0	\$692	\$692

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Immobilization Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Intergovernmental	\$800	\$1,385	\$585
<b>Expenditures</b>			
Current:			
Security of Persons and Property			
Immobilization			
Materials and Supplies	1,500	0	1,500
<i>Net Change in Fund Balance</i>	(700)	1,385	2,085
Fund Balance at Beginning of Year	1,161	1,161	0
<i>Fund Balance at End of Year</i>	\$461	\$2,546	\$2,085

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Urban Forestry Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Licenses and Permits	\$85,950	\$162,885	\$76,935
<b>Expenditures</b>			
Current:			
Leisure Time Activities			
Urban Forestry			
Contractual Services	36,800	21,176	15,624
Materials and Supplies	37,000	35,000	2,000
<i>Total Expenditures</i>	<u>73,800</u>	<u>56,176</u>	<u>17,624</u>
<i>Net Change in Fund Balance</i>	12,150	106,709	94,559
Fund Balance at Beginning of Year	167,593	167,593	0
Prior Year Encumbrances Appropriated	<u>1,800</u>	<u>1,800</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$181,543</u></u>	<u><u>\$276,102</u></u>	<u><u>\$94,559</u></u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Community Development Block Grant Revolving Loan Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
<i>Total Revenues</i>	\$0	\$0	\$0
<b>Expenditures</b>			
Current:			
Community Environment			
Community Development Block Grant Revolving Loan			
Contractual Services	370	0	370
<i>Net Change in Fund Balance</i>	(370)	0	370
Fund Balance at Beginning of Year	370	370	0
<i>Fund Balance at End of Year</i>	\$0	\$370	\$370



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**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Local Coronavirus Relief Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Intergovernmental	\$1,206,431	\$1,206,431	\$0
Other	0	21	21
<i>Total Revenues</i>	<u>\$1,206,431</u>	<u>\$1,206,452</u>	<u>\$21</u>
<b>Expenditures</b>			
Current:			
Security of Persons and Property			
Law Enforcement			
Personal Services	993,353	993,353	0
Materials and Supplies	1,944	1,944	0
<i>Total Security of Persons and Property</i>	<u>995,297</u>	<u>995,297</u>	<u>0</u>
General Government			
Receptionist			
Personal Services	732	732	0
Total Receptionist	<u>732</u>	<u>732</u>	<u>0</u>
Land and Buildings			
Contractual Services	3,936	3,936	0
Materials and Supplies	7,318	7,318	0
Total Land and Buildings	<u>11,254</u>	<u>11,254</u>	<u>0</u>
Engineer			
Personal Services	750	750	0
Total Engineer	<u>750</u>	<u>750</u>	<u>0</u>
Mayor's Court Clerk			
Personal Services	2,796	2,796	0
Total Mayor's Court Clerk	<u>2,796</u>	<u>2,796</u>	<u>0</u>
Administrative Assistant			
Personal Services	1,667	1,667	0
Total Administrative Assistant	<u>1,667</u>	<u>1,667</u>	<u>0</u>
Finance Director			
Personal Services	18,461	18,461	0
Total Finance Director	<u>18,461</u>	<u>18,461</u>	<u>0</u>
Municipal Clerk			
Personal Services	5,555	5,555	0
Total Municipal Clerk	<u>5,555</u>	<u>5,555</u>	<u>0</u>
<i>Total General Government</i>	<u>41,215</u>	<u>41,215</u>	<u>0</u>

(Continued)

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Local Coronavirus Relief Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
Public Health Services			
Contractual Services	750	750	0
Total County Health Department	750	750	0
<i>Total Public Health Services</i>	750	750	0
Community Environment			
Development Department			
Personal Services	5,121	5,121	0
Total Development Department	5,121	5,121	0
Planning and Zoning			
Personal Services	10,518	10,518	-
Total Planning and Zoning	10,518	10,518	0
<i>Total Community Environment</i>	15,639	15,639	0
Leisure Time Activities			
Parks and Recreation			
Personal Services	48,075	48,075	0
Contractual Services	1,909	1,909	0
Materials and Supplies	1,173	1,173	0
<i>Total Leisure Time Activities</i>	51,157	51,157	0
Transportation			
Street			
Personal Services	32,448	32,448	0
Contractual Services	3,135	3,135	0
Materials and Supplies	86	86	0
<i>Total Transportation</i>	35,669	35,669	0
Utilities			
Water, Sewer and Stormwater			
Personal Services	65,931	65,931	0
Materials and Supplies	794	794	0
<i>Total Transportation</i>	66,725	66,725	0
<i>Total Expenditures</i>	1,206,452	1,206,452	0
<i>Net Change in Fund Balance</i>	(21)	0	21
Fund Balance at Beginning of Year	0	0	0
<i>Fund Balance at End of Year</i>	(\$21)	\$0	\$21

## DEBT SERVICE FUND

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Debt Service Funds are used to account for and report financial resources, and the accumulation of resources, that are restricted, committed, or assigned to expenditures for principal and interest on general obligation debt.

The following is included in the debt service fund:

**Major Debt Service Fund:**

Debt Service Fund - To account for revenue restricted for the retirement of principal, interest, and related costs for general obligation bonds, general obligation refunding bonds, and loans.

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Debt Service Fund  
For the Year Ended December 31, 2020

	Final	Actual	Variance Positive (Negative)
<b>Revenues</b>	<u>\$0</u>	<u>\$0</u>	<u>\$0</u>
<b>Expenditures</b>			
Debt Service:			
Refunded Notes	4,000,000	4,000,000	0
Principal Retirement	945,000	945,000	0
Interest and Fiscal Charges	299,058	299,058	0
Issuance Costs	133,693	133,693	0
<i>Total Expenditures</i>	<u>5,377,751</u>	<u>5,377,751</u>	<u>0</u>
<i>Excess of Revenues Under Expenditures</i>	<u>(5,377,751)</u>	<u>(5,377,751)</u>	<u>0</u>
<b>Other Financing Sources</b>			
General Obligation Bonds Issued	0	0	0
Premium on General Obligation Bond Issuance	35,000	25,942	(9,058)
Bond Anticipation Notes Issued	4,000,000	4,000,000	0
Transfers In	1,413,558	1,373,147	(40,411)
<i>Total Other Financing Sources</i>	<u>5,448,558</u>	<u>5,399,089</u>	<u>(49,469)</u>
<i>Net Change in Fund Balance</i>	70,807	21,338	(49,469)
Fund Balance at Beginning of Year	<u>168,524</u>	<u>168,524</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$239,331</u></u>	<u><u>\$189,862</u></u>	<u><u>(\$49,469)</u></u>

## CAPITAL PROJECTS FUNDS

---

Capital Projects Funds are used to account for and report financial resources that are restricted, committed, or assigned to expenditures for capital outlay, including the acquisition or construction of capital facilities and other capital assets (other than those financed by proprietary funds).

### **Major Capital Projects Funds:**

Street Construction Fund - To account for restricted revenues and expenditures associated with street construction projects.

Community Economic Development Improvements Fund - To account for the issuance and sale of notes in the anticipation of the issuance of bonds, for the purpose of paying the costs associated with the acquisition of real property for housing development, economic development, and job creation within the City.

### **Nonmajor Capital Projects Funds:**

State Route 256 Highway Fund - To account for the permissive motor vehicle registration fees restricted for expenditures related to the widening and improvement of State Route 256.

Street Impact Fee Fund - To account for the committed street impact fee revenues and expenditures related to street capital improvement projects.

Park Capital Improvement Fund - To account for building permit monies committed for capital improvements to the City's parks. No budgetary schedule was presented because no activity occurred during 2020.

Police Impact Fee Fund - To account for committed police impact fee revenues and expenditures associated with the building and maintenance of the police station.

Tax Increment Financing Agreement Equity Construction Fund - A tax increment financing agreement to account for payment in lieu of taxes received from Fairfield County and directly distributed to the developer to retire debt issued by the developer for the construction of private improvements including three to five office buildings, a strip center of retail stores, and an outlot development consisting of two to three buildings.

Street Improvement Trust Fund - To account for monies received from developers committed by the City for future capital improvements to the City.

Sidewalk Improvement Trust Fund - To account for monies received from developers committed by the City for future capital improvements to the City.

Park Impact Fee Fund - To account for park impact fee revenues committed by the City for expenditures related to park capital improvements.

Municipal Facility Impact Fee Fund - To account for municipal facility impact fee revenues committed by the City for expenditures related to municipal facility capital improvements.

(continued)

## **CAPITAL PROJECTS FUNDS (Continued)**

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Ohio Health Medical Office Building Tax Increment Financing Fund - A tax increment financing agreement with Ohio Health restricted for the purpose of constructing a left turn lane and a right turn lane and to install traffic signals at the intersection of Refugee Road and the Stonecreek Drive Extension.

Hill/Diley Roads Tax Increment Financing Fund - A tax increment financing fund to account for payment in lieu of taxes received from Fairfield County restricted for the purpose of paying for costs associated with public infrastructure improvements within the designated area.

State Route 256 Municipal Public Improvement Tax Increment Financing Fund - A tax increment financing fund to account for payment in lieu of taxes received from Fairfield County restricted for the purpose of paying for costs associated with public infrastructure improvements from the northern boundary of State Route 256 to the intersection of State Route 256 and Refugee Road.

Diley/Refugee Roads Tax Increment Financing Fund - A tax increment financing fund to account for payment in lieu of taxes received from Fairfield County restricted for the purpose of paying for costs associated with public infrastructure improvements within the designated area.

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
In Fund Balance - Budget (Non-GAAP Basis) and Actual  
Street Construction Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Intergovernmental	\$6,669,924	\$3,565,755	(\$3,104,169)
<b>Expenditures</b>			
Current:			
Capital Outlay			
Street Construction			
Capital Outlay	6,669,924	3,565,755	3,104,169
<i>Excess of Revenues Under Expenditures</i>	0	0	0
<b>Other Financing Source</b>			
Transfers In	0	0	0
<i>Net Change in Fund Balance</i>	0	0	0
Fund Balance at Beginning of Year	61,505	61,505	0
<i>Fund Balance at End of Year</i>	<u>\$61,505</u>	<u>\$61,505</u>	<u>\$0</u>



**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Community Economic Development Improvements Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Rent	\$0	\$18,460	\$18,460
Other	0	749	749
<i>Total Revenues</i>	<u>0</u>	<u>19,209</u>	<u>19,209</u>
<b>Expenditures</b>			
Current:			
Capital Outlay			
Community Economic Development Improvements			
Contractual Services	138,028	40,753	97,275
<i>Excess of Revenues Under Expenditures</i>	<u>(138,028)</u>	<u>(21,544)</u>	<u>116,484</u>
<b>Other Financing Source (Use)</b>			
Transfers In	217,000	75,000	(142,000)
Transfers Out	(150,000)	(109,694)	(40,306)
<i>Total Other Financing Source (Use)</i>	<u>67,000</u>	<u>(34,694)</u>	<u>(101,694)</u>
<i>Net Change in Fund Balance</i>	(71,028)	(56,238)	14,790
Fund Balance at Beginning of Year	62,298	62,298	0
Prior Year Encumbrances Appropriated	<u>10,528</u>	<u>10,528</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$1,798</u></u>	<u><u>\$16,588</u></u>	<u><u>\$14,790</u></u>

**City of Pickerington, Ohio**  
Combining Balance Sheet  
Nonmajor Capital Projects Funds  
December 31, 2020

	State Route 256 Highway	Street Impact Fee	Park Capital Improvement	Police Impact Fee
<b>Assets</b>				
Equity in Pooled Cash and Cash Equivalents	\$255,686	\$399,824	\$625	\$330,028
Receivables:				
Permissive Motor Vehicle Registration Fees	68,252	0	0	0
Payments in Lieu of Taxes	0	0	0	0
Accounts	0	784	0	804
<i>Total Assets</i>	<u>\$323,938</u>	<u>\$400,608</u>	<u>\$625</u>	<u>\$330,832</u>
<b>Liabilities</b>				
Contracts Payable	\$0	\$0	\$0	\$0
Interfund Payable	0	0	0	0
Intergovernmental Payable	0	0	0	0
<i>Total Liabilities</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Deferred Inflows of Resources</b>				
Payment in Lieu of Taxes	0	0	0	0
Unavailable Revenue	44,587	0	0	0
<i>Total Deferred Inflows of Resources</i>	<u>44,587</u>	<u>0</u>	<u>0</u>	<u>0</u>
<b>Fund Balances</b>				
Restricted	279,351	0	0	0
Committed	0	400,608	625	330,832
Unassigned (Deficit)	0	0	0	0
<i>Total Fund Balances (Deficit)</i>	<u>279,351</u>	<u>400,608</u>	<u>625</u>	<u>330,832</u>
<i>Total Liabilities, Deferred Inflows of Resources, and Fund Balances</i>	<u>\$323,938</u>	<u>\$400,608</u>	<u>\$625</u>	<u>\$330,832</u>

Tax Increment Financing Agreement Equity Construction	Street Improvement Trust	Sidewalk Improvement Trust	Park Impact Fee	Municipal Facility Impact Fee
\$0	\$196,107	\$1,720	\$609,726	\$459,755
0	0	0	0	0
108,288	0	0	0	0
0	0	0	1,738	539
<u>\$108,288</u>	<u>\$196,107</u>	<u>\$1,720</u>	<u>\$611,464</u>	<u>\$460,294</u>
\$0	\$0	\$0	\$0	\$0
0	0	0	0	0
3,164	0	0	0	0
<u>3,164</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
108,288	0	0	0	0
0	0	0	0	0
<u>108,288</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
0	0	0	0	0
0	196,107	1,720	611,464	460,294
(3,164)	0	0	0	0
<u>(3,164)</u>	<u>196,107</u>	<u>1,720</u>	<u>611,464</u>	<u>460,294</u>
<u>\$108,288</u>	<u>\$196,107</u>	<u>\$1,720</u>	<u>\$611,464</u>	<u>\$460,294</u>

(continued)

**City of Pickerington, Ohio**  
Combining Balance Sheet  
Nonmajor Capital Projects Funds (Continued)  
December 31, 2020

	Ohio Health Medical Office Building Tax Increment Financing	Hill/Diley Roads Tax Increment Financing	State Route 256 Municipal Public Improvement Tax Increment Financing	Diley/Refugee Road Tax Increment Financing	Total Nonmajor Capital Projects Funds
<b>Assets</b>					
Equity in Pooled Cash and Cash Equivalents	\$590,285	\$322,737	\$24,263	\$56,271	\$3,247,027
Cash and Cash Equivalents with Fiscal Agents	630,668	0	0	0	630,668
Receivables:					
Permissive Motor Vehicle Registration Fees	0	0	0	0	68,252
Payments in Lieu of Taxes	164,778	136,346	12,348	0	421,760
Accounts	0	0	0	0	3,865
<i>Total Assets</i>	<u>\$1,385,731</u>	<u>\$459,083</u>	<u>\$36,611</u>	<u>\$56,271</u>	<u>\$4,371,572</u>
<b>Liabilities</b>					
Contracts Payable	\$8,514	\$0	\$0	\$4,408	\$12,922
Interfund Payable	176,000	0	0	100,000	276,000
Intergovernmental Payable	2,050	1,696	154	0	7,064
<i>Total Liabilities</i>	<u>186,564</u>	<u>1,696</u>	<u>154</u>	<u>104,408</u>	<u>295,986</u>
<b>Deferred Inflows of Resources</b>					
Payment in Lieu of Taxes	164,778	136,346	12,348	0	421,760
Unavailable Revenue	0	0	0	0	44,587
<i>Total Deferred Inflows of Resources</i>	<u>164,778</u>	<u>136,346</u>	<u>12,348</u>	<u>0</u>	<u>466,347</u>
<b>Fund Balances</b>					
Restricted	1,034,389	321,041	24,109	0	1,658,890
Committed	0	0	0	0	2,001,650
Unassigned (Deficit)	0	0	0	(48,137)	(51,301)
<i>Total Fund Balances (Deficit)</i>	<u>1,034,389</u>	<u>321,041</u>	<u>24,109</u>	<u>(48,137)</u>	<u>3,609,239</u>
<i>Total Liabilities, Deferred Inflows of Resources, and Fund Balances</i>	<u>\$1,385,731</u>	<u>\$459,083</u>	<u>\$36,611</u>	<u>\$56,271</u>	<u>\$4,371,572</u>

**City of Pickerington, Ohio**  
Combining Statement of Revenues, Expenditures,  
and Changes in Fund Balances  
Nonmajor Capital Projects Funds  
For the Year Ended December 31, 2020

	State Route 256 Highway	Street Impact Fee	Park Capital Improvement	Police Impact Fee
<b>Revenues</b>				
Permissive Motor Vehicle Registration Fees	\$164,403	\$0	\$0	\$0
Impact Fees	0	232,932	0	212,853
Intergovernmental	0	0	0	0
Interest	0	212	0	157
Payment in Lieu of Taxes	0	0	0	0
<i>Total Revenues</i>	<u>164,403</u>	<u>233,144</u>	<u>0</u>	<u>213,010</u>
<b>Expenditures</b>				
Capital Outlay	<u>52,303</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Total Expenditures</i>	<u>52,303</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>112,100</u>	<u>233,144</u>	<u>0</u>	<u>213,010</u>
<b>Other Financing Source (Use)</b>				
Transfers Out	<u>(120,000)</u>	<u>(186,770)</u>	<u>0</u>	<u>(117,400)</u>
<i>Total Other Financing Source (Use)</i>	<u>(120,000)</u>	<u>(186,770)</u>	<u>0</u>	<u>(117,400)</u>
<i>Net Changes in Fund Balances</i>	<u>(7,900)</u>	<u>46,374</u>	<u>0</u>	<u>95,610</u>
Fund Balances (Deficit) at Beginning of Year	<u>287,251</u>	<u>354,234</u>	<u>625</u>	<u>235,222</u>
<i>Fund Balances (Deficit) at End of Year</i>	<u><u>\$279,351</u></u>	<u><u>\$400,608</u></u>	<u><u>\$625</u></u>	<u><u>\$330,832</u></u>

(continued)

**City of Pickerington, Ohio**  
Combining Statement of Revenues, Expenditures,  
and Changes in Fund Balances  
Nonmajor Capital Projects Funds (Continued)  
For the Year Ended December 31, 2020

	Diley/Refugee Road Tax Increment Financing	Tax Increment Financing Agreement Equity Construction	Street Improvement Trust	Sidewalk Improvement Trust	Park Impact Fee
<b>Revenues</b>					
Permissive Motor Vehicle Registration Fees	\$0	\$0	\$0	\$0	\$0
Impact Fees	0	0	0	0	445,762
Intergovernmental	0	0	0	0	0
Interest	0	0	1,384	1	373
Payment in Lieu of Taxes	0	109,966	0	0	0
<i>Total Revenues</i>	<u>0</u>	<u>109,966</u>	<u>1,384</u>	<u>1</u>	<u>446,135</u>
<b>Expenditures</b>					
Capital Outlay	<u>48,137</u>	<u>3,164</u>	<u>0</u>	<u>0</u>	<u>469,349</u>
<i>Total Expenditures</i>	<u>48,137</u>	<u>3,164</u>	<u>0</u>	<u>0</u>	<u>469,349</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(48,137)</u>	<u>106,802</u>	<u>1,384</u>	<u>1</u>	<u>(23,214)</u>
<b>Other Financing Source (Use)</b>					
Transfers Out	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Total Other Financing Source (Use)</i>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Net Changes in Fund Balances</i>	<u>(48,137)</u>	<u>106,802</u>	<u>1,384</u>	<u>1</u>	<u>(23,214)</u>
Fund Balances (Deficit) at Beginning of Year	<u>0</u>	<u>(109,966)</u>	<u>194,723</u>	<u>1,719</u>	<u>634,678</u>
<i>Fund Balances (Deficit) at End of Year</i>	<u><u>(\$48,137)</u></u>	<u><u>(\$3,164)</u></u>	<u><u>\$196,107</u></u>	<u><u>\$1,720</u></u>	<u><u>\$611,464</u></u>

Municipal Facility Impact Fee	Ohio Health Medical Office Building Tax Increment Financing	State Route 256 Municipal Public Improvement Tax Increment Financing	Hill/Diley Roads Tax Increment Financing	Total Nonmajor Capital Projects Funds
\$0	\$0	\$0	\$0	\$164,403
151,905	0	0	0	1,043,452
0	0	0	0	0
191	0	0	0	2,318
0	166,839	24,577	136,303	437,685
152,096	166,839	24,577	136,303	1,647,858
280	534,903	468	3,447	1,112,051
280	534,903	468	3,447	1,112,051
151,816	(368,064)	24,109	132,856	535,807
0	(165,000)	0	0	(589,170)
0	(165,000)	0	0	(589,170)
151,816	(533,064)	24,109	132,856	(53,363)
308,478	1,567,453	0	188,185	3,662,602
\$460,294	\$1,034,389	\$24,109	\$321,041	\$3,609,239

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
State Route 256 Highway Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Permissive Motor Vehicle Registration Fees	\$145,000	\$153,276	\$8,276
Intergovernmental	0	0	0
Other	0	0	0
<i>Total Revenues</i>	<u>145,000</u>	<u>153,276</u>	<u>8,276</u>
<b>Expenditures</b>			
Current:			
State Route 256 Highway			
Capital Outlay	60,000	52,304	7,696
Debt Service:			
Principal Retirement	0	0	0
<i>Total Expenditures</i>	<u>60,000</u>	<u>52,304</u>	<u>7,696</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>85,000</u>	<u>100,972</u>	<u>15,972</u>
<b>Other Financing Source (Use)</b>			
OPWC Loan Proceeds	0	0	0
Transfers Out	(120,000)	(120,000)	0
<i>Total Other Financing Source (Use)</i>	<u>(120,000)</u>	<u>(120,000)</u>	<u>0</u>
<i>Net Change in Fund Balance</i>	(35,000)	(19,028)	15,972
Fund Balance at Beginning of Year	<u>274,713</u>	<u>274,713</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$239,713</u></u>	<u><u>\$255,685</u></u>	<u><u>\$15,972</u></u>



**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Street Impact Fee Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Impact Fees	\$101,951	\$232,148	\$130,197
Interest	425	212	(213)
<i>Total Revenues</i>	<u>102,376</u>	<u>232,360</u>	<u>129,984</u>
<b>Expenditures</b>			
Capital Outlay			
Street Impact Fee			
Contractual Services	<u>3,500</u>	<u>0</u>	<u>3,500</u>
<i>Excess of Revenues Over Expenditures</i>	98,876	232,360	133,484
<b>Other Financing Use</b>			
Transfers Out	<u>(186,770)</u>	<u>(186,770)</u>	<u>0</u>
<i>Net Change in Fund Balance</i>	(87,894)	45,590	133,484
Fund Balance at Beginning of Year	<u>354,234</u>	<u>354,234</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$266,340</u></u>	<u><u>\$399,824</u></u>	<u><u>\$133,484</u></u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Police Impact Fee Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Impact Fees	\$104,559	\$212,049	\$107,490
Interest	375	157	(218)
<i>Total Revenues</i>	<u>104,934</u>	<u>212,206</u>	<u>107,272</u>
<b>Expenditures</b>			
Capital Outlay			
Police Impact Fee			
Contractual Services	3,500	0	3,500
<i>Excess of Revenues Over Expenditures</i>	101,434	212,206	110,772
<b>Other Financing Use</b>			
Transfers Out	(117,400)	(117,400)	0
<i>Net Change in Fund Balance</i>	(15,966)	94,806	110,772
Fund Balance at Beginning of Year	235,222	235,222	0
<i>Fund Balance at End of Year</i>	<u><u>\$219,256</u></u>	<u><u>\$330,028</u></u>	<u><u>\$110,772</u></u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Diley/Refugee Road Tax Increment Financing Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Payment in Lieu of Taxes	\$336,000	\$0	(\$336,000)
Other	95,000	0	95,000
<i>Total Revenues</i>	<u>431,000</u>	<u>0</u>	<u>431,000</u>
<b>Expenditures</b>			
Current:			
Capital Outlay			
Diley/Refugee Road Tax Increment Financing			
Capital Outlay	<u>487,000</u>	<u>91,369</u>	<u>395,631</u>
<i>Excess of Revenues Under Expenditures</i>	(56,000)	(91,369)	(35,369)
<b>Other Financing Source</b>			
Advances In	<u>56,000</u>	<u>100,000</u>	<u>(44,000)</u>
<i>Total Other Financing Source</i>	56,000	100,000	(44,000)
<i>Net Change in Fund Balance</i>	0	8,631	8,631
Fund Balance at Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$0</u></u>	<u><u>\$8,631</u></u>	<u><u>\$8,631</u></u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Tax Increment Financing Agreement Equity Construction Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Payment in Lieu of Taxes	\$111,800	\$102,130	(\$9,670)
<b>Expenditures</b>			
Capital Outlay			
Tax Increment Financing Agreement Equity Construction			
Contractual Services	0	0	0
<i>Net Change in Fund Balance</i>	111,800	102,130	(9,670)
Fund Balance at Beginning of Year	0	0	0
<i>Fund Balance at End of Year</i>	<u>\$111,800</u>	<u>\$102,130</u>	<u>(\$9,670)</u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Street Improvement Trust Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Interest	\$3,600	\$1,384	(\$2,216)
<b>Expenditures</b>			
<i>Total Expenditures</i>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Net Change in Fund Balance</i>	3,600	1,384	(2,216)
Fund Balance at Beginning of Year	<u>194,723</u>	<u>194,723</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$198,323</u></u>	<u><u>\$196,107</u></u>	<u><u>(\$2,216)</u></u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Sidewalk Improvement Trust Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Interest	\$0	\$1	\$1
<b>Expenditures</b>			
<i>Total Expenditures</i>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Net Change in Fund Balance</i>	0	1	1
Fund Balance at Beginning of Year	<u>1,719</u>	<u>1,719</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$1,719</u></u>	<u><u>\$1,720</u></u>	<u><u>\$1</u></u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Park Impact Fee Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Impact Fees	\$225,915	\$444,024	\$218,109
Interest	450	373	(77)
<i>Total Revenues</i>	<u>226,365</u>	<u>444,397</u>	<u>218,032</u>
<b>Expenditures</b>			
Capital Outlay			
Park Impact Fee			
Contractual Services	2,500	0	2,500
Capital Outlay	475,428	470,210	5,218
<i>Total Expenditures</i>	<u>477,928</u>	<u>470,210</u>	<u>7,718</u>
<i>Net Change in Fund Balance</i>	(251,563)	(25,813)	225,750
Fund Balance at Beginning of Year	557,111	557,111	0
Prior Year Encumbrances Appropriated	<u>78,428</u>	<u>78,428</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u>\$383,976</u>	<u>\$609,726</u>	<u>\$225,750</u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Municipal Facility Impact Fee Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Impact Fees	\$70,091	\$151,366	\$81,275
Interest	250	191	(59)
<i>Total Revenues</i>	<u>70,341</u>	<u>151,557</u>	<u>81,216</u>
<b>Expenditures</b>			
Capital Outlay			
Municipal Facility Impact Fee			
Contractual Services	3,500	0	3,500
Capital Outlay	11,516	281	11,235
<i>Total Expenditures</i>	<u>15,016</u>	<u>281</u>	<u>14,735</u>
<i>Net Change in Fund Balance</i>	55,325	151,276	95,951
Fund Balance at Beginning of Year	296,962	296,962	0
Prior Year Encumbrances Appropriated	<u>11,516</u>	<u>11,516</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u>\$363,803</u>	<u>\$459,754</u>	<u>\$95,951</u>



**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Ohio Health Medical Office Building Tax Increment Financing Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Payment in Lieu of Taxes	\$173,598	\$166,839	(\$6,759)
<b>Expenditures</b>			
Current:			
Capital Outlay			
Ohio Health Medical Office Building			
Tax Increment Financing			
Contractual Services	3,500	2,123	1,377
Capital Outlay	607,349	29,963	577,386
<i>Total Expenditures</i>	<u>610,849</u>	<u>32,086</u>	<u>578,763</u>
<i>Excess of Revenues Over (Under) Expenditures</i>	<u>(437,251)</u>	<u>134,753</u>	<u>572,004</u>
<b>Other Financing Uses</b>			
Transfers Out	(165,000)	(165,000)	0
Advances Out	(125,000)	(125,000)	0
<i>Total Other Financing Uses</i>	<u>(290,000)</u>	<u>(290,000)</u>	<u>0</u>
<i>Net Change in Fund Balance</i>	(727,251)	(155,247)	572,004
Fund Balance at Beginning of Year	580,867	580,867	0
Prior Year Encumbrances Appropriated	<u>147,349</u>	<u>147,349</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$965</u></u>	<u><u>\$572,969</u></u>	<u><u>\$572,004</u></u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
State Route 256 Municipal Public Improvement Tax Increment Financing Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Payment in Lieu of Taxes	\$1,000	\$24,577	\$23,577
Other	0	0	0
<i>Total Revenues</i>	<u>1,000</u>	<u>24,577</u>	<u>(23,577)</u>
<b>Expenditures</b>			
Current:			
Capital Outlay			
Diley/Refugee Road Tax Increment Financing			
Capital Outlay	<u>1,000</u>	<u>314</u>	<u>686</u>
<i>Net Change in Fund Balance</i>	0	24,263	24,263
Fund Balance at Beginning of Year	<u>0</u>	<u>0</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$0</u></u>	<u><u>\$24,263</u></u>	<u><u>\$24,263</u></u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
in Fund Balance - Budget (Non-GAAP Basis) and Actual  
Hill/Diley Roads Tax Increment Financing Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Payment in Lieu of Taxes	\$126,562	\$136,303	\$9,741
<b>Expenditures</b>			
Current:			
Capital Outlay			
Hill/Diley Road Tax Increment Financing			
Contractual Services	4,500	1,751	2,749
<i>Net Change in Fund Balance</i>	122,062	134,552	12,490
Fund Balance at Beginning of Year	188,185	188,185	0
<i>Fund Balance at End of Year</i>	\$310,247	\$322,737	\$12,490

## **PERMANENT FUND**

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The permanent fund is used to account for and report resources that are restricted to the extent that only earnings, and not principal, may be used for purposes that support the reporting government's programs – that is for the benefit of the government or its citizenry.

Cemetery Fund - To account for receiving and disbursing funds restricted for the perpetual care of certain cemetery lots which are located in the City. The Cemetery Fund was not budgeted because the City did not anticipate any financial activity but activity did occur.

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenditures, and Changes  
In Fund Balance - Budget (Non-GAAP Basis) and Actual  
Cemetery Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Interest Income	\$0	\$4	\$4
<b>Expenditures</b>			
<i>Total Expenditures</i>	<u>0</u>	<u>0</u>	<u>0</u>
<i>Net Change in Fund Balance</i>	0	4	4
Fund Balance at Beginning of Year	<u>4,383</u>	<u>4,383</u>	<u>0</u>
<i>Fund Balance at End of Year</i>	<u><u>\$4,383</u></u>	<u><u>\$4,387</u></u>	<u><u>\$4</u></u>

## ENTERPRISE FUNDS

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The enterprise funds are maintained to account for the operations of city government that provide goods or services to the general public in a manner similar to private business enterprises. The costs of providing these goods or services are financed through user charges.

### **Major Enterprise Funds:**

Water Fund - To account for water services provided to individuals and commercial users.

Sewer Fund - To account for sewer services provided to individuals and commercial users.

Stormwater Fund - To account for monies collected from stormwater utility charges to be utilized for the safe and efficient capture and conveyance of stormwater.

### **Nonmajor Enterprise Fund:**

Aquatic Recreation Center Fund - To account for monies collected from fees charged for pool passes and concessions and expenditures related to the upkeep and operation and maintenance of the facility.

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenses, and Changes  
in Fund Equity - Budget (Non-GAAP Basis) and Actual  
Water Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Charges for Services	\$2,358,653	\$2,697,285	\$338,632
Tap-in Fees	316,922	724,768	407,846
Utility Deposits Received	2,500	2,465	(35)
Interest	10,000	5,312	(4,688)
Other Non-Operating Revenues	0	51,984	51,984
<i>Total Revenues</i>	<u>2,688,075</u>	<u>3,481,814</u>	<u>793,739</u>
<b>Expenses</b>			
Current:			
Personal Services	1,023,432	905,231	118,201
Contractual Services	862,748	719,151	143,597
Materials and Supplies	617,671	540,841	76,830
Utility Deposits Applied	5,050	1,842	3,208
Utility Deposits Returned	2,500	640	1,860
Capital Outlay	773,942	297,728	476,214
Debt Service:			
Principal Retirement	287,611	287,610	1
Interest and Fiscal Charges	51,584	51,582	2
<i>Total Expenses</i>	<u>3,624,538</u>	<u>2,804,625</u>	<u>819,913</u>
<i>Net Change in Fund Equity</i>	(936,463)	677,189	1,613,652
Fund Equity at Beginning of Year	4,917,642	4,917,642	0
Prior Year Encumbrances Appropriated	<u>304,702</u>	<u>304,702</u>	<u>0</u>
<i>Fund Equity at End of Year</i>	<u><u>\$4,285,881</u></u>	<u><u>\$5,899,533</u></u>	<u><u>\$1,613,652</u></u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenses, and Changes  
in Fund Equity - Budget (Non-GAAP Basis) and Actual  
Sewer Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Charges for Services	\$3,617,000	\$4,026,087	\$409,087
Tap-in Fees	374,866	792,739	417,873
Utility Deposits Received	0	2,465	2,465
Interest	5,000	2,598	(2,402)
Other Non-Operating Revenues	0	34,871	34,871
<i>Total Revenues</i>	<u>3,996,866</u>	<u>4,858,760</u>	<u>861,894</u>
<b>Expenses</b>			
Current:			
Personal Services	1,011,612	898,953	112,659
Contractual Services	1,203,415	1,086,828	116,587
Materials and Supplies	184,974	132,855	52,119
Utility Deposits Applied	5,050	1,842	3,208
Utility Deposits Returned	2,500	640	1,860
Capital Outlay	762,026	472,229	289,797
Debt Service:			
Principal Retirement	748,693	748,682	11
Interest and Fiscal Charges	229,065	229,063	2
<i>Total Expenses</i>	<u>4,147,335</u>	<u>3,571,092</u>	<u>576,243</u>
<i>Net Change in Fund Equity</i>	(150,469)	1,287,668	1,438,137
Fund Equity at Beginning of Year	7,321,627	7,321,627	0
Prior Year Encumbrances Appropriated	<u>114,774</u>	<u>114,774</u>	<u>0</u>
<i>Fund Equity at End of Year</i>	<u><u>\$7,285,932</u></u>	<u><u>\$8,724,069</u></u>	<u><u>\$1,438,137</u></u>



**City of Pickerington, Ohio**  
Schedule of Revenues, Expenses, and Changes  
in Fund Equity - Budget (Non-GAAP Basis) and Actual  
Stormwater Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Charges for Services	\$705,500	\$734,893	\$29,393
Tap-in Fees	141,773	339,387	197,614
Interest	1,750	686	(1,064)
Intergovernmental	276,260	0	(276,260)
Proceeds from the Sale of Capital Assets	0	35,000	35,000
Other Non-Operating Revenues	0	12,278	12,278
<i>Total Revenues</i>	<u>1,125,283</u>	<u>1,122,244</u>	<u>(3,039)</u>
<b>Expenses</b>			
Current:			
Personal Services	358,415	297,549	60,866
Contractual Services	559,868	504,656	55,212
Materials and Supplies	79,632	28,269	51,363
Capital Outlay	737,402	156,847	580,555
<i>Total Expenses</i>	<u>1,735,317</u>	<u>987,321</u>	<u>747,996</u>
<i>Net Change in Fund Equity</i>	(610,034)	134,923	744,957
Fund Equity at Beginning of Year	1,731,391	1,731,391	0
Prior Year Encumbrances Appropriated	<u>83,664</u>	<u>83,664</u>	<u>0</u>
<i>Fund Equity at End of Year</i>	<u><u>\$1,205,021</u></u>	<u><u>\$1,949,978</u></u>	<u><u>\$744,957</u></u>

**City of Pickerington, Ohio**  
Schedule of Revenues, Expenses, and Changes  
in Fund Equity - Budget (Non-GAAP Basis) and Actual  
Aquatic Recreation Center Fund  
For the Year Ended December 31, 2020

	Final Budget	Actual	Variance Positive (Negative)
<b>Revenues</b>			
Charges for Services	\$196,000	\$113,249	(\$82,751)
Other Non-Operating Revenues	1,000	19,567	18,567
<i>Total Revenues</i>	<u>197,000</u>	<u>132,816</u>	<u>(64,184)</u>
<b>Expenses</b>			
Current:			
Personal Services	119,910	52,482	67,428
Contractual Services	116,247	76,693	39,554
Materials and Supplies	60,700	35,917	24,783
Capital Outlay	21,000	20,977	23
<i>Total Expenses</i>	<u>317,857</u>	<u>186,069</u>	<u>131,788</u>
<i>Excess of Revenues Under Expenses Before Transfers</i>	(120,857)	(53,253)	67,604
Transfers In	<u>53,000</u>	<u>53,000</u>	<u>0</u>
<i>Excess of Revenues Under Expenses After Transfers</i>	(67,857)	(253)	67,604
Fund Equity at Beginning of Year	81,170	81,170	0
Prior Year Encumbrances Appropriated	<u>531</u>	<u>531</u>	<u>0</u>
<i>Fund Equity at End of Year</i>	<u><u>\$13,844</u></u>	<u><u>\$81,448</u></u>	<u><u>\$67,604</u></u>

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## Statistical Section

# Statistical Section

This part of the City of Pickerington, Ohio's comprehensive annual financial report presents detailed information as a context for understanding what the information in the financial statements, note disclosures, and required supplementary information says about the City's overall financial health.

<b><u>Contents</u></b>	<b><u>Page(s)</u></b>
<b>Financial Trends</b> These schedules contain trend information to help the reader understand how the City's financial performance and well-being have changed over time.	<b>S2 - S15</b>
<b>Revenue Capacity</b> These schedules contain information to help the reader assess the City's most significant local revenue sources, income taxes and property taxes.	<b>S17 - S27</b>
<b>Debt Capacity</b> These schedules present information to help the reader assess the affordability of the City's current levels of outstanding debt and the City's ability to issue additional debt in the future.	<b>S28 - S35</b>
<b>Economic and Demographic Information</b> These schedules offer economic and demographic indicators to help the reader understand the environment within which the City's financial activities take place and to provide information that facilitates comparisons of financial information over time and among governments.	<b>S36 - S38</b>
<b>Operating Information</b> These schedules contain service and infrastructure data to help the reader understand how the information in the City's financial report relates to the services the city provides and the activities it performs.	<b>S40 - S49</b>

**Sources:** Unless otherwise noted, the information in these schedules is derived from the comprehensive annual financial reports for the relevant year.

**City of Pickerington, Ohio**  
Net Position by Component  
Last Ten Years  
(Accrual Basis of Accounting)

	2020	2019	2018	2017 (3)
<b>Governmental Activities</b>				
Net Investment in Capital Assets	\$67,577,703	\$64,569,465	\$56,962,956	\$55,036,788
Restricted:				
Capital Projects	5,720,395	390,144	296,621	539,918
Debt Service	167,180	0	0	0
Security of Persons and Property	150,846	9,113	140,068	54,193
Transportation Services	1,927,256	1,722,947	1,413,217	1,162,317
Other Purposes	57,025	213,224	144,785	162,199
Perpetual Care:				
Expendable	2,842	2,838	2,834	2,830
Non-Expendable	1,545	1,545	1,545	1,545
Unrestricted	863,371	1,443,990	(4,482,318)	(4,546,575)
<i>Total Governmental Activities Net Position</i>	<u>76,468,163</u>	<u>68,353,266</u>	<u>54,479,708</u>	<u>52,413,215</u>
<b>Business-Type-Activities</b>				
Net Investment in Capital Assets	60,957,298	56,348,616	53,361,251	51,147,010
Unrestricted	14,251,239	11,654,539	10,819,239	8,348,909
<i>Total Business-Type Activities Net Position</i>	<u>75,208,537</u>	<u>68,003,155</u>	<u>64,180,490</u>	<u>59,495,919</u>
<b>Primary Government</b>				
Net Investment in Capital Assets	128,535,001	120,918,081	110,324,207	106,183,798
Restricted	8,027,089	2,339,811	1,999,070	1,923,002
Unrestricted	15,114,610	13,098,529	6,336,921	3,802,334
<i>Total Primary Government Net Position</i>	<u>\$151,676,700</u>	<u>\$136,356,421</u>	<u>\$118,660,198</u>	<u>\$111,909,134</u>

(1) Restated net position.

(2) The City reported the impact of GASB Statement No. 68 beginning in 2014.

(3) The City reported the impact of GASB Statement No. 75 beginning in 2017.

2016	2015	2014 (2)	2013	2012	2011 (1)
\$51,952,725	\$49,930,677	\$43,834,353	\$43,715,619	\$44,046,257	\$42,835,157
676,766	811,411	594,249	523,154	780,612	1,449,250
0	7,900	99,644	111,923	250,962	0
96,531	32,162	0	10,347	8,298	218,989
1,435,636	1,315,509	946,862	865,901	841,685	716,642
170,954	212,087	151,759	273,098	156,773	537,872
2,826	2,823	2,819	2,814	2,810	2,804
1,545	1,545	1,545	1,545	1,545	1,545
812,448	375,926	149,214	5,488,686	4,788,827	4,853,034
55,149,431	52,690,040	45,780,445	50,993,087	50,877,769	50,615,293
49,701,418	48,321,170	45,510,929	43,755,897	42,935,198	41,184,090
8,264,895	6,584,879	6,839,295	7,367,724	6,084,632	6,112,319
57,966,313	54,906,049	52,350,224	51,123,621	49,019,830	47,296,409
101,654,143	98,251,847	89,345,282	87,471,516	86,981,455	84,019,247
2,384,258	2,383,437	1,796,878	1,788,782	2,042,685	2,927,102
9,077,343	6,960,805	6,988,509	12,856,410	10,873,459	10,965,353
<u>\$113,115,744</u>	<u>\$107,596,089</u>	<u>\$98,130,669</u>	<u>\$102,116,708</u>	<u>\$99,897,599</u>	<u>\$97,911,702</u>

**City of Pickerington, Ohio**  
Changes in Net Position  
Last Ten Years  
(Accrual Basis of Accounting)

	2020	2019	2018 (3)	2017
<b><u>Program Revenues</u></b>				
Governmental Activities:				
Charges for Services:				
General Government	\$137,830	\$146,232	\$141,314	\$139,754
Security of Persons and Property	270,748	433,421	449,946	403,282
Transportation	273,998	257,031	246,695	251,497
Leisure Time Activities	233,449	282,554	286,250	216,863
Community Environment	1,165,854	1,122,885	1,234,053	982,770
Subtotal Charges for Services	2,081,879	2,242,123	2,358,258	1,994,166
Operating Grants and Contributions:				
General Government	57,536	12,174	20,725	49,576
Security of Persons and Property	996,437	16,037	201,929	222,579
Transportation	1,366,923	1,134,256	827,871	813,652
Leisure Time Activities	51,157	3,950	3,800	6,500
Utilities	66,725	0	0	0
Subtotal Operating Grants and Contributions	2,538,778	1,166,417	1,054,325	1,092,307
Capital Grants and Contributions:				
General Government	0	199,150	38,500	0
Security of Persons and Property	0	7,658	43,330	0
Transportation	5,685,133	7,673,706	2,804,389	2,678,078
Leisure Time Activities	0	0	0	191,066
Community Environment	0	0	0	0
Subtotal Capital Grants and Contributions	5,685,133	7,880,514	2,886,219	2,869,144
<i>Total Governmental Activities Program Revenues</i>	10,305,790	11,289,054	6,298,802	5,955,617
Business-Type Activities:				
Charges for Services:				
Water	2,706,913	2,481,979	2,416,234	2,392,308
Sewer	4,027,734	3,723,518	3,666,020	3,740,292
Stormwater	739,551	725,256	708,522	702,085
Aquatic Recreation	113,249	216,269	196,192	193,273
Subtotal Charges for Services	7,587,447	7,147,022	6,986,968	7,027,958
Operating Grants and Contributions:				
Stormwater	0	0	0	0
Subtotal Operating Grants and Contributions	0	0	0	0
Capital Grants and Contributions:				
Water	1,643,718	1,124,474	1,146,284	795,232
Sewer	2,350,329	1,229,980	1,016,876	404,003
Stormwater	1,974,137	856,349	1,693,789	1,281,590
Subtotal Capital Grants and Contributions	5,968,184	3,210,803	3,856,949	2,480,825
<i>Total Business-Type Activities Program Revenues</i>	13,555,631	10,357,825	10,843,917	9,508,783
<i>Total Primary Government Program Revenues</i>	\$23,861,421	\$21,646,879	\$17,142,719	\$15,464,400

- (1) Expenses are first impacted by the implementation of GASB Statement No. 68 beginning in 2015.  
(2) Restated payment in lieu of taxes.  
(3) Expenses are first impacted by the implementation of GASB Statement No. 75 beginning in 2018.



2016	2015 (1)	2014	2013	2012	2011 (2)
\$133,906	\$17,647	\$15,521	\$16,001	\$15,192	\$11,684
369,618	343,811	345,909	360,825	345,660	358,371
337,449	267,513	219,272	211,518	205,874	198,064
165,222	178,356	164,588	173,020	158,116	125,161
825,577	565,992	846,025	835,911	803,697	677,077
1,831,772	1,373,319	1,591,315	1,597,275	1,528,539	1,370,357
18,644	41,428	62,461	48,934	39,007	12,743
209,315	201,595	215,055	196,721	201,495	185,062
783,583	771,002	738,003	720,682	722,616	672,226
6,000	4,200	21,425	14,050	24,690	27,420
0	0	0	0	0	0
1,017,542	1,018,225	1,036,944	980,387	987,808	897,451
0	0	0	0	0	0
0	0	0	0	0	0
1,895,619	6,761,252	1,027,826	368,548	946,086	2,203,576
0	43,527	0	0	0	0
0	0	0	0	0	30,800
1,895,619	6,804,779	1,027,826	368,548	946,086	2,234,376
4,744,933	9,196,323	3,656,085	2,946,210	3,462,433	4,502,184
2,414,289	2,345,456	2,294,327	2,341,402	2,386,759	2,193,255
3,654,726	3,473,543	3,433,951	3,445,634	3,432,059	3,456,645
683,101	663,249	646,971	630,931	590,771	561,066
183,814	161,777	161,743	169,595	191,108	184,833
6,935,930	6,644,025	6,536,992	6,587,562	6,600,697	6,395,799
0	0	0	139,537	0	0
0	0	0	139,537	0	0
1,012,297	846,676	1,079,407	760,559	518,251	271,787
1,074,315	463,182	507,182	395,887	280,917	143,271
614,513	238,495	326,173	582,008	172,822	59,242
2,701,125	1,548,353	1,912,762	1,738,454	971,990	474,300
9,637,055	8,192,378	8,449,754	8,465,553	7,572,687	6,870,099
\$14,381,988	\$17,388,701	\$12,105,839	\$11,411,763	\$11,035,120	\$11,372,283

**City of Pickerington, Ohio**  
**Changes in Net Position (Continued)**  
**Last Ten Years**  
**(Accrual Basis of Accounting)**

	2020	2019	2018 (3)	2017
<b><u>Expenses</u></b>				
Governmental Activities:				
General Government	\$2,852,442	\$3,204,706	\$3,218,547	\$3,041,585
Security of Persons and Property	7,562,299	2,247,487	6,752,600	5,850,092
Transportation	3,621,227	3,490,565	4,847,026	3,678,218
Leisure Time Activities	1,050,758	968,183	888,853	344,442
Public Health Services	217,034	200,946	182,928	171,960
Community Environment	1,066,348	964,274	840,218	1,346,118
Utilities	66,725	0	0	0
Interest and Fiscal Charges	409,216	477,984	346,124	279,674
<i>Total Governmental Activities Expenses</i>	<u>16,846,049</u>	<u>11,554,145</u>	<u>17,076,296</u>	<u>14,712,089</u>
Business-Type Activities:				
Water	2,539,177	2,643,386	2,433,164	2,689,472
Sewer	2,791,131	2,870,403	2,797,039	3,350,807
Stormwater	1,070,855	935,117	877,678	711,749
Aquatic Recreation	192,909	266,202	222,168	249,072
<i>Total Business-Type Activities Expenses</i>	<u>6,594,072</u>	<u>6,715,108</u>	<u>6,330,049</u>	<u>7,001,100</u>
<i>Total Primary Government Program Expenses</i>	<u>23,440,121</u>	<u>18,269,253</u>	<u>23,406,345</u>	<u>21,713,189</u>
<b>Net (Expense)/ Revenue</b>				
Governmental Activities	(6,540,259)	(265,091)	(10,777,494)	(8,756,472)
Business-Type Activities	<u>6,961,559</u>	<u>3,642,717</u>	<u>4,513,868</u>	<u>2,507,683</u>
<i>Total Primary Government Net Expense</i>	<u>\$421,300</u>	<u>\$3,377,626</u>	<u>(\$6,263,626)</u>	<u>(\$6,248,789)</u>

(1) Expenses are first impacted by the implementation of GASB Statement No. 68 beginning in 2015.

(2) Restated payment in lieu of taxes.

(3) Expenses are first impacted by the implementation of GASB Statement No. 75 beginning in 2018.

2016	2015 (1)	2014	2013	2012	2011 (2)
\$2,539,460	\$2,344,441	\$2,580,590	\$2,580,817	\$2,675,205	\$2,345,620
5,596,622	4,958,894	4,815,421	4,613,122	4,462,428	4,218,379
3,152,322	3,018,986	3,123,529	3,056,389	3,232,743	3,480,642
727,661	741,811	762,756	715,567	647,569	588,605
167,789	158,281	151,150	121,588	127,888	99,439
947,600	713,456	755,498	638,098	777,125	547,932
0	0	0	0	0	0
253,014	276,826	239,011	291,767	353,602	378,619
13,384,468	12,212,695	12,427,955	12,017,348	12,276,560	11,659,236
2,553,612	2,540,304	2,413,968	2,460,768	2,219,353	1,980,410
3,127,684	2,672,994	2,891,843	3,032,690	2,870,268	2,853,379
708,486	641,289	640,955	738,935	612,881	643,564
227,495	166,278	159,850	130,794	200,923	196,381
6,617,277	6,020,865	6,106,616	6,363,187	5,903,425	5,673,734
20,001,745	18,233,560	18,534,571	18,380,535	18,179,985	17,332,970
(8,639,535)	(3,016,372)	(8,771,870)	(9,071,138)	(8,814,127)	(7,157,052)
3,019,778	2,171,513	2,343,138	2,102,366	1,669,262	1,196,365
<u>(\$5,619,757)</u>	<u>(\$844,859)</u>	<u>(\$6,428,732)</u>	<u>(\$6,968,772)</u>	<u>(\$7,144,865)</u>	<u>(\$5,960,687)</u>

**City of Pickerington, Ohio**  
Changes in Net Position (Continued)  
Last Ten Years  
(Accrual Basis of Accounting)

	2020	2019	2018 (3)	2017
<b><u>General Revenues and Other Changes in Net Position</u></b>				
Governmental Activities:				
Property and Other Taxes Levied for General Purposes	\$1,479,241	\$1,183,860	\$1,143,417	\$1,125,961
Property Taxes Levied for Security of Persons and Property	1,735,223	1,731,165	1,677,859	1,651,147
Income Taxes Levied for General Purposes	7,887,473	8,204,007	6,993,683	7,348,344
Franchise Taxes	222,652	227,437	216,933	223,141
Grants and Entitlements not Restricted to Specific Programs	658,370	610,741	337,101	328,677
Interest	562,808	882,785	509,148	250,502
Payment in Lieu of Taxes	437,685	398,709	329,517	252,208
Impact Fees	1,043,452	718,409	1,382,772	784,292
Gain on Sale of Capital Assets	0	28,849	0	24,126
Other	681,252	232,687	320,757	175,017
<i>Total Governmental Activities</i>	<u>14,708,156</u>	<u>14,218,649</u>	<u>12,911,187</u>	<u>12,163,415</u>
Business-Type Activities:				
Investment Earnings	8,596	31,344	17,813	10,253
Gain on Sale of Capital Assets	35,000	22,833	0	0
Miscellaneous	147,227	45,771	85,690	26,754
<i>Total Business-Type Activities</i>	<u>190,823</u>	<u>99,948</u>	<u>103,503</u>	<u>37,007</u>
<i>Total Primary Government General Revenues and Other Changes in Net Position</i>	<u>14,898,979</u>	<u>14,318,597</u>	<u>13,014,690</u>	<u>12,200,422</u>
<b>Increase Before Transfers</b>				
Governmental Activities	8,167,897	13,953,558	2,133,693	3,406,943
Business-Type Activities	7,152,382	3,742,665	4,617,371	2,544,690
<i>Total Primary Government Increase Before Transfers</i>	<u>15,320,279</u>	<u>17,696,223</u>	<u>6,751,064</u>	<u>5,951,633</u>
<b>Transfers In (Out)</b>				
Governmental Activities	(53,000)	(80,000)	(67,200)	0
Business-Type Activities	53,000	80,000	67,200	0
<b>Increase (Decrease) After Transfers</b>				
Governmental Activities	8,114,897	13,873,558	2,066,493	3,406,943
Business-Type Activities	7,205,382	3,822,665	4,684,571	2,544,690
<i>Total Primary Government Increase After Transfers</i>	<u>\$15,320,279</u>	<u>\$17,696,223</u>	<u>\$6,751,064</u>	<u>\$5,951,633</u>

- (1) Expenses are first impacted by the implementation of GASB Statement No. 68 beginning in 2015.  
(2) Restated payment in lieu of taxes.  
(3) Expenses are first impacted by the implementation of GASB Statement No. 75 beginning in 2018.

2016	2015 (1)	2014	2013	2012	2011 (2)
\$1,045,437	\$1,023,641	\$959,759	\$1,017,220	\$960,929	\$966,394
1,619,111	1,592,716	1,494,333	1,528,904	1,470,711	1,484,938
6,478,485	5,931,529	5,760,828	5,220,794	5,029,644	5,117,727
244,610	257,515	242,630	250,997	265,146	256,095
306,616	406,475	303,657	321,059	387,648	498,744
93,295	97,950	58,193	19,398	66,069	59,449
384,545	115,174	133,817	71,004	212,666	528,809
675,793	415,319	414,332	547,854	553,211	367,399
1,151	5,799	5,573	0	0	8,200
249,883	427,916	228,009	186,992	130,579	96,332
11,098,926	10,274,034	9,601,131	9,164,222	9,076,603	9,384,087
17,603	7,872	4,414	4,646	28,563	28,740
107	11,352	14,326	0	0	0
22,776	17,021	34,621	19,013	25,596	5,575
40,486	36,245	53,361	23,659	54,159	34,315
11,139,412	10,310,279	9,654,492	9,187,881	9,130,762	9,418,402
2,459,391	7,257,662	829,261	93,084	262,476	2,227,035
3,060,264	2,207,758	2,396,499	2,126,025	1,723,421	1,230,680
5,519,655	9,465,420	3,225,760	2,219,109	1,985,897	3,457,715
0	(348,067)	0	22,234	0	0
0	348,067	0	(22,234)	0	0
2,459,391	6,909,595	829,261	115,318	262,476	2,227,035
3,060,264	2,555,825	2,396,499	2,103,791	1,723,421	1,230,680
\$5,519,655	\$9,465,420	\$3,225,760	\$2,219,109	\$1,985,897	\$3,457,715

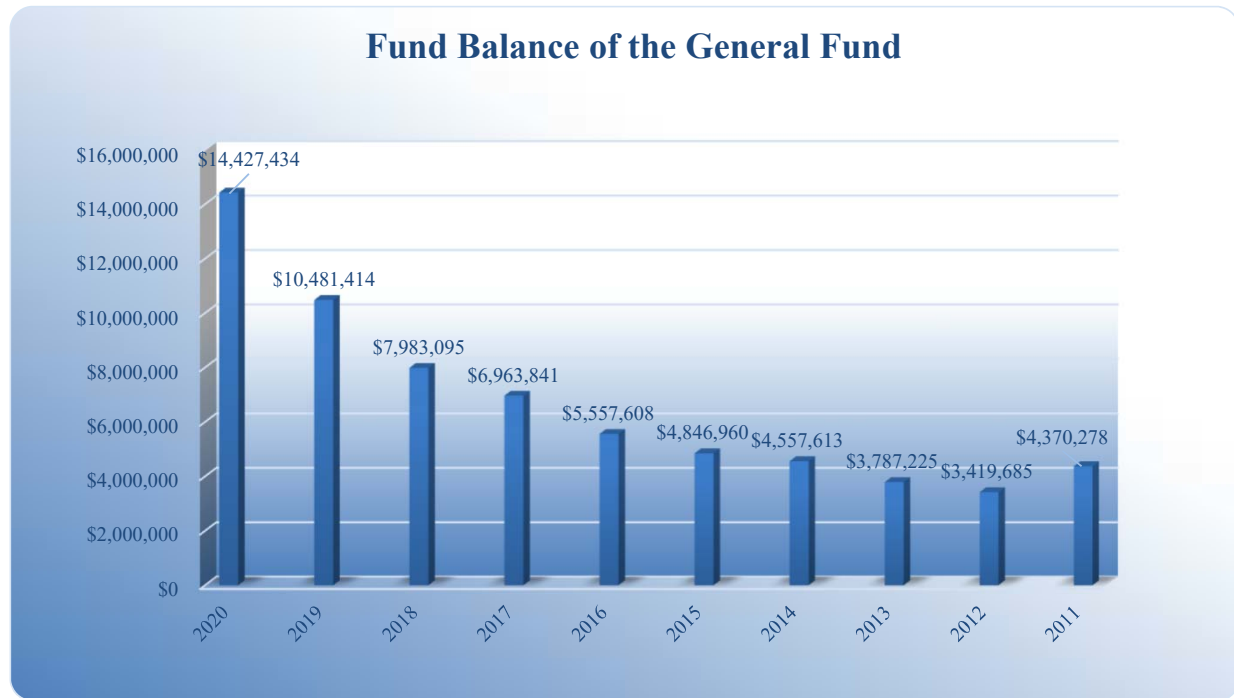
**City of Pickerington, Ohio**  
Program Revenues by Function/ Program  
Last Ten Years  
(Accrual Basis of Accounting)

	<u>2020</u>	<u>2019</u>	<u>2018</u>	<u>2017</u>
<b><u>Program Revenues</u></b>				
Governmental Activities:				
General Government	\$195,366	\$357,556	\$200,539	\$189,330
Security of Persons and Property	1,267,185	457,116	695,205	625,861
Transportation	7,326,054	9,064,993	3,878,955	3,743,227
Leisure Time Activities	284,606	286,504	290,050	414,429
Community Environment	1,165,854	1,122,885	1,234,053	982,770
Utilities	66,725	0	0	0
Total Governmental Activities	<u>10,305,790</u>	<u>11,289,054</u>	<u>6,298,802</u>	<u>5,955,617</u>
Business-Type Activities:				
Water	4,350,631	3,606,453	3,562,518	3,187,540
Sewer	6,378,063	4,953,498	4,682,896	4,144,295
Stormwater	2,713,688	1,581,605	2,402,311	1,983,675
Aquatic Recreation	113,249	216,269	196,192	193,273
Total Business-Type Activities	<u>13,555,631</u>	<u>10,357,825</u>	<u>10,843,917</u>	<u>9,508,783</u>
<i>Total Primary Government</i>	<u><u>\$23,861,421</u></u>	<u><u>\$21,646,879</u></u>	<u><u>\$17,142,719</u></u>	<u><u>\$15,464,400</u></u>

<u>2016</u>	<u>2015</u>	<u>2014</u>	<u>2013</u>	<u>2012</u>	<u>2011</u>
\$152,550	\$59,075	\$77,982	\$64,935	\$54,199	\$24,427
578,933	545,406	560,964	557,546	547,155	543,433
3,016,651	7,799,767	1,985,101	1,300,748	1,874,576	3,073,866
171,222	226,083	186,013	187,070	182,806	152,581
825,577	565,992	846,025	835,911	803,697	707,877
<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>	<u>0</u>
<u>4,744,933</u>	<u>9,196,323</u>	<u>3,656,085</u>	<u>2,946,210</u>	<u>3,462,433</u>	<u>4,502,184</u>
3,426,586	3,192,132	3,373,734	3,101,961	2,905,010	2,465,042
4,729,041	3,936,725	3,941,133	3,841,521	3,712,976	3,599,916
1,297,614	901,744	973,144	1,352,476	763,593	620,308
<u>183,814</u>	<u>161,777</u>	<u>161,743</u>	<u>169,595</u>	<u>191,108</u>	<u>184,833</u>
<u>9,637,055</u>	<u>8,192,378</u>	<u>8,449,754</u>	<u>8,465,553</u>	<u>7,572,687</u>	<u>6,870,099</u>
<u>\$14,381,988</u>	<u>\$17,388,701</u>	<u>\$12,105,839</u>	<u>\$11,411,763</u>	<u>\$11,035,120</u>	<u>\$11,372,283</u>

**City of Pickerington, Ohio**  
Fund Balances, Governmental Funds  
Last Ten Years  
(Modified Accrual Basis of Accounting)

	2020	2019	2018	2017	2016
<b><u>General Fund</u></b>					
Nonspendable	\$246,052	\$230,889	\$163,097	\$174,396	\$186,999
Assigned	1,027,188	806,222	738,156	1,600,219	551,284
Unassigned	13,154,194	9,444,303	7,081,842	5,189,226	4,819,325
<i>Total General Fund</i>	<u>14,427,434</u>	<u>10,481,414</u>	<u>7,983,095</u>	<u>6,963,841</u>	<u>5,557,608</u>
<b>All Other Governmental Funds</b>					
Nonspendable	199,351	185,541	210,477	213,608	188,283
Restricted	3,928,124	4,057,772	4,722,030	3,175,098	2,335,170
Committed	2,599,089	2,216,595	2,324,296	1,958,927	1,758,690
Unassigned (Deficits)	<u>(4,038,463)</u>	<u>(4,062,487)</u>	<u>(3,852,877)</u>	<u>(91,350)</u>	<u>(107,482)</u>
<i>Total All Other Governmental Funds</i>	<u>2,688,101</u>	<u>2,397,421</u>	<u>3,403,926</u>	<u>5,256,283</u>	<u>4,174,661</u>
<b><i>Total Governmental Funds</i></b>	<u><u>\$17,115,535</u></u>	<u><u>\$12,878,835</u></u>	<u><u>\$11,387,021</u></u>	<u><u>\$12,220,124</u></u>	<u><u>\$9,732,269</u></u>





2015	2014	2013	2012	2011
\$184,221	\$112,377	\$128,029	\$50,555	\$451,029
648,280	955,515	124,946	641,911	975,595
4,014,459	3,489,721	3,525,785	2,727,219	2,943,654
4,846,960	4,557,613	3,787,225	3,419,685	4,370,278

188,919	157,057	157,577	127,190	133,924
2,866,274	1,466,933	1,482,237	1,565,488	1,569,175
1,293,928	1,598,878	1,483,958	1,080,264	732,768
(89,453)	(300,872)	(80,410)	(74,002)	(2,133,529)
4,259,668	2,921,996	3,043,362	2,698,940	302,338
\$9,106,628	\$7,479,609	\$6,830,587	\$6,118,625	\$4,672,616

**City of Pickerington, Ohio**  
**Changes in Fund Balances, Governmental Funds**  
**Last Ten Years**  
**(Modified Accrual Basis of Accounting) (1)**

	2020	2019	2018	2017	2016
<b>Revenues</b>					
Property and Other Taxes	\$3,124,861	\$2,775,531	\$2,698,992	\$2,649,515	\$2,531,831
Hotel and Motel Taxes	73,868	137,371	134,947	140,404	140,788
Permissive Motor Vehicle Registration Fees	273,998	257,031	246,695	238,447	237,449
Municipal Income Taxes	7,988,209	7,942,803	7,082,357	7,215,093	6,522,957
Franchise Taxes (2)	250,568	224,547	214,670	222,795	222,193
Charges for Services	511,284	769,474	656,059	729,314	704,239
Licenses and Permits	1,157,862	943,881	1,189,062	856,237	579,921
Impact Fees	1,043,452	718,409	1,382,772	1,036,500	675,793
Fines and Forfeitures	145,537	265,378	258,653	190,103	172,947
Intergovernmental	6,634,849	7,559,172	2,630,441	2,815,637	2,335,972
Interest	583,911	869,785	505,841	253,491	96,683
Payments in Lieu of Taxes	437,685	398,709	329,517	255,294	233,456
Rent	18,460	19,955	80	0	0
Contributions and Donations	21,768	16,174	25,595	58,319	26,639
Other	661,816	226,434	301,973	175,017	366,585
<b>Total Revenues</b>	<b>22,928,128</b>	<b>23,124,654</b>	<b>17,657,654</b>	<b>16,836,166</b>	<b>14,847,453</b>
<b>Expenditures</b>					
Current:					
General Government	2,504,459	3,045,563	3,032,636	2,859,932	2,435,430
Security of Persons and Property	5,964,528	6,042,996	5,913,444	5,341,366	5,082,397
Transportation	1,883,947	1,796,288	2,014,654	1,892,940	1,906,604
Leisure Time Activities	766,181	809,802	764,632	991,074	756,445
Public Health Services	217,034	200,946	182,928	171,960	167,789
Community Environment	927,953	843,404	782,512	1,263,434	923,284
Utilities	66,725	0	0	0	0
Capital Outlay	4,983,338	7,283,678	5,779,810	2,082,630	2,078,347
Debt Service:					
Refunded Notes/ Bonds/ Loans Redeemed	0	4,400,000	3,300,000	2,300,000	2,300,000
Current Refunding Principal Retirement	0	0	0	0	0
Principal Retirement	1,026,194	1,070,036	797,807	791,898	731,883
Interest and Fiscal Charges	299,045	582,710	328,693	261,216	264,098
Bond Issuance Costs	133,693	107,809	0	0	0
<b>Total Expenditures</b>	<b>18,773,097</b>	<b>26,183,232</b>	<b>22,897,116</b>	<b>17,956,450</b>	<b>16,646,277</b>
<b>Excess of Revenues Over (Under) Expenditures</b>	<b>4,155,031</b>	<b>(3,058,578)</b>	<b>(5,239,462)</b>	<b>(1,120,284)</b>	<b>(1,798,824)</b>
<b>Other Financing Sources (Uses):</b>					
Proceeds from the Sale of Capital Assets	2,415	30,564	6,359	24,512	2,111
Insurance Recoveries	0	21,102	0	155,818	0
Inception of a Capital Lease	132,254	0	0	127,809	122,354
Refunding Bonds Issued	0	0	0	0	0
Payment to Refunded Bond Escrow Agent	0	0	0	0	0
Premium on Refunding Bond Issuance	0	0	0	0	0
General Obligation Bonds Issued	0	4,400,000	0	0	0
Premium on General Obligation Bond Issuance	0	107,809	0	0	0
Notes Issued	0	0	4,400,000	3,300,000	2,300,000
Loans Issued	0	70,917	0	0	0
Transfers In	5,263,453	6,486,847	6,440,799	5,379,839	5,457,378
Transfers Out	(5,316,453)	(6,566,847)	(6,440,799)	(5,379,839)	(5,457,378)
<b>Total Other Financing Sources (Uses)</b>	<b>81,669</b>	<b>4,550,392</b>	<b>4,406,359</b>	<b>3,608,139</b>	<b>2,424,465</b>
<b>Net Change in Fund Balances</b>	<b>\$4,236,700</b>	<b>\$1,491,814</b>	<b>(\$833,103)</b>	<b>\$2,487,855</b>	<b>\$625,641</b>
<b>Debt Service as a Percentage of Noncapital Expenditures</b>	<b>10.1%</b>	<b>35.9%</b>	<b>25.8%</b>	<b>23.2%</b>	<b>24.6%</b>

(1) Includes, General, Special Revenue, Capital Projects, Debt Service, and the Permanent Fund.

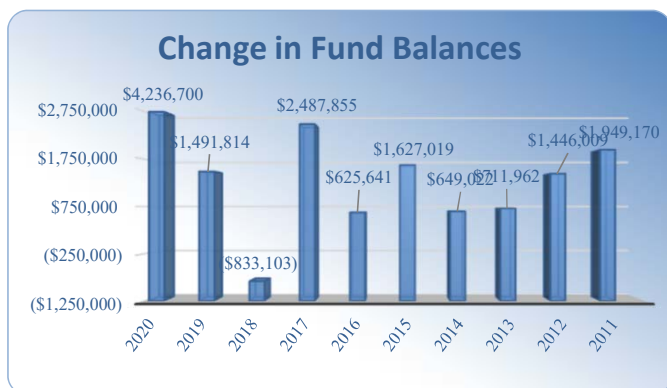
(2) Prior to 2016, franchise taxes were combined with other revenues

2015	2014	2013	2012	2011
\$2,506,630	\$2,398,110	\$2,428,550	\$2,323,491	\$2,441,729
130,927	131,414	123,573	108,149	101,141
229,371	219,272	211,518	205,874	198,064
5,950,233	5,629,111	5,160,857	5,058,025	5,040,931
0	0	0	0	0
439,364	655,088	578,885	630,293	545,526
526,674	552,266	635,913	515,134	434,901
415,319	414,332	547,854	553,211	367,399
170,056	163,208	168,184	177,238	191,866
6,876,217	1,437,964	1,622,373	1,401,522	1,699,146
93,073	57,178	19,330	68,904	60,493
176,696	80,223	171,537	728,745	889,381
0	0	0	0	0
45,928	91,461	49,084	66,222	40,413
685,431	486,846	459,624	371,625	338,685
18,245,919	12,316,473	12,177,282	12,208,433	12,349,675

2,310,224	2,518,065	2,521,939	2,766,970	2,473,392
4,860,311	4,746,507	4,563,421	4,384,265	4,087,623
1,354,746	1,076,791	1,448,963	1,547,483	706,954
758,162	762,477	678,486	597,519	549,167
158,281	151,150	121,588	127,888	99,073
740,544	753,043	676,204	757,051	505,464
0	0	0	0	0
7,764,998	716,828	485,257	377,048	588,452
0	0	4,875,204	5,892,000	2,025,000
0	0	0	0	270,000
727,601	717,704	704,276	2,162,302	835,877
273,382	256,424	329,249	355,737	383,495
0	0	59,840	125,157	0
18,948,249	11,698,989	16,464,427	19,093,420	12,524,497
(702,330)	617,484	(4,287,145)	(6,884,987)	(174,822)

15,351	23,341	33,075	23,600	8,200
0	0	0	0	0
13,998	8,197	0	92,959	32,724
0	0	4,740,000	1,045,000	0
0	0	0	(1,085,273)	0
0	0	226,032	38,621	0
0	0	0	5,660,000	0
0	0	0	191,089	0
2,300,000	0	0	2,365,000	2,025,000
0	0	0	0	58,068
5,474,568	4,352,066	4,447,291	5,852,225	4,106,860
(5,474,568)	(4,352,066)	(4,447,291)	(5,852,225)	(4,106,860)
2,329,349	31,538	4,999,107	8,330,996	2,123,992
\$1,627,019	\$649,022	\$711,962	\$1,446,009	\$1,949,170

9.5%      9.1%      38.7%      49.6%      33.6%



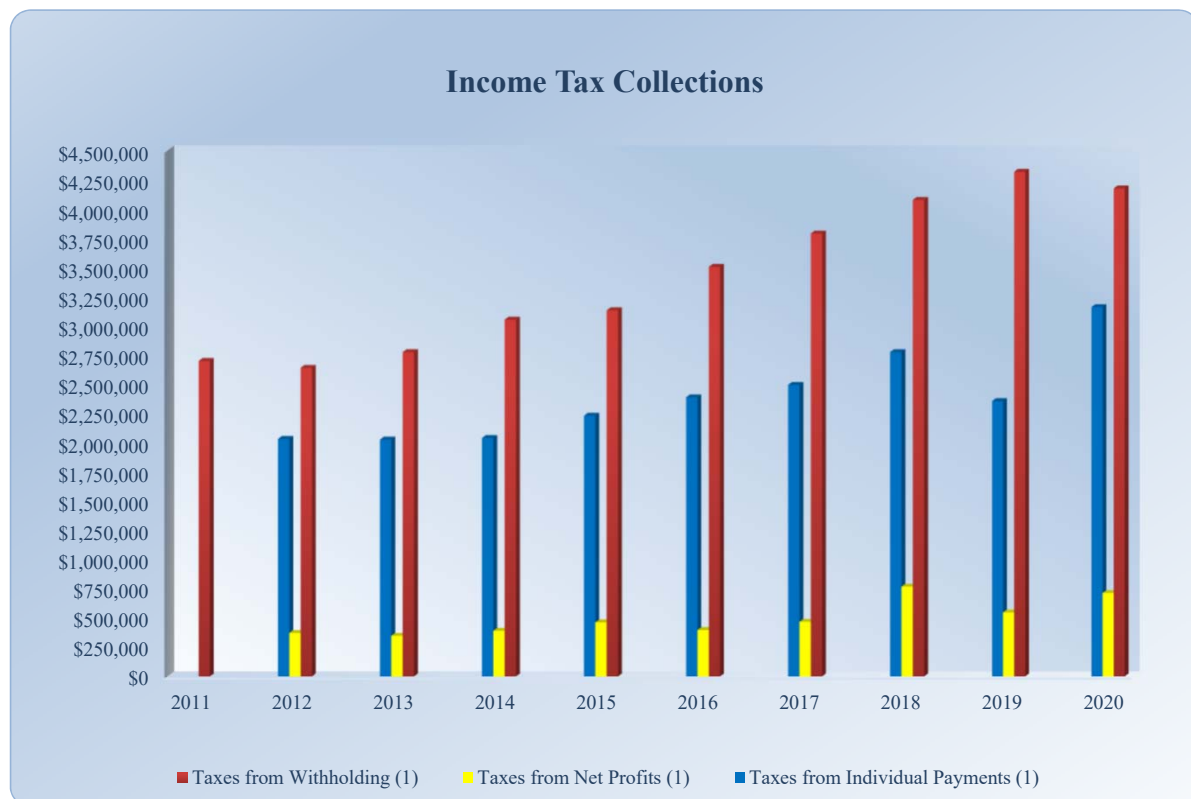
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**City of Pickerington, Ohio**  
Income Tax Revenue Base and Collections  
Last Ten Years

Tax Year	Tax Rate	Total Tax Collected	Taxes from Withholding (1)	Percentage of Taxes from Withholding	Taxes from Net Profits (1)	Percentage of Taxes from Net Profits	Taxes from Individual Payments (1)	Percentage of Taxes from Individual Payments
2020	1%	\$7,887,473	\$4,177,669	52.97%	\$621,528	7.88%	\$3,088,276	39.15%
2019	1%	8,204,007	4,319,752	52.65%	719,478	8.77%	3,164,777	38.58%
2018	1%	6,993,683	4,080,238	58.34%	551,888	7.89%	2,361,557	33.77%
2017	1%	7,348,344	3,793,273	51.62%	774,498	10.54%	2,780,573	37.84%
2016	1%	6,478,485	3,508,026	54.15%	470,084	7.26%	2,500,375	38.60%
2015	1%	5,931,529	3,137,199	52.89%	399,681	6.74%	2,394,649	40.37%
2014	1%	5,760,828	3,057,322	53.07%	466,037	8.09%	2,237,469	38.84%
2013	1%	5,220,794	2,779,983	53.25%	393,592	7.54%	2,047,219	39.21%
2012	1%	5,029,644	2,646,137	52.61%	350,288	6.96%	2,033,219	40.42%
2011	1%	5,117,727	2,704,270	52.84%	374,826	7.32%	2,038,631	39.83%

(1) Cash basis of accounting.

Source: Income Tax Reports, City Income Tax Department



**City of Pickerington, Ohio**  
Assessed and Estimated Actual Value of Taxable Property  
Last Ten Years

Collection Year	Real Property			Tangible Personal Property	
	Assessed Value		Estimated Actual Value	Public Utility	
	Residential/ Agricultural	Commercial/ Industrial/PU		Assessed Value	Estimated Actual Value
2020	\$500,792,240	\$117,954,420	\$1,767,847,600	\$4,181,830	\$16,727,320
2019	393,243,900	109,431,320	1,436,214,914	3,793,780	15,175,120
2018	378,898,920	108,915,140	1,393,754,457	2,989,510	11,958,040
2017	370,106,780	103,560,110	1,353,333,971	2,881,050	11,524,200
2016	330,813,860	115,660,780	1,275,641,829	2,544,370	10,177,480
2015	322,316,580	106,107,190	1,224,067,914	2,432,110	9,728,440
2014	316,206,460	101,475,730	1,193,377,686	2,354,830	9,419,320
2013	330,707,500	100,510,450	1,232,051,286	2,194,040	8,776,160
2012	328,205,010	88,973,120	1,191,937,514	2,128,700	8,514,800
2011	325,334,960	90,181,070	1,187,188,657	2,034,220	8,136,880

Real property is reappraised every six years with a State mandated update of the current market value in the third year following each reappraisal.

The assessed value of real property (including public utility real property) is 35 percent of estimated true value. The assessed value of public utility personal property ranges from 25 percent of true value for railroad property to 88 percent for electric transmission and distribution property. General business tangible personal property has been phased out, and during the phase out period, all general business tangible personal property was assessed at 6.25 percent for 2008 and zero for 2009. Beginning in 2007, House Bill 66 switched telephone companies from being public utilities to general business taxpayers and began a four year phase out of the tangible personal property tax on local and inter-exchange telephone companies, at 5 percent for 2010. No tangible personal property taxes were levied or collected in 2009 from general business taxpayers (except telephone companies whose last year to pay tangible personal property tax was 2010).

The tangible personal property values associated with each year were the values that, when multiplied by the applicable rates, generated the property tax revenue billed in that year. For real property, the amounts generated by multiplying the assessed values by the applicable rates would be reduced by a 10 percent and a 2 1/2 percent rollback, and homestead exemptions before being billed.

Values are shown net of exempt property.

Source: Fairfield County, Ohio; County Auditor

Assessed Value	Total		Weighted Average Tax Rate
	Estimated Actual Value	Ratio	
\$622,928,490	\$1,784,574,920	35%	\$5.564485
506,469,000	1,451,390,034	35%	\$6.103595
476,547,940	1,364,858,171	35%	\$6.122736
449,019,010	1,285,819,309	35%	\$6.148970
430,855,880	1,233,796,354	35%	\$6.419270
420,037,020	1,202,797,006	35%	\$6.410920
433,411,990	1,240,827,446	35%	\$6.426140
419,306,830	1,200,452,314	35%	\$6.245325
417,550,250	1,195,325,537	35%	\$6.251845
427,295,920	1,222,936,571	35%	\$6.235038

### Assessed Value of Real Property Millions of Dollars



**City of Pickerington, Ohio**  
Property Tax Rates, Direct and Overlapping Governments  
(per \$1,000 of assessed value)  
Last Ten Years (1)

	2020	2019	2018	2017	2016
<b>Unvoted Millage</b>					
Operating	2.300000	2.300000	2.300000	2.300000	2.300000
<b>Voted Millage - by levy</b>					
2000 Police					
Residential/Agricultural Real	3.045763	3.754619	3.784737	3.816890	4.179654
Commercial/Industrial/Public Utility/Mineral Real	4.114946	3.920780	3.908889	3.917689	3.916187
General Business/Public Utility Personal	5.500000	5.500000	5.500000	5.500000	5.500000
<b>Total Millage By Type of Property</b>					
Residential/Agricultural Real	5.345763	6.054619	6.084737	6.116890	6.479654
Commercial/Industrial/Public Utility/Mineral Real	6.414946	6.220780	6.208889	6.217689	6.216187
General Business/Public Utility Personal	7.800000	7.800000	7.800000	7.800000	7.800000
<b>Total Direct Rate</b>	5.564485	6.103595	6.122736	6.148970	6.419270
<b>Overlapping Rates by Taxing District</b>					
Fairfield County					
Residential/Agricultural Real	10.221749	10.287534	10.306597	9.330501	9.702280
Commercial/Industrial/Public Utility/Mineral Real	12.177830	10.838181	10.787046	9.751416	9.780568
General Business/Public Utility Personal	12.700000	11.400000	11.400000	10.400000	10.400000
Violet Township					
Residential/Agricultural Real	9.131645	10.839003	10.894062	10.950420	11.722621
Commercial/Industrial/Public Utility/Mineral Real	11.024179	10.780531	10.666599	10.854558	10.857629
General Business/Public Utility Personal	16.150000	16.150000	16.150000	16.150000	16.150000
Pickerington Local School District					
Residential/Agricultural Real	35.609259	42.841724	42.942679	43.590731	46.209015
Commercial/Industrial/Public Utility/Mineral Real	41.768571	43.375313	43.169108	44.068755	44.462280
General Business/Public Utility Personal	80.300000	82.700000	82.700000	83.200000	83.600000
Eastland Joint Vocational School					
Residential/Agricultural Real	2.000000	2.000000	2.000000	2.000000	2.000000
Commercial/Industrial/Public Utility/Mineral Real	2.000000	2.000000	2.000000	2.000000	2.000000
General Business/Public Utility Personal	2.000000	2.000000	2.000000	2.000000	2.000000

(1) Property tax rates shown are based on collection year

Real property tax rates are reduced so that inflationary increases in value do not generate additional taxes. Real property is reappraised every six years and property values are updated in the third year following each reappraisal.

Rates may only be raised by obtaining the approval of the majority of the voters at a public election.

Source: Fairfield County, Ohio; County Auditor



2015	2014	2013	2012	2011
2.300000	2.300000	2.300000	2.300000	2.300000
4.183113	4.188839	3.949935	3.930394	3.921990
3.859785	3.898884	3.896222	3.993935	3.946811
5.500000	5.500000	5.500000	5.500000	5.500000
6.483113	6.488839	6.249935	6.230394	6.221990
6.159785	6.198884	6.196222	6.293935	6.246811
7.800000	7.800000	7.800000	7.800000	7.800000
6.410920	6.426140	6.245325	6.251845	6.235038
7.859879	7.857379	7.940718	7.935674	7.933207
7.901993	7.768445	7.796534	7.834249	7.832841
8.550000	8.550000	8.550000	8.550000	8.550000
11.741320	7.951975	7.711161	7.691960	7.680260
10.806266	6.877246	6.897248	6.972694	6.827467
16.150000	12.350000	12.350000	12.350000	12.350000
47.347988	47.362613	47.352162	47.688395	42.555875
45.314184	44.732973	46.307840	46.719990	41.097131
84.700000	84.700000	85.500000	85.900000	80.820000
2.000000	2.000000	2.000000	2.000000	2.000000
2.000000	2.000000	2.000000	2.000000	2.000000
2.000000	2.000000	2.000000	2.000000	2.000000

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**City of Pickerington, Ohio**  
Principal Taxpayers  
Real Estate Tax  
2020 and 2011 (1)

Name of Taxpayer	2020	
	Assessed Value	Percent of Real Property Assessed Value
Pickerington Ridge	\$5,633,270	0.90%
AERC Turnberry Holdings LLC	5,145,750	0.83%
Overland Park LLC	4,744,770	0.76%
The Kroger Company	4,565,850	0.73%
Lakepoint Ohio Partners LLC	3,530,450	0.57%
Redbud Commons Plus LLC	3,193,140	0.51%
Pickerington Plaza Limited Partnership	3,155,790	0.51%
CRI Pickerington Square LLC	3,005,270	0.48%
Trilogy Real Estate Fairfiled LLC	2,553,160	0.41%
Pickerington Assisted Living LLC	2,518,520	0.40%
Totals	<u>\$38,045,970</u>	<u>6.11%</u>
Total Assessed Valuation	<u>\$622,928,490</u>	

Name of Taxpayer	2011	
	Assessed Value	Percent of Real Property Assessed Value
Pickerington Apartments LLC	\$6,232,070	1.46%
Regency Centers LP	5,583,700	1.31%
Lakes Edge LLC	5,057,920	1.18%
B & G Realty Inc.	4,130,000	0.97%
Pickerington Square	4,102,440	0.96%
Pickerington Plaza Limited Part	3,687,890	0.86%
AERC Turnberry Inc.	3,683,990	0.86%
Pickerington Assisted Living	2,406,760	0.56%
Turnberry Station LLC	1,925,010	0.45%
American Motorcycle Association	1,725,350	0.40%
Totals	<u>\$38,535,130</u>	<u>9.02%</u>
Total Assessed Valuation	<u>\$427,295,920</u>	

(1) The amounts presented represent the assessed values upon which 2019 and 2010 collections were based.

Source: Fairfield County, Ohio; County Auditor

**City of Pickerington, Ohio**

Principal Taxpayers

Public Utilities Tax

2020 and 2011 (1)

Name of Taxpayer	2020	
	Assessed Value	Percent of Public Utility Assessed Value
Columbia Gas of Ohio Inc.	\$1,755,330	41.98%
South Central Power Co.	1,288,320	30.81%
Ohio Power Co.	674,620	16.13%
Dominion Transmission Inc.	302,200	7.23%
Total	\$4,020,470	96.14%
Total Assessed Valuation	\$4,181,830	

Name of Taxpayer	2011	
	Assessed Value	Percent of Public Utility Assessed Value
Columbia Gas of Ohio Inc.	\$792,970	38.98%
South Central Power Co.	548,930	26.98%
Columbus Southern Power Co.	492,210	24.20%
Total	\$1,834,110	90.16%
Total Assessed Valuation	\$2,034,220	

(1) The amounts presented represent the assessed values upon which 2020 and 2011 collections were based.

Source: Fairfield County, Ohio; County Auditor

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**City of Pickerington, Ohio**  
Property Tax Levies and Collections (1)  
Real, Public Utility, and Tangible Personal Property  
Last Ten Years (3)

	2020	2019	2018	2017	2016
<b><u>Real and Public Utility Property</u></b>					
Current Tax Levy	\$3,422,685	\$3,084,660	\$2,999,933	\$2,925,430	\$2,879,015
Current Tax Collections	3,370,028	3,052,197	2,961,668	2,895,330	2,764,518
Percent of Current Collections to Levy	98.46%	98.95%	98.72%	98.97%	96.02%
Delinquent Tax Collections (2)	45,151	42,440	50,113	58,467	57,220
Total Tax Collections	3,415,179	3,094,637	3,011,781	2,953,797	2,821,738
Ratio of Total Collections to Levy	99.78%	100.32%	100.39%	100.97%	98.01%
Outstanding Delinquent Taxes (4)	73,526	24,304	22,181	34,844	47,655
Ratio of Outstanding Delinquent Taxes to Tax Levy	2.15%	0.79%	0.74%	1.19%	1.66%

Source: Fairfield County, Ohio; County Auditor

- (1) Includes State reimbursements of homestead and rollback exemptions
- (2) Delinquent tax collections include amounts collected from penalties, interest, and other delinquent collections.  
The County does not identify delinquent tax collections by tax year.
- (3) The year presented represents the collection year.
- (4) Outstanding Delinquent Taxes exclude penalties and other additional delinquent charges.

Note: Fairfield County's current reporting system does not track delinquency tax collections by tax year.  
Outstanding delinquencies are tracked in total by the date the parcel is first certified delinquent.  
Penalties and interest are applied to the total outstanding delinquent balance. The presentation will be updated as new information becomes available.

2015	2014	2013	2012	2011
\$2,758,980	\$2,696,129	\$2,688,390	\$2,611,468	\$2,596,780
2,717,953	2,619,187	2,626,923	2,544,501	2,527,996
98.51%	97.15%	97.71%	97.44%	97.35%
73,859	59,347	63,832	39,601	164,598
2,791,812	2,678,534	2,690,755	2,584,102	2,692,594
101.19%	99.35%	100.09%	98.95%	103.69%
55,727	76,927	132,697	152,358	158,337
2.02%	2.85%	4.94%	5.83%	6.10%

**City of Pickerington, Ohio**  
Ratio of Outstanding Debt to Total  
Personal Income and Debt Per Capita  
Last Ten Years

Governmental Activities				
Year	General Obligation Bonds (5), (6), & (8)	Bond Anticipation Notes (5) & (7)	State Infrastructure Bank Loan (3) & (6)	Capital Leases (4) & (5)
2020	\$10,195,178	\$0	\$0	\$156,370
2019	11,169,643	0	0	105,310
2018	7,636,298	4,400,000	0	159,429
2017	8,405,372	3,300,000	0	212,236
2016	9,164,446	2,300,000	0	141,325
2015	9,913,520	2,300,000	0	25,854
2014	10,632,594	0	0	44,457
2013	11,342,171	0	0	68,964
2012 (2)	7,075,716	0	4,875,204	98,240
2011	1,187,077	2,025,000	5,480,929	2,998,858

Note: Details regarding the City's outstanding debt can be found in the Notes to the Basic Financial Statements.

- (1) See S36 and S37 for personal income and population data
- (2) The City implemented Governmental Accounting Standards Board Statement No. 63 in 2012.
- (3) During 2005, the City entered into a State Infrastructure Bank Loan agreement with the Ohio Department of Transportation in the amount of \$7,737,113 for the purpose of financing the Diley Road Widening and Realignment Project.
- (4) During 2002, the City entered into a lease with First Star Bank for the construction of a new police facility.
- (5) During 2012, the City retired all outstanding bond anticipation notes, and the police facility capital lease with proceeds from the issuance of general obligation bonds.
- (6) During 2013, the City retired the outstanding State Infrastructure Bank Loan with proceeds from the issuance of general obligation bonds.
- (7) During 2015, the City issued \$2,300,000 in general obligation bond anticipation notes for the Refugee Road widening project. During 2017, the City issued an additional \$1,000,000 in general obligation bond anticipation notes for the Refugee Road widening project. During 2018, the City issued an additional \$1,100,000 in general obligation bond anticipation notes for the Refugee Road widening project.
- (8) During 2019, the City retired the outstanding \$4,400,000 general obligation bond anticipation notes for the Refugee Road widening project with proceeds from the issuance of \$4,400,000 in general obligation bonds.



Business-Type Activities						
General Obligation Bonds	Bond Anticipation Notes	OWDA Loan	Capital Leases	Total Debt	Percentage of Personal Income (1)	Per Capita (1)
\$2,136,227	\$0	\$6,620,433	\$208,952	\$19,317,160	2.46%	\$872
2,411,335	0	7,388,096	4,504	21,078,888	2.68%	\$951
2,681,443	0	8,128,410	9,268	23,014,848	3.33%	1,128
2,946,551	0	8,843,627	13,880	23,721,666	3.62%	1,182
3,206,659	0	9,534,607	18,345	24,365,382	3.82%	1,234
3,461,767	0	10,202,178	22,667	25,925,986	4.20%	1,336
3,903,131	0	10,847,143	1,627	25,428,952	4.25%	1,332
4,464,996	0	11,470,272	2,765	27,349,168	4.73%	1,463
5,006,375	0	12,087,014	12,173	29,154,722	5.07%	1,584
2,960,645	2,780,000	12,565,368	25,152	30,023,029	5.54%	1,641

**City of Pickerington, Ohio**  
Ratio of General Obligation Bonded Debt  
to Estimated Actual Property Value and Per Capita  
Last Ten Years

Year	Population (1)	Estimated Actual Property Value	General Obligation Bonded Debt (2) (3)	General Obligation Bonded Debt to Estimated Actual Property Value	General Obligation Bonded Debt Per Capita
2020	22,158	\$1,784,574,920	\$12,331,405	0.69%	\$556.52
2019	22,158	1,451,390,034	13,580,978	0.94%	\$612.92
2018	20,402	1,405,712,497	10,317,741	0.73%	505.72
2017	20,069	1,364,858,171	11,351,923	0.83%	565.64
2016	19,745	1,285,819,309	12,371,105	0.96%	626.54
2015	19,408	1,233,796,354	13,375,287	1.08%	689.16
2014	19,085	1,202,797,006	14,535,725	1.21%	761.63
2013	18,692	1,240,827,446	15,807,167	1.27%	845.66
2012	18,408	1,200,452,314	12,082,091	1.01%	656.35
2011	18,291	1,195,325,537	4,147,722	0.35%	226.76

(1) Population estimates from the U.S. Census Bureau.

(2) The City implemented Governmental Accounting Standards Board Statement No. 63 in 2012.

(3) Although the general obligation debt service fund is restricted for debt service, it is not specifically restricted to the payment of principal; therefore, these resources are not shown as a deduction from general obligation bonded debt.

Source: City financial records

**City of Pickerington, Ohio**  
 Computation of Direct and Overlapping Governmental Activities Debt  
 December 31, 2020

<u>Jurisdiction</u>	<u>Governmental Activities Debt Outstanding</u>	<u>Percentage Applicable to City of Pickerington</u>	<u>Amount Applicable to the City of Pickerington</u>
<b><u>Direct - City of Pickerington</u></b>			
General Obligation Bonds	\$10,195,178	100%	\$10,195,178
Capital Leases	<u>156,370</u>	100%	<u>156,370</u>
Total Direct Debt	<u>10,351,548</u>		<u>10,351,548</u>
<b><u>Overlapping Debt</u></b>			
Fairfield County	32,443,557	13.46%	4,366,903
Violet Township	5,650,000	43.77%	2,473,005
Pickerington Local School District	<u>77,008,551</u>	39.81%	<u>30,657,104</u>
Total Overlapping Debt	<u>115,102,108</u>		<u>37,497,012</u>
Total Direct and Overlapping Debt	<u><u>\$125,453,656</u></u>		<u><u>\$47,848,560</u></u>

Note: The percentage of gross indebtedness of the City's overlapping political subdivisions was determined by dividing each overlapping subdivision's assessed value within the City by the subdivision's total assessed valuation.

**City of Pickerington, Ohio**  
Pledged Revenue Coverage  
Revenue Debt - Water  
Last Ten Years

Year	Gross Revenues (1)	Less: Operating Expenses (2)	Net Available Revenue	OWDA Debt Service		Coverage
				Principal	Interest	
2020	\$2,777,255	\$2,028,294	\$748,961	\$177,610	\$9,532	4.00
2019	2,525,346	2,153,960	371,386	171,317	14,719	2.00
2018	2,446,607	1,883,436	563,171	165,248	19,721	3.04
2017	2,408,333	2,093,961	314,372	159,393	24,546	1.71
2016	2,438,526	1,968,980	469,546	153,746	29,201	2.57
2015	2,355,625	1,953,712	401,913	148,299	40,877	2.12
2014	2,311,279	1,807,845	503,434	143,044	46,132	2.66
2013	2,351,312	1,840,132	511,180	137,976	51,200	2.70
2012 (3)	2,417,945	1,548,311	869,634	133,088	56,088	4.60

(1) Includes investment income and other non-operating revenues.

(2) Direct operating expenses does not include depreciation.

(3) In 2011, the City issued \$1,493,755 in OWDA loans. Principal and interest payments were not due until January 2012. 2012 was the first year of pledged debt activity.

**City of Pickerington, Ohio**  
Pledged Revenue Coverage  
Revenue Debt - Sewer  
Last Ten Years

Year	Gross Revenues (1)	Less: Operating Expenses (2)	Net Available Revenue	Sewer OWDA Debt Service		Coverage
				Principal	Interest	
2020	\$4,094,590	\$2,127,926	\$1,966,664	\$590,053	\$205,052	2.47
2019	3,740,207	2,224,117	1,516,090	568,997	223,629	1.91
2018	3,680,995	2,133,306	1,547,689	549,969	240,269	1.96
2017	3,752,874	2,221,941	1,530,933	531,587	256,354	1.94
2016	3,662,584	1,849,766	1,812,818	513,825	271,902	2.31
2015	3,479,463	1,880,252	1,599,211	496,666	320,490	1.96
2014	3,449,685	2,096,017	1,353,668	480,085	337,070	1.66
2013	3,456,971	2,176,523	1,280,448	478,766	353,503	1.54
2012	3,454,126	1,947,285	1,506,841	425,366	325,049	2.01
2011	3,464,112	1,736,827	1,727,285	510,394	433,953	1.83

(1) Includes investment income and other non-operating revenues.

(2) Direct operating expenses does not include depreciation.

**City of Pickerington, Ohio**  
Legal Debt Margin  
Last Ten Years

	2020	2019	2018	2017
Total Assessed Property Value	<u>\$622,928,490</u>	<u>\$506,469,000</u>	<u>\$490,803,570</u>	<u>\$476,547,940</u>
Overall Legal Debt Limit (10 ½ % of Assessed Valuation)	<u>65,407,491</u>	<u>53,179,245</u>	<u>51,534,375</u>	<u>50,037,534</u>
Debt Outstanding:				
General Obligation Bonds Payable	\$11,160,000	\$13,140,000	\$9,950,000	\$10,955,000
Notes Payable	4,000,000	4,000,000	8,400,000	3,300,000
Loans Payable (1)	0	0	0	0
OWDA Loans Payable	<u>6,620,433</u>	<u>7,388,096</u>	<u>8,128,410</u>	<u>8,843,627</u>
Total Gross Indebtedness Outstanding	21,780,433	24,528,096	26,478,410	23,098,627
Less: Debt Exempt from Limitation				
General Obligation Bonds Payable	(2,090,000)	(2,360,000)	(2,625,000)	(2,885,000)
Notes Payable	(4,000,000)	(4,000,000)	(4,000,000)	0
OWDA Loans Payable	(6,620,433)	(7,388,096)	(8,128,410)	(8,843,627)
Amount Available in Debt Service Fund for General Obligations	<u>(189,862)</u>	<u>(168,524)</u>	<u>(44,810)</u>	<u>(92,459)</u>
Total Net Debt Applicable to Debt Limit	<u>8,880,138</u>	<u>10,611,476</u>	<u>11,680,190</u>	<u>11,277,541</u>
Legal Debt Margin Within 10 ½ % Limitations	<u>\$56,527,353</u>	<u>\$42,567,769</u>	<u>\$39,854,185</u>	<u>\$38,759,993</u>
Legal Debt Margin as a Percentage of the Debt Limit	86.42%	80.05%	77.34%	77.46%
Unvoted Debt Limitation (5 ½ % of Assessed Valuation)	<u>\$34,261,067</u>	<u>\$27,855,795</u>	<u>\$26,994,196</u>	<u>\$26,210,137</u>
Total Gross Indebtedness	21,780,433	24,528,096	26,478,410	23,098,627
Less:				
General Obligation Bonds Payable	(2,090,000)	(2,360,000)	(2,625,000)	(2,885,000)
Notes Payable	(4,000,000)	(4,000,000)	(4,000,000)	0
OWDA Loans Payable	(6,620,433)	(7,388,096)	(8,128,410)	(8,843,627)
Amount Available in Debt Service Fund for General Obligations	<u>(189,862)</u>	<u>(168,524)</u>	<u>(44,810)</u>	<u>(92,459)</u>
Net Debt Within 5 ½ % Limitations	<u>8,880,138</u>	<u>10,611,476</u>	<u>11,680,190</u>	<u>11,277,541</u>
Unvoted Legal Debt Margin Within 5 ½ % Limitations	<u>\$25,380,929</u>	<u>\$17,244,319</u>	<u>\$15,314,006</u>	<u>\$14,932,596</u>
Unvoted legal Debt Margin as a Percentage of the Unvoted Debt Limitation	74.08%	61.91%	56.73%	56.97%

Sources: Fairfield County, Ohio; County Auditor, and City financial records

2016	2015	2014	2013	2012	2011
<u>\$449,019,010</u>	<u>\$430,855,880</u>	<u>\$420,037,020</u>	<u>\$433,411,990</u>	<u>\$419,306,830</u>	<u>\$417,550,250</u>
47,146,996	45,239,867	44,103,887	45,508,259	44,027,217	43,842,776
\$11,945,000	\$12,920,000	\$14,050,000	\$15,290,000	\$11,760,000	\$4,110,000
2,300,000	2,300,000	0	0	0	8,373,750
0	0	0	0	4,875,204	5,480,929
9,534,607	10,202,178	10,847,143	11,470,272	12,087,014	12,565,368
23,779,607	25,422,178	24,897,143	26,760,272	28,722,218	30,530,047
(3,140,000)	(3,390,000)	(3,825,000)	(4,380,000)	(4,915,000)	(2,935,000)
0	0	0	0	0	(3,989,000)
(9,534,607)	(10,202,178)	(10,847,143)	(11,470,272)	(12,087,014)	(12,565,368)
(129,537)	(194,339)	(207,093)	(274,430)	(347,654)	(44,039)
10,975,463	11,635,661	10,017,907	10,635,570	11,372,550	10,996,640
<u>\$36,171,533</u>	<u>\$33,604,206</u>	<u>\$34,085,980</u>	<u>\$34,872,689</u>	<u>\$32,654,667</u>	<u>\$32,846,136</u>
76.72%	74.28%	77.29%	76.63%	74.17%	74.92%
<u>\$24,696,046</u>	<u>\$23,697,073</u>	<u>\$23,102,036</u>	<u>\$23,837,659</u>	<u>\$23,061,876</u>	<u>\$22,965,264</u>
23,779,607	25,422,178	24,897,143	26,760,272	28,722,218	30,530,047
(3,140,000)	(3,390,000)	(3,825,000)	(4,380,000)	(4,915,000)	(2,935,000)
0	0	0	0	0	(3,989,000)
(9,534,607)	(10,202,178)	(10,847,143)	(11,470,272)	(12,087,014)	(12,565,368)
(129,537)	(194,339)	(207,093)	(274,430)	(347,654)	(44,039)
10,975,463	11,635,661	10,017,907	10,635,570	11,372,550	10,996,640
<u>\$13,720,583</u>	<u>\$12,061,412</u>	<u>\$13,084,129</u>	<u>\$13,202,089</u>	<u>\$11,689,326</u>	<u>\$11,968,624</u>
55.56%	50.90%	56.64%	55.38%	50.69%	52.12%

**City of Pickerington, Ohio**  
Demographic and Economic Statistics  
Last Ten Years

Year	Population (1)	Total Personal Income (4)	Personal Income Per Capita (1)	Median Household Income (1)	Median Age (1)
2020	22,158	\$785,589,732	\$35,454	\$97,192	35.0
2019	22,158	786,564,684	35,498	92,783	35.3
2018	20,402	690,403,680	33,840	85,320	35.1
2017	20,069	654,771,194	32,626	84,410	35.5
2016	19,745	637,368,600	32,280	82,569	35.9
2015	19,408	616,922,096	31,787	82,247	35.3
2014	19,085	598,257,495	31,347	81,540	36
2013	18,692	578,087,484	30,927	81,480	35.3
2012	18,408	574,826,616	31,227	80,783	32.9
2011	18,291	542,072,076	29,636	75,985	34

(1) Source: U.S. Census Estimates

(2) Source: Ohio Department of Education.

(3) Source: Ohio Bureau of Employment Services. The unemployment rate for the City is not available; therefore, the County rate was used.

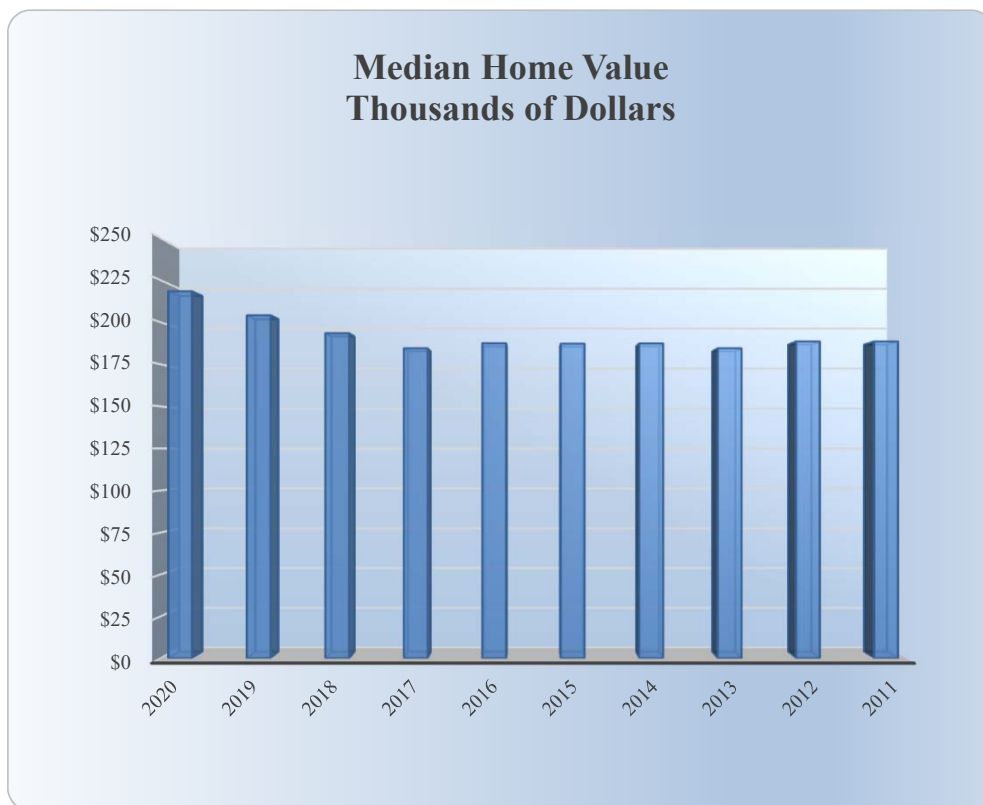
(4) Computation of per capita personal income multiplied by population.

(5) Source: Fairfield County, Ohio; County Auditor.





Educational Attainment: Bachelor's Degree or Higher (1)	School Enrollment (2)	Fairfield County Unemployment Rate (3)	Median Home Value (1)	Total Assessed Property Value (5)
44.6%	10,487	4.0%	\$218,400	\$622,928,490
43.8	10,739	3.7	204,100	506,469,000
40.1	10,658	4.3	193,500	490,803,570
38.6	10,468	4.3	184,500	476,547,940
36.3	10,236	4.2	187,500	449,019,010
39.3	10,042	4.3	187,300	430,855,880
38.8	10,080	4.8	187,400	420,037,020
40.1	10,116	5.6	184,500	433,411,990
41.2	10,285	5.8	188,600	419,306,830
41.0	10,326	7.7	188,600	417,550,250



**City of Pickerington, Ohio**

Principal Employers

2020 and 2011

2020			
Employer	Nature of Business	Employees	Percentage of Total City Employment
Pickerington Local School District	School System	1,236	11.96%
Ohio Health Corporation	Health Care Facility	520	5.03%
Kroger Company, Inc.	Supermarket	425	4.11%
Roosters	Restaurant	314	3.04%
Kohl's Department Store	Retail	308	2.98%
The Tamarkin Company	Supermarket	287	2.78%
Cracker Barrel Restaurant	Restaurant	210	2.03%
Wendys	Restaurant	202	1.95%
City of Pickerington	Local Government	143	1.38%
Hawthorn Senior Living	Senior Living Facility	138	1.34%
Total		3,783	36.60%
Total Employment within the City		10,337	

2011			
Employer	Nature of Business	Employees	Percentage of Total City Employment
Pickerington Local School District	School System	1,231	14.38%
Kroger Company, Inc.	Supermarket	270	3.15%
Kohl's Department Stores	Retail	267	3.12%
Cracker Barrel Restaurant	Restaurant	257	3.00%
Tamarkin Co Inc.	Supermarket	252	2.94%
Kindred Nursing Center	Health Care Facility	154	1.80%
City of Pickerington	Government	146	1.71%
Steak N' Shake	Restaurant	137	1.60%
Wendy's	Restaurant	126	1.47%
Bob Evans Farms Inc.	Restaurant	106	1.24%
Total		2,946	34.41%
Total Employment within the City		8,562	

Source: City Income Tax Department.

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**City of Pickerington, Ohio**  
Full-Time Equivalent City Government Employees by Function/Program  
Last Ten Years

Function/Program	2020	2019	2018	2017	2016
General Government					
Council	7.00	7.00	7.00	7.00	7.00
Mayor	1.00	1.00	1.00	1.00	1.00
Clerk of Courts	1.00	1.00	1.00	1.00	1.00
City Manager	1.00	1.00	1.00	1.00	1.00
Finance Director	1.00	1.00	1.00	1.00	1.00
Human Resources	1.00	1.00	1.00	1.00	1.00
Income Tax	4.50	2.50	3.50	3.50	3.50
Municipal Records	2.00	2.00	2.00	2.00	3.00
Finance Department	2.00	2.00	2.00	2.00	2.00
Facilities Operations	2.00	2.00	2.00	2.00	2.00
Secretary/ Administrative	3.00	3.00	3.00	3.00	3.00
City Engineer	0.00	0.00	0.00	1.00	1.00
Staff Engineer	0.00	0.00	0.00	0.00	0.00
Engineer Inspectors	0.00	0.00	0.00	0.00	0.00
Security of Persons and Property					
Police Chief	1.00	1.00	1.00	1.00	1.00
Police Commanders	2.00	2.00	2.00	2.00	2.00
Police Patrol Officers	25.00	25.00	24.00	24.00	23.00
Police Detectives	4.00	5.00	4.00	3.00	3.00
Police Dispatchers/Office	10.00	11.00	9.00	10.00	9.00
Leisure Time Activities					
Parks & Recreation Director	1.00	1.00	1.00	1.00	1.00
Recreation	1.00	1.00	1.00	1.00	1.00
Parks	2.00	2.00	2.00	2.00	2.00
Community Development					
Building	2.00	2.00	2.50	2.50	2.00
Development/Planning/Code Enforcement	4.00	4.00	4.00	4.00	4.00
Transportation					
Street Maintenance & Repair	5.50	5.50	5.00	5.00	5.00
Basic Utility Services					
Service Director	1.00	1.00	1.00	1.00	1.00
Assistant Service Director	1.00	1.00	1.00	1.00	0.00
Secretary/ Administrative	4.00	4.00	4.00	4.00	5.00
Water	6.00	6.00	6.00	6.00	6.00
Sewer	3.00	3.00	3.00	3.00	3.00
Stormwater	3.00	3.00	3.00	3.00	3.00
Totals:	<u>101.00</u>	<u>101.00</u>	<u>98.00</u>	<u>99.00</u>	<u>97.50</u>

Source: City financial records

Method: Using 1.0 for each full-time employee and 0.50 for each permanent part-time employee at year end (excludes temporary and seasonal employees). Amounts include elected officials.

2015	2014	2013	2012	2011
7.00	7.00	7.00	7.00	7.00
1.00	1.00	1.00	1.00	1.00
1.00	1.00	1.00	1.00	1.00
1.00	1.00	1.00	1.00	1.00
1.00	1.00	1.00	1.00	1.00
1.50	1.50	1.50	1.00	1.00
3.50	3.50	3.50	4.50	4.00
2.00	2.00	2.00	2.00	2.00
2.00	2.00	2.00	2.00	2.00
2.00	2.00	2.00	1.00	1.00
2.50	2.50	2.50	2.50	3.00
1.00	1.00	1.00	1.00	1.00
0.00	0.00	0.00	1.00	1.00
0.00	0.00	0.00	2.00	2.00
1.00	1.00	1.00	1.00	1.00
2.00	2.00	2.00	2.00	2.00
22.00	22.00	22.00	21.00	19.00
3.00	3.00	3.00	3.00	3.00
11.00	11.00	11.00	8.50	10.50
1.00	1.00	1.00	1.00	1.00
1.00	1.00	1.00	1.00	0.50
2.00	2.00	2.00	2.00	2.00
2.00	2.00	2.00	2.00	3.00
4.00	4.00	4.00	3.00	2.50
5.00	5.00	5.00	5.00	5.00
1.00	1.00	1.00	1.00	1.00
0.00	0.00	0.00	0.00	0.00
4.00	4.00	4.00	4.00	3.00
6.00	6.00	6.00	6.00	5.00
4.00	5.00	6.00	6.00	6.00
3.00	3.00	2.00	2.00	2.00
97.50	98.50	98.50	96.50	94.50

**City of Pickerington, Ohio**  
Operating Indicators by Function/Program  
Last Ten Years

Function/Program	2020	2019	2018	2017
<b>General Government</b>				
<i><b>Council and Clerk</b></i>				
Number of Ordinances Passed	34	29	38	60
Number of Resolutions Passed	29	25	33	30
<i><b>Finance Department</b></i>				
Number of checks/ vouchers issued	3,829	3,523	3,984	4,078
Number of P.O.'s issued	2,626	2,410	2,543	3,337
Interest earnings for fiscal year (1)	\$689,397	\$710,940	\$471,718	\$226,409
General Fund Receipts (1)	\$12,424,976	\$11,960,010	\$10,791,616	\$10,615,164
General Fund Expenditures (1)	\$9,416,405	\$9,982,848	\$10,669,560	\$9,464,880
General Fund Cash Balances	\$12,615,731	\$9,059,497	\$6,538,914	\$6,097,300
<i><b>Income Tax Department</b></i>				
Forms Prepared/ Mailed				
Individual Postcards	14,261	13,534	12,579	12,569
Withholding Postcards	4,506	4,055	3,709	3,413
Estimate Statements	2,706	2,798	2,143	2,539
Federal 1099-G	1,871	2,159	2,137	2,019
Collections				
Tax (2)	\$7,887,473	\$8,204,007	\$6,993,683	\$7,348,344
Refunds	\$320,361	\$260,848	\$335,695	\$333,523
<i><b>Utilities Billing</b></i>				
Shut-off notices processed	3,158	4,174	4,192	4,660
Work Orders Processed	2,213	1,831	1,819	1,412
New Accounts Added	114	152	166	111
Utility Bills Mailed/ Emailed	76,771	75,674	73,725	72,340
<i><b>Building Department Indicators</b></i>				
Construction Permits Issued				
New Residential	250	156	189	130
Commercial	138	251	331	224
Minor	615	498	468	402
Inspection Statistics				
Residential	4,637	4,490	3,975	3,290
Commercial	955	2,048	2,643	1,140
Contractor Registration Statistics				
Registrations	477	537	520	483

- (1) Cash basis of accounting.
- (2) Accrual basis of accounting. Collections include delinquencies, penalties, interest, and late fees.
- (3) During 2011, crack sealing was only available in square yards rather than tons.
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- (5) During 2014, the City began offering day passes at the Aquatic Recreation Center.
- (6) During 2015, the City began tracking the amount of caustic and bisulfite used annually.
- (7) During 2018, the City began tracking the number of zoning certificates issued, the number of zoning inspections that occurred, and the number of conditional use permits issued.

Source: City financial records

2016	2015	2014	2013	2012	2011
52	44	67	81	77	82
25	50	41	30	49	27
4,139	4,286	4,346	4,158	4,612	7,527
2,570	3,255	3,279	3,285	3,028	2,899
\$141,459	\$74,285	\$60,953	\$40,631	\$43,491	\$50,736
\$9,314,280	\$9,019,315	\$8,376,598	\$7,973,116	\$7,880,393	\$8,531,965
\$9,028,000	\$8,559,589	\$7,965,622	\$8,116,822	\$8,588,715	\$7,780,851
\$4,624,365	\$4,223,426	\$3,726,214	\$3,185,607	\$3,084,553	\$3,536,083
10,868	10,439	12,331	10,346	10,035	10,145
3,193	3,005	2,699	2,684	2,362	2,189
2,552	2,986	3,007	2,686	2,914	2,720
2,003	2,220	2,217	2,153	1,988	1,959
\$6,478,485	\$5,931,529	\$5,760,828	\$5,220,794	\$5,029,644	\$5,117,727
\$278,748	\$245,768	\$298,232	\$223,352	\$249,591	\$226,016
4,436	3,977	3,940	3,651	3,739	4,188
1,456	1,744	1,808	2,138	1,714	1,313
161	137	138	102	88	75
71,440	70,067	67,624	66,795	65,907	65,186
85	104	108	104	98	52
213	165	213	172	144	169
322	396	335	319	284	230
2,361	2,970	2,564	2,343	2,175	1,376
820	708	914	697	680	861
461	445	427	468	374	328

**City of Pickerington, Ohio**  
Operating Indicators by Function/Program (Continued)  
Last Ten Years

Function/Program	2020	2019	2018	2017
<b>Security of Persons &amp; Property</b>				
<i><b>Police</b></i>				
Total Calls for Services	27,477	37,790	34,299	33,291
Total Reports Taken	1,455	1,973	2,081	2,315
OMVI/DUI	34	95	72	75
Juvenile/ Adult Traffic Citations	951	3,652	3,402	3,382
Juvenile Education Enforcement	0	0	0	0
Serious Crime/ Incidents				
Accidents	710	862	514	510
Homicides	1	0	0	0
Fatal Accidents	2	1	0	0
Rapes	6	4	11	2
Auto Theft	16	27	16	21
Robbery	7	10	9	10
Burglary	35	44	34	20
Assaults	73	97	42	46
Suicides	2	2	0	0
<b>Leisure Time Activities</b>				
<i><b>Parks &amp; Recreation</b></i>				
Park Land and Acreage	158.13	158.13	158.13	158.13
Number of street trees planted	116	78	115	116
Number of street trees pruned	416	412	370	195
Number of street trees removed	55	25	26	112
Recreation Activities				
Basketball Leagues	0	0 teams	0 teams	0 teams
Co-Rec Volleyball League	0	9 teams	7 teams	7 teams
Softball Leagues	11	20 teams	21 teams	23 teams
<b>Community Development</b>				
<i><b>Planning &amp; Zoning Indicators</b></i>				
Comprehensive Sign Plans	1	7	9	12
Rezoning	2	0	2	0
Annexations	1	1	0	0
Certificates of Appropriateness	3	6	5	8
Lot Splits	2	5	5	8
Subdivision Plats	4	1	2	5
Planned Unit Developments	1	1	4	2
Complaints Received	101	301	262	321
Inspections Completed	101	297	274	319
Unresolved Issues	2	4	4	2
Zoning Certificates Issued (7)	723			
Residential	659	467	510	0
Commercial	68	161	189	0
Zoning Inspections (7)				
Residential	313	382	277	0
Commercial	4	4	7	0
Conditional Use Permits (7)	4	9	11	0
<b>Streets and Equipment Maintenance</b>				
Storm Sewers				
Inlets	12	17	29	5
Collapsed Lines	260	201	70	0
Ditches	75	698	125	573

- (1) Cash basis of accounting.  
(2) Accrual basis of accounting. Collections include delinquencies, penalties, interest, and late fees.  
(3) During 2011, crack sealing was only available in square yards rather than tons.  
(4) During 2011, the City began tracking the number of patrons attending the Aquatic Recreation Center.  
(5) During 2014, the City began offering day passes at the Aquatic Recreation Center.  
(6) During 2015, the City began tracking the amount of caustic and bisulfite used annually.  
(7) During 2018, the City began tracking the number of zoning certificates issued, the number of zoning inspections that occurred, and the number of conditional use permits issued.

Source: City financial records



2016	2015	2014	2013	2012	2011
32,972	32,735	34,488	32,829	37,792	38,011
2,462	2,746	2,053	2,031	1,998	1,939
112	53	66	45	50	35
3,082	2,603	2,626	2,516	2,701	2,841
0	0	0	0	1	10
554	595	560	564	483	432
0	0	1	0	0	0
0	1	2	0	0	1
5	11	2	7	8	5
13	12	17	19	12	11
8	12	4	6	10	8
36	39	41	55	43	52
43	42	40	40	56	51
4	0	3	3	1	1
158.13	157.33	157.33	157.33	157.33	157.33
202	503	250	233	94	148
280	600	138	262	706	940
53	233	52	75	86	39
0 teams	0 teams	0 teams	0 teams	0 teams	0 teams
8 teams	8 teams	5 teams	5 teams	7 teams	9 teams
27 teams	29 teams	24 teams	24 teams	32 teams	35 teams
9	13	7	17	8	19
1	2	0	4	3	2
0	1	0	0	1	1
25	9	8	14	16	13
6	1	1	1	3	1
6	3	0	1	0	3
2	1	1	0	0	1
422	383	433	294	259	272
413	377	424	270	252	238
9	6	9	24	7	34
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
0	0	0	0	0	0
27	3	17	1	17	17
0	0	70	320	0	65
860	230	969	0	0	0

**City of Pickerington, Ohio**  
Operating Indicators by Function/Program (Continued)  
Last Ten Years

Function/Program	2020	2019	2018	2017	2016
<b>Streets and Equipment Maintenance (continued)</b>					
Leaf Pick Up					
Loads	192	135	157	65	118
Days	45	42	34	51	45
Snow Removal					
Salt (tons)	304.00	406.31	1,474.80	1,136.00	1,023.20
Hours	350.0	352.8	621.0	369.0	647.0
Sand/Chloride (gallons)	0.00	0.00	0.00	0.00	0.00
Signs					
Repair/Replace	72	69	109	175	16
New	58	65	44	64	37
Mosquito Fogging (hrs)	50.00	0.00	140.75	104.00	78.00
Street Maintenance					
Striped (miles)	14.00	12.36	2.56	2.01	3.44
Street Sweeping (cu. yd.)	47	37	49	44	22
Crack Sealing (sq. yards or tons) (3)	0	0	0	72,017	50,554
<b>Water Department</b>					
Revenue Collected (1)	\$3,481,814	\$3,104,115	\$2,431,460	\$2,360,493	\$2,421,929
Water Processed (Million Gallons Per Day)					
Raw Water	928.73	883.00	799.83	792.58	757.87
Avg./Day	2,534.00	2.42	2.19	2.17	2.07
Water to System	621.03	578.42	537.09	529.59	500.53
Avg./Day	1,701.00	1.59	1.47	1.45	1.37
Chemical Usage (in 1000s)					
Chlorine	6,732	6,949	6,738	5,860	5,825
Avg./Day	18.44	19.04	18.46	16.05	15.91
Fluoride	23,802	24,762	22,989	22,479	21,816
Avg./Day	65.21	67.84	62.98	61.58	59.60
Phosphate	26,588	28,294	25,547	25,282	26,877
Avg./Day	72.84	77.52	69.99	69.27	73.43
Potassium	39,447	34,609	34,517	26,561	29,696
Avg./Day	108.07	94.82	94.57	72.77	81.13
Caustic (6)	17,630	17,663	16,926	15,000	14,281
Avg./Day	48.30	48.39	46.37	40.99	39.02
Bisulfite (6)	4,096	26,477	19,435	12,389	13,804
Avg./Day	11.22	72.54	53.25	33.94	37.72
Annual Water Pumpage (in 1000s)					
Raw Water	924.732	883.004	799.828	792.580	757.865
Treated Water	691.028	653.530	606.400	589.980	500.527
Plant Use	1.895	153.640	151.970	116.200	129.900
<b>Sewer Department</b>					
Revenue Collected (1)	\$4,858,760	\$4,268,922	\$3,690,710	\$3,692,138	\$3,652,695
Treated Water (total for year)	934.28	998.17	774.38	763.38	756.14
Average (Gallons Per Day)	2,560	2,710	2,120	2,091	2,072
Sludge Hauled (tons)	276.90	330.22	287.31	288.88	254.58
<b>Aquatic Recreation Center</b>					
Revenue Collected (1)	\$132,816	\$228,689	\$196,192	\$193,273	\$183,814
Number of Memberships Sold	0	501	539	544	427
Number of Day Passes Sold (5)	13,875	9,237	7,485	6,663	7,493
Number of Patrons (4)	0	1,492	1,564	1,593	1,335

(1) Cash basis of accounting.

(2) Accrual basis of accounting. Collections include delinquencies, penalties, interest, and late fees.

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(7) During 2018, the City began tracking the number of zoning certificates issued, the number of zoning inspections that occurred, and the number of conditional use permits issued.

Source: City financial records

2015	2014	2013	2012	2011
104	82	98	127	95
33	44	31	98	44
1,600.00	1,123.75	1,284.62	558.00	2,616.00
1,125.5	661.0	698.5	149.5	374.8
0.00	0.00	0.00	0.00	0.00
10	93	153	99	89
62	43	19	22	17
176.00	104.00	31.50	9.90	32.50
8.00	12.78	10.80	2.00	0.44
26	130	21	98	121
153,662	137,703	60,737	87,621	143,890
\$2,332,796	\$2,308,794	\$2,327,814	\$2,385,321	\$2,174,947
693.72	678.22	720.03	721.16	576.69
1.90	1.85	1.97	1.98	1.58
459.93	483.80	499.60	508.51	477.90
1.26	1.33	1.37	1.39	1.30
5,685	5,577	6,090	5,733	7,247
15.57	15.28	16.68	15.71	19.85
20,444	20,290	20,736	20,656	16,798
56.01	55.59	56.81	56.59	46.02
25,859	24,371	24,537	26,812	26,134
70.84	66.77	67.22	73.45	71.60
20,916	21,808	19,967	18,874	18,632
57.30	59.75	54.70	51.71	51.04
12,930	n/a	n/a	n/a	n/a
35.42	n/a	n/a	n/a	n/a
16,601	n/a	n/a	n/a	n/a
45.48	n/a	n/a	n/a	n/a
693.720	678.223	720.033	721.164	576.694
459.929	532.328	546.520	606.241	517.123
64.000	277.000	68.000	156.500	4.861
\$3,489,617	\$3,430,884	\$3,428,190	\$3,423,016	\$3,463,565
775.96	716.97	795.42	793.90	703.00
2.130	1.964	2.180	2.170	1.920
241.14	254.33	183.69	266.00	183.26
\$161,777	\$161,743	\$169,595	\$191,108	\$185,440
387	457	559	624	585
5,098	1,760	0	n/a	n/a
1,300	1,588	1,887	2,119	2,091

**City of Pickerington, Ohio**  
**Capital Assets Statistics by Function/Program**  
**Last Ten Years**

Function/Program	2020	2019	2018	2017	2016
<b>General Government</b>					
Square Footage of Municipal Building	9,280	9,280	9,280	9,280	9,280
Square Footage of Building Department	2,547	2,547	2,547	2,547	2,547
Vehicles	4	4	5	5	5
<b>Police</b>					
Stations	1	1	1	1	1
Square Footage of Building	20,531	20,531	20,531	20,531	20,531
Vehicles	22	20	19	18	18
Motorcycle	0	0	0	0	0
<b>Leisure Time Activities</b>					
Number of Parks	7	7	7	7	7
Number of Tennis Courts	3	3	3	3	3
Number of Skateboarding Areas	1	1	1	1	1
Number of Baseball and Softball Diamonds	4	4	4	4	4
Number of Soccer Fields	3	3	3	3	3
Disc Golf Course	1	1	1	1	1
Vehicles	2	2	1	1	2
Basketball Courts	3	3	3	3	3
<b>Transportation</b>					
Streets (miles)	81.00	79.84	78.40	76.95	75.54
Service Vehicles	20	18	19	17	17
<b>Service Complex</b>					
Square Footage of Cold Storage Building	4,368	4,368	4,368	4,368	4,368
<b>Sewer</b>					
Sanitary Sewers (feet)	457,522	441,917	433,792	431,236	431,236
Square Footage of Building	800	800	800	800	800
Vehicles	3	3	3	3	3
<b>Water</b>					
Water Lines (feet)	367,346	360,272	355,692	354,008	350,921
Square Footage of Building	13,667	13,667	13,667	13,667	13,667
Vehicles	3	3	3	3	3
<b>Stormwater</b>					
Storm Sewers (feet)	261,520	247,401	240,078	228,116	223,319
<b>Utilities</b>					
Square Footage of Utilities Complex	1,658	1,658	1,658	1,658	1,658
<b>Aquatic Recreation Center</b>					
Acreage	3.89	3.89	3.89	3.89	3.89
Square Footage of Adult Swimming Pool	9,350	9,350	9,350	9,350	9,350
Square Footage of Youth Swimming Pool (1)	0	0	0	0	0
Square Footage of Splashpad (2)	2,036	2,036	2,036	2,036	2,036

(1) During 2015, the City enclosed the youth swimming pool with concrete since it did not meet ADA requirements.

(2) During 2015, the City installed a Splashpad at the Aquatic Recreation Center.

Source: City financial records

2015	2014	2013	2012	2011
9,280	9,280	9,280	9,280	9,280
2,547	2,547	2,547	2,547	2,547
5	5	6	6	6
1	1	1	1	1
20,531	20,531	20,531	20,531	20,531
17	16	17	17	20
0	0	0	0	1
7	7	7	7	7
3	3	5	5	5
1	1	1	1	1
4	4	4	4	4
3	3	3	3	3
1	1	1	1	1
2	2	4	4	4
3	3	2	2	2
74.49	73.80	73.80	73.80	73.80
17	17	16	16	15
4,368	4,368	4,368	4,368	4,368
424,618	423,945	421,299	421,299	421,299
800	800	800	800	800
3	3	3	3	3
346,857	345,094	341,101	341,101	341,101
13,667	13,667	13,667	13,667	13,667
3	3	3	3	3
218,200	218,072	218,072	218,072	217,687
1,658	1,658	1,658	1,658	1,658
3.89	3.89	3.89	3.89	3.89
9,350	9,350	9,350	9,350	9,350
0	250	250	250	250
2,036	0	0	0	0

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